

# Ph.D. in Management **Doctoral Thesis**

Brand social cause activism: the good, the bad and the ugly.

By Karin Usach Franck

**Thesis Advisor:** Professor Sandra J. Milberg

July 2021

#### Acknowledgments

I could not have done this without the generosity, support and guidance of my supervisor Prof. Sandra J. Milberg. Sandra continuously provided encouragement and was always willing and enthusiastic to assist in any way she could throughout the research project. Special thanks to Prof. Claudio Aqueveque for providing advice regarding data analysis and to Prof. Ronald Goodstein for his valuable input. I would also like to thank Abdullah Althenayyan for his help with Amazon Mechanical Turk, to Anita Dolz for her help with Brandwatch platform, to Nicolas Cardemil and Vitamina Advertising Agency for the ads development, to Prof. Constanza Bianchi and Francia Schürmann for protecting my research time, to my colleagues for their support and, finally to Adolfo Ibañez University Business School for giving me the opportunity to pursue this doctorate. This team made it possible for me to succeed and I will be forever grateful.

#### **Dedication**

I dedicate this thesis to my beloved husband Hugh Fenwick and my three children, Rodrigo, Daniela and Felipe for their generous support and patience, and for putting up with my loooong working hours. To my mother and my sister Mariana, who are always there for me. And to Sandy, more than a mentor, a dear friend.

### **Table of Contents**

Acknowledgments	2
Dedication	2
Abstract	7
Introduction	7
Background Literature: Fit with the Broader Context	15
Corporate Social Responsibility, Corporate Social Marketing, and Cause-related	Marketing15
Social Marketing	20
Consumer Social Responsibility, Ethical and Political Consumption	21
Controversial Advertising	
Linking Diverse Literature Streams	24
Thesis Contribution	25
Theoretical Framework and Hypothesis Development	26
Brand Activism Moderated Mediation Model	
Impact of Brand Activism on Moral Emotions	
Moderated Mediation of Consumer Response to Position on Controversial Social	
Is all Brand Activism good for brands? Social Cause vs No-Cause Advertisin	
	33
Elaborative Processing	34
Ad and Brand Attitudes	35
Positive and Negative Word of Mouth	37
Social Media Engagement	38
Buycotting and Boycotting	40
Study 1: Methodology	44
Experimental Design and Sample	44
Data Collection	47
Selection of Brands	47
Selection of Social Issues	48
Stimulus Material Development and Pretesting	50 51
Study I Experiment Questionnaire Pretest	
Study I Experiment	54
Study I Results	
Scales Reliability	

Moderated Mediation Model: Conditional Process Analysis	59
Social Causes Model Results	
Controversial Social Cause Model Results	72
Elaborative Processing	
Attitudes Towards Ad	
Attitudes Towards Brand	82
Positive Word of Mouth	
Negative Word of Mouth	86
Social Media Engagement	88
Buycott Intentions	90
Boycott Intentions	92
Brand Choice Gift Card Selection	94
Study 1 Post Hoc Analysis	
tudy 1 Discussion	105
Processing	
· · · · · · · · · · · · · · · · · · ·	
Attitudes	
Intentions	
Behaviors	110
tudy 2: Social Media Field Study	116
Study 2 Methodology	118
Selection of Social Media Campaigns	
Study 2 Metrics	
Study 2 Part 1 Metrics	
Study 2 Part 2 Metrics	
Study 2 Part 1 Manual Processing Results	
Total Engagement	126
Total Engagement Positive Engagement	
Total Engagement Positive Engagement Neutral Engagement	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis	126 127 128 128 129 129 129
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume. Walmart's Pride Post Reach, Impact and Mentions	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume Walmart's Pride Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions Sentiment Walmart's Pride Post Sentiments	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions Sentiment Walmart's Pride Post Sentiments Walmart's Black Lives Matter Post Sentiments Walmart's Black Lives Matter Post Sentiments	
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions Sentiment Walmart's Pride Post Sentiments	126 127 128 128 129 129 129 130 133 134 134 135 136 137
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume. Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions Sentiment. Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Feeding America Post Sentiments Walmart's Feeding America Post Sentiments Emotions	126 127 128 128 128 129 129 129 130 133 134 135 136 137
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume. Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions Sentiment Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Feeding America Post Sentiments Walmart's Feeding America Post Sentiments Walmart's Pride Post Emotions Walmart's Pride Post Emotions	126 127 128 128 128 129 129 129 130 133 134 135 136 137 138
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact, and Mentions Sentiment Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Feeding America Post Sentiments Walmart's Feeding America Post Sentiments Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart Black Lives Matter Post Emotions	126 127 128 128 129 129 130 133 134 134 135 136 137 138 138
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume. Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions Sentiment. Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart Black Lives Matter Post Emotions Walmart Black Lives Matter Post Emotions Walmart's Feeding America Post Emotions	126 127 128 128 129 129 130 133 134 134 135 136 137 138 139
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions Sentiment Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Pride Post Sentiment Emotions Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart Black Lives Matter Post Emotions Walmart Black Lives Matter Post Emotions Walmart's Feeding America Post Emotions Walmart's Feeding America Post Emotions Topics Analysis	126 127 128 128 129 129 129 130 133 134 134 135 136 137 138 139 140
Total Engagement Positive Engagement Neutral Engagement Negative Engagement Type of Engagement Proportion Emojis, Shares and Comments Comments Analysis On-Topic vs. Off-Topic Comments Analysis  Study 2 Part 2: Brandwatch Results Reach, Impact Score and Mention Volume. Walmart's Pride Post Reach, Impact and Mentions Walmart's Black Lives Matter Post Reach, Impact and Mentions Walmart's Feeding America Post Reach, Impact, and Mentions Sentiment. Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Pride Post Sentiments Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart's Pride Post Emotions Walmart Black Lives Matter Post Emotions Walmart Black Lives Matter Post Emotions Walmart's Feeding America Post Emotions	126 127 128 128 129 129 129 130 133 134 134 135 136 137 138 139 140

Study 2 Discussion	146
Γhesis General Discussion	150
References	156
Appendices	176
Appendix 1 Brands Pretesting Questionnaire	
Appendix 2 Social Issues Pretesting Questionnaires	
Appendix 3 Ads Pretesting Questionnaire	177
Appendix 4 Ads Pretesting Results	179
Appendix 5 Second Ads Pretesting	191
Appendix 6 Study I Questionnaire	214
Appendix 7 Study I Pre-screen Questionnaire	219
Appendix 8 Scales Reliability	
Scale: Brand Perception Overall	
Scale: Elaborative Process	
Scale: Ad Emotional Involvement	
Scale: Attitude Towards Ad	
Scale: Attitude Towards Brand	
Scale: Total Moral Emotions	
Scale: Negative Moral Emotions	
Scale: Positive Moral Emotions	
Scale: Ad Moral Assessment	
Scale: Cause Importance	
Scale: Pavorable Reaction Towards Brand After Ad	
Scale: Negative Word of Mouth	
Scale: Boycott Intention	
Scale: Buycott Intention	
Scale: Social Media Engagement	
Appendix 9 Brand Activism Model PROCESS Outputs	243
Model 8 Elaborative Processing	243
Model 8 Ad Emotions	246
Model 8 Attitude Towards Ad	
Model 8 Attitude Towards Brand	
Model 8 Positive Word of Mouth	
Model 8 Buycott	
Model 8 Negative Word of Mouth	
Model 8 Boycott	
Model 8 Social Media Engagement	
Appendix 10 Cause Importance Correlation Analysis	274
Appendix 11 Moral Emotion One way ANOVA Outputs	288
Appendix 12 Position on Controversial Social Cause Model PROCESS Outputs	291
Model 8 Elaborative Process	291
Model 8 Emotional Involvement with Ad	
Model 8 Attitude Towards Ad	
Model 8 Attitude Towards Brand	300

Model 8 Positive Word of Mouth	304
Model 8 Buycott	307
Model 8 Negative Word of Mouth	310
Model 8 Boycott	313
Model 8 Social Media Engagement	317
Model 8 Gift Card Supporting Position on Cause	320
Appendix 13. Post-Hoc Study 1 Discussion Section	324
Positive and negative moral emotions in response to non-controversial social causes ads	
Elaborative Processing by Position on Social Cause	324
Social Media Engagement by Moral Emotions	326
Willingness to Sacrifice Money by Moral Emotions	328
Buycott and Boycott Execution	330
Appendix 14. Pre-Selected Social Media Posts	332
Budweiser Post	
Gillette	
Starbucks	
Walmart	338
Appendix 15. Study 2 Marketing Experts Questionnaire	342
Appendix 16. Study 2 Facebook Posts	
Appendix 17 Chi-Square Test Engagement Proportions	
Starbucks	
Walmart	
Appendix 18 Chi-square Test Negative Comments	
Starbucks	
vv aiiilait	330

#### **Abstract**

Brands increasingly take a stand on controversial social issues. Is it worth the risk to polarize consumers? To investigate this issue, this thesis conducts 2 studies, a five factor between-subject experiment followed by a social media field study. These studies are undertaken to understand what is the underlying process that explains consumers' responses to social causes in general and to controversial social cause (CSC) advertising in particular. In addition, the studies provide insight into the effectiveness of controversial and non-controversial social cause (non-CSC) advertising, in terms of consumers' responses, i.e., processing, attitudes, intensions and behaviors. I propose, test and find support for a conceptual framework in which moral emotions mediate consumers' responses and the importance of a social cause moderates them. Moreover, CSC ads elicit divergent moral emotions: positive for cause supporters and negative for cause opposers. This investigation also identifies a duality of moral emotions associated with non-CSC ads. The results suggest that managers can use social cause ads (CSC and non-CSC) to boost ad attitudes, positive WOM and buycott behavior. However, only CSC advertising increases social media reach and engagement. Further, while reactions (emojis) and shares are predominantly positive, comments are predominantly negative. Negative comments can take two forms, depending on the cause and brand positioning they can be "against the cause" or displeased with the brand for "not doing enough" capturing consumers' expectations. Overall, the results suggest that CSC opposers may not pose as great a threat to brands as is feared, because boycott intentions are lower than buycott intentions, and negative intentions do not always translate to actual behavior. Contrary to negativity bias, boycott is never greater than buycott, and under some circumstances buycott is greater than boycott behavior. Finally, the thesis uncovers and discusses a number of other theoretical and managerial implications

#### Introduction

There is fierce competition between multitudes of brands in the very crowded promotional environment that populates traditional media (TV, radio, magazines, and newspapers), internet and social media. For this reason, companies resort to a variety of strategies and tactics to attain consumers' attention, engagement, and purchase intentions. Some brands use humor, some brands use celebrities, some brands use controversial or provocative advertising executions defined as "provocative images, words or situations that utilize or refer to taboo subjects (e.g. violence, sex/erotica, death, indecent/vulgar body parts or functions and political/ racial issues) or that

violate societal norms or values" (Huhmann & Mott-Stenerson, 2008, p. 294). These types of advertising are deliberately designed to shock, scandalize and/or surprise the audience (Pope et al., 2004) such as Calvin Klein's ads that are famous for being sexually provocative<sup>1</sup>.

Controversial advertising executions (CAE) could positively impact advertisement processing and brand information acquisition (Dahl et al., 2003; Dens et al., 2008; Huhmann & Mott-Stenerson, 2008; Manchanda et al., 2002; Vézina & Paul, 1997). There also seems to be a positive effect of provocation in advertising on brand awareness and knowledge, and the amount of non–commercial publicity generated possibly plays a determinant part in that phenomenon (Vézina & Paul, 1997). It has been argued that the free publicity obtained by a controversial campaign can add substantial leverage to the cost-effectiveness of the advertising budget. However; at the same time the negative social pressure, mainly due to leakage beyond the target market, can pose a small but significant risk of collateral damage to the campaign and brand (Crosier et al., 1999).

Following a different strategy, many companies are increasingly emphasizing social dimensions and promoting social causes as a means to differentiate themselves and their products (Becker-Olsen & Hill, 2006; Bhattacharya & Sen, 2004; Brønn & Vrioni, 2001; Drumwright, 1996; Gupta & Pirsch, 2006; Hoeffler & Keller, 2002; Nan & Heo, 2007; Sen & Bhattacharya, 2001; N. C. Smith, 2003; Webb & Mohr, 1998). For example, AVON 39 Walk to End Breast Cancer, is an annual two-day, 39.3-mile trek in seven cities across the United States to raise funds for research, awareness, and education, while helping families of people diagnosed with breast cancer. Since 2003, AVON 39 Walks have raised nearly \$590 million through the dedication of 220,000 participating women and men<sup>2</sup>. As another example, TARGET takes pride in sponsoring wellness and education programs, arts and cultural institutions, to support families recovering from a disaster and to practice sustainability throughout their business<sup>3</sup>.

-

<sup>&</sup>lt;sup>1</sup> Evans, J. (2016, July 7). The NSFW History of Calvin Klein's Provocative Ads. Esquire. Retrieve from http://www.esquire.com/style/news/g2841/nsfw-history-calvin-klein-advertising/

<sup>&</sup>lt;sup>2</sup> Retrieved from http://www.avon39.org/about/

<sup>&</sup>lt;sup>3</sup> Retrieved from https://corporate.target.com/corporate-responsibility/community-impact

Based on Drumwright and Murphy (2001), I define social cause marketing as a brand or company marketing initiative that has at least one non-economic objective related to social welfare. Researchers study these activities from a variety of different perspectives such as corporate social responsibility (CSR), corporate societal marketing (CSM), and cause-related marketing (CRM). This has resulted in a somewhat fragmented picture in the literature (Aguinis & Glavas, 2012, 2013; Maignan & Ferrell, 2004) in which findings are equivocal regarding the impact of these activities on brands and companies. Margolis, Elfenbein, and Walsh (2009) conducted a meta-analysis of over 200 studies that investigated the link between CSR and companies' financial performance providing some clarity to the mixed results found in the literature. They find that there is a small positive, significant effect of CSR on financial performance.

This "morality" strategy of emphasizing social dimensions and promoting social causes only pays off if there are consumers who value it. According to Vitell (2015), for CSR to thrive, it needs to be accompanied by consumer social responsibility (CnSR). The definition I will use of CnSR and adjoining concepts such as "ethical", "moral" and "political" consumerism is "the application of instrumental, relational and moral logics by individual, group, corporate and institutional agents seeking to influence a broad range of consumer-oriented responsibilities" (Caruana & Chatzidakis, 2014, p. 578). This basically describes the phenomenon of consumers' choices in favor of environmental and social causes.

More recently, some brands have combined both strategies, advocating social causes that are controversial. A controversial social cause (CSC) is a contemporary social issue that, unlike a non-controversial social cause (non-CSC), is divisive and may polarize consumers' positions, generating many pro and against discussions about the cause itself and the brand taking a stand on it. Controversial advertising campaigns can at the same time positively affect an issue advocated by one stakeholder community and negatively affect it for an antagonist one (Maignan & Ferrell, 2004). In other words, when a brand expresses a posture on a CSC it will most likely produce a bivalent response, engendering support from consumers who agree with the brand's position on the issue and opposition from those who disagree with it. For example, Frito-Lays' brand Doritos partnered with the It Gets Better Project which aims to support lesbian, gay, bisexual and

transgender (LGBT) teens, to create Doritos' Rainbow chips, a limited edition of the product with chips in the different colors of the rainbow pride flag, resulting in people expressing either outrage or support in social media<sup>4</sup>. As another illustration, one of the pieces of the "Commit to Something" controversial Equinox Luxury Gym's campaign takes a stance on the topic of breastfeeding in public generating much support and much criticism<sup>5</sup>. Another example is Budweiser's 2017 Super Bowl ad which portrays its founder's struggle as an immigrant in the U.S., where he is told he is "not wanted here." This advertisement debuted after President Donald Trump issued an executive order banning immigrants from seven Muslim-majority countries and was interpreted as a statement against the President's immigration stance, drawing a lot of attention, with some hailing the pro-immigrant storyline and others decrying it<sup>6</sup>.

This is important because with today's informed, connected and active consumer (Prahalad & Ramaswamy, 2004) where internet-based social media has made it possible for people to communicate with hundreds of other people about products (Mangold & Faulds, 2009) the controversy generated by a CSC campaign may translate into increased word of mouth (WOM). This discussion in social media could lead to polarized positions amongst brand consumers', generating different degrees of support or opposition from distinct consumer segments.

What makes a social cause controversial? As times change, old taboos fade and what was unthinkable or unmentionable becomes commonplace, "birth control, radical evolutionary theories, pornography, and exchange rate adjustments have nothing in common except that in various places and at various times they are or have been unmentionable subjects. In fact, such

\_

<sup>&</sup>lt;sup>4</sup> García, A. (2015, September 18). Doritos unveils rainbow chips to support LGBT community. *CNN Money*. Retrieved from http://money.cnn.com/2015/09/17/news/doritos-rainbow-chips-lgbt/ and Conick, H. (2015, September 22). Social justice or social media? How will Doritos Rainbow campaign affect the company? Retrieved from http://www.bakeryandsnacks.com/Manufacturers/How-will-Doritos-Rainbow-campaign-affect-the-company

<sup>&</sup>lt;sup>5</sup> Hughes, C. (2016, January 28). A Response to Equinox's Latest Ad Campaign: Your Brand Should Stand for Something. *Forbes*. https://www.forbes.com/sites/onmarketing/2016/01/28/a-response-to-equinoxs-latest-ad-campaign-your-brand-should-stand-for-something/#7e805bca5f13

<sup>&</sup>lt;sup>6</sup> Gajanan, M. (2017, February 5). People Want to Boycott Budweiser Over Its Super Bowl Immigration Ad. *Fortune*. Retrieved from http://fortune.com/2017/02/05/budweiser-super-bowl-commercial-immigration-boycott/

unmentionably unites them with a host of other products, services, and ideas" (Wilson & West, 1981, p. 92). "Unmentionables are products, services, or concepts that for reasons of delicacy, decency, morality, or even fear tend to elicit reactions of distaste, disgust, offense, or outrage when mentioned or when openly presented" (Wilson & West, 1981, p. 92). Based on this definition I define controversial social cause marketing (CSC) as a brand or company marketing initiative that has at least one non-economic objective related to social welfare that to a group of people for reasons of decency, morality, or even fear tend to elicit reactions of distaste, disgust, offense, or outrage to a group of people when openly presented, while at the same time they are openly supported and defended by another group of people. CSC advertising is when a company or brand advocates a controversial social cause by taking a stand on a polarizing social issue in an ad or promotion in a specific market. Different cultures may have their own set of unmentionable or controversial products and ideas that are different from other cultures (Chan et al., 2007) and they will evolve over time. In other words, what is a CSC in one country may not be controversial in another, what is a CSC today may not be controversial tomorrow. For the purposes of this study, it is unimportant what is controversial right now since it will change, but the fact that it generates controversy in a specific place and moment.

A CSC campaign can be intentionally or non-intentionally controversial. Unless we have access to the management decision process that generated a specific campaign we can only speculate intentions, and I will assume a CSC campaign is intentional when an organization maintains its position on an issue despite the polarization it generates (e.g. Adidas defending their pro LGTB Valentine's Day Instagram post<sup>7</sup> or Procter & Gamble defending "The Talk" campaign that "celebrates the diverse beauty of Black women, Black community, and culture" and non-

.

<sup>&</sup>lt;sup>7</sup> Walano, R. (2016, February 15). Adidas Shuts Down Homophobic Haters on Valentine's Day. *US Weekly*. Retrieved from http://www.usmagazine.com/celebrity-news/news/adidas-shuts-down-homophobic-haters-on-valentines-day-w164372

<sup>&</sup>lt;sup>8</sup> Morgan, D. (2017, August 3). Procter & Gamble's new ad "The Talk" tackles more than selling soap. Retrieved from https://www.cbsnews.com/news/the-talk-ad-procter-and-gamble-commercial-racial-stereotypes-stirs-debate/ and http://us.pg.com/who-we-are/leadership-letters/the-talk retrieved on August 28, 2017

intentional when a company retracts it (e.g. Pepsi Pulls Ad Accused of Trivializing Black Lives Matter<sup>9</sup>) and even apologizes to its consmers qualifying it as a mistake.

While we see an increase of CSC campaigns in the marketplace, by the time of this thesis proposal there was no empirical research on the effects and consequences that a CSC campaign and the polarization it may generate has on brands and consumers. However, this seems to have become a hot topic and there are some new articles on the subject that will be included in the literature review. This thesis will study this phenomenon bringing together separate insights from CSR, CnSR, and Controversial Advertising literatures and contribute to the incipient literature on Corporate Sociopolitical Activism where controversial social causes advertising fit. Bhagwat et al. (2020) defined "corporate sociopolitical activism" (CSA) as a firm's public demonstration (statements and/or actions) of support for or opposition to one side of a partisan sociopolitical issue. They differentiate CSA from Corporate Political Activity (CPA). CPA involves efforts by the firm to sway political processes including campaign contributions, lobbying, and donations to political action committees, intended to further a specific goal with direct financial payoffs and it is performed quietly, while CSA implicates publicized support to a social cause. Other authors have called this subject Corporate Activism (Eilert & Nappier Cherup, 2020), Corporate Political Advocacy (Hydock et al., 2019) and Corporate Social Advocacy (Park & Jiang, 2020). Both Corporate sociopolitical activism and CSR fit into Brand Activism (Bhagwat et al., 2020; Hydock et al., 2019). According to Kotler & Sarkar (2017, pg. 3) "Brand activism emerges as a valuesdriven agenda for companies that care about the future of society and the planet's health. The underlying force for progress is a sense of justice and fairness for all". It includes non-controversial societal and community issues such as education, school funding, etc. and also controversial social issues such as equality – gender, LGBT, race, age, etc. Therefore, I will call Brand Activism when a brand engages in social cause advertising, whether it is a controversial or non-controversial social cause. CSC may be presumed to have the intent of improving the competitive position of firms or enhancing their reputation, but these "sociopolitical issues" are divisive, emotionally charged, and institutionally contested social issues.

-

<sup>&</sup>lt;sup>9</sup> Victor, D. (2017, April 5). Pepsi Pulls Ad Accused of Trivializing Black Lives Matter. *The New York Times*. Retrieved from https://www.nytimes.com/2017/04/05/business/kendall-jenner-pepsi-ad.html?\_r=0

This thesis on CSC is differentiated from corporate social responsibility and cause-related marketing literature in that until very recently previous research has not considered the controversy factor of a social cause and the effect that such controversy may have on brands and consumers. Through the study of the consequences of the polarizing stands taken by brands advocating a CSC this thesis will contribute to the discussion of CSR and cause-related marketing by researching the underexplored controversy dimension on these types of marketing activities.

The study of CSC is differentiated from controversial advertising research in that the provocative appeal selected by a brand to generate controversy is to take a stand on a controversial social issue, a controversy generated by a social welfare dimension and not the types of shock appeals used in previous research for controversial advertising executions: disgusting images, sexual references, profanity/obscenity, vulgarity and impropriety. It is also different from the literature on the advertising of controversial products in that in a CSC campaign the product is not controversial per se, but by advocating a CSC a brand is intentionally adding a controversial social dimension to an otherwise non-controversial product. By studying the controversy generated by taking a stand on a polarizing social cause in an advertisement, this thesis will enrich the literature on controversial advertising by opening the cause-related marketing dimension of the discussion.

Given a growing trend in the use of CSC by firms, researching this subject will also be useful to management by helping them better assess the risks and opportunities of this promotional strategy and to develop plans to administer these kinds of campaigns. By answering managerial questions such as: what is more effective, CSC or non-CSC, in terms of consumers' responses? Is CSC good or bad for ad and brand attitude, word of mouth, social media engagement? This thesis will also improve managerial understanding of the potential outcomes of these marketing activities, helping to determine if, when and how to best use this type of polarizing campaign.

The thesis consists of two studies. Study 1 is an experiment using equally likable brands to establish the effect of a brand social cause ad on elaborative processing, ad and brand attitude, WOM, buycott intentions (increased purchase intention and brand choice), boycott intentions (increased purchase avoidance intention and decreased brand choice). These measures correspond

to managerial questions and are used in different studies to assess the impact of CSR and CnSR (e.g. Bhattacharya & Sen, 2004; Bigne-Alcaniz, Curras-Perez, Ruiz-Mafe, & Sanz-Blas, 2012; Brønn & Vrioni, 2001; Carrigan & Attala, 2001; Chatzidakis, Hibbert, & Smith, 2007; Copeland, 2014; Du, Bhattacharya, & Sen, 2007a, 2007b, 2010; Hartmann, Ibáñez, Javier, & Sainz, n.d.; Lii & Lee, 2012; Menon & Kahn, 2003; Mohr & Webb, 2005; Nan & Heo, 2007; Paek & Nelson, 2009; Paharia, Vohs, & Deshpandé, 2013; Sandıkcı & Ekici, 2009; Vermeir & Verbeke, 2006; Webb, Mohr, & Harris, 2008; Xie, Bagozzi, & Grønhaug, 2015) and/or Controversial advertising (e.g. Dahl et al., 2003; Dens et al., 2008; Emery, Szczypka, Abril, Kim, & Vera, 2014; Huhmann & Mott-Stenerson, 2008; Manchanda et al., 2002; Saad, Ibrahim, Naja, & Hakam, 2015; Vézina & Paul, 1997).

Study 2 is a social media field study. I analyze controversial and non-controversial cause campaigns, using manual processing and social media monitoring software to examine consumers' interactions with real brands, advertised in authentic campaigns. I examine the effect of campaigns on important social media metrics such as consumer engagement (measured as likes, favorable comments, unfavorable comments and shares), WOM or viralization (reach) and brand sentiment (e.g. Barger & Labrecque, 2013; Berger & Milkman, 2012; Berger & Schwartz, 2011; Chamlertwat & Bhattarakosol, 2012; Cho, Schweickart, & Haase, 2014; Ghiassi, Skinner, & Zimbra, 2013; Hollebeek, Glynn, & Brodie, 2014; Jiang, Luo, & Kulemeka, 2016; Kozinets, de Valck, Wojnicki, & Wilner, 2010; Lee & Kim, 2015; Mangold & Faulds, 2009; Murdough, 2009; T. Smith, Coyle, Lightfoot, & Scott, 2007).

This thesis is organized as follows. First, there is a general literature review of the relevant CSR and its more specific aspects such as Corporate Social Marketing and Cause-related Marketing literatures, followed by literature reviews of Consumer Social Responsibility, and on Controversial advertising and the emerging literature on Corporate Sociopolitical Activism or CSC. After the review of the background literature, there is a description of the theoretical framework and hypotheses development. This is followed by Study 1 and Study 2 description of methodologies and results. This thesis finishes with a discussion section of the theoretical and managerial implications, limitations and suggested further research.

#### **Background Literature: Fit with the Broader Context**

The objective of this section is to establish the framework and definitions that will be used, to identify the gap in the literature regarding the research of brands advocating controversial social causes, to justify how CSC fit in those literatures and, to explain how by nurturing from disconnected streams of research this thesis will build a link between previously separated literature. Drawing from the literature and findings of this section will be used for conceptual and hypothesis development.

## Corporate Social Responsibility, Corporate Social Marketing, and Cause-related Marketing

Social causes embraced by brands and companies, controversial or not, can be considered amongst corporate social responsibility (CSR) defined as "a company's commitment to minimizing or eliminating any harmful effects and maximizing its long-run beneficial impact on society" (Mohr et al., 2001, p. 47). While some firms may have compelling business cases to commit to CSR efforts and it is widely accepted that CSR is related to the societal obligations of business, there is no consensus about what these obligations are or their scope (Smith, 2003); but certainly no company has any obligation to advocate CSC when they could choose to advocate a non-controversial one.

One of the motivations for a brand to choose a CSC may be that low awareness about companies' CSR doings is a critical obstacle in firms' efforts to maximize business benefits from their CSR (Boulstridge & Carrigan, 2000; Du et al., 2010). In their analysis of what Forbes Magazine's top 50 U.S. and top 50 multinational firms were communicating about their commitment to socially responsible behaviors, Snider, Hill and Martin (2003) find that most companies act very similarly in their dissemination of CSR messages, aiming to a wide range of stakeholders and including a listing of core values statements that are often interchangeable except for the company name and the product category. This lack of differentiation between companies plays against obtaining market results from CSR efforts. However, global brands CSR initiatives that manage to combine visibility to consumers and credibility to the community have a stronger effect on metrics such as brand equity than CSR initiatives to suppliers, investors, and employees (Torres et al., 2012)

suggesting that consumers and communities are in fact the key stakeholders for CRS initiatives and, therefore, marketing a crucial aspect of it.

There is no clear definition of what social responsibility is in marketing, but it encompass an assorted series of matters such as consumerism, environmentalism, regulation, political and social marketing (Carrigan & Attala, 2001) so there is a wide range of social causes that an organization can embrace. Corporate social responsibility (CSR) refers to "company actions that advance social good beyond that which is required by law" (Kang, Germann, and Grewal 2016, p. 59). A way that social cause marketing is approached in the literature is as corporate societal marketing (CSM), defined as "marketing initiatives that have at least one non-economic objective related to social welfare and use the resources of the company and/or one of its partners" (Drumwright & Murphy, 2001, p. 164). According to these authors, CSM can take many and varied forms like traditional philanthropy, strategic philanthropy, sponsorships, advertising with a social dimension, cause-related marketing, licensing agreements, social alliances, traditional volunteerism, strategic volunteerism, and enterprises. CSM can improve consumer brand metrics such as brand awareness, brand image, brand credibility and brand engagement (Hoeffler & Keller, 2002). Since it fits into this description, CSC is definitively a CSR and a CSM activity.

The most researched area of social causes initiatives in marketing literature is cause-related marketing (CRM), defined as "the process of formulating and implementing marketing activities that are characterized by an offer from the firm to contribute a specified amount to a designated cause when consumers engage in revenue-providing exchanges that satisfy organizational and individual objectives" (Varadarajan & Menon, 1988, p. 60). Although this definition restricts the concept to those fund-raising instances when there is a charitable donation conditional on consumers' purchases, most authors define CRM as corporate philanthropy formulated around marketing objectives such us increasing product sales or improving corporate identity (File & Prince, 1998). As said by Varadarajan & Menon (1988) seminal article, CRM is a versatile instrument that can be used in a wide range of corporate and marketing objectives, such as increasing brand awareness and recognition; enhancing the brand and corporate image; thwarting negative publicity; promoting repeated purchases and generating incremental sales. Through cooperative marketing, CRM associates corporate identity with nonprofits, good causes, and

noteworthy social issues (File & Prince, 1998; Varadarajan & Menon, 1988), consequently, we can consider CRM activities as social cause marketing as well, and therefore CSC is a type of CRM activity.

A controversial social cause, being a subset of social cause marketing, is therefore a CSR, CSM and CRM activity, it belongs to all these branches of the literature, and can nurture from them.

The literature has been rich, and the subject researched from many perspectives. Aspects of CSR, CSM and CRM that have been addressed are: justification, scope and dimensions (e.g. Carroll, Shabana, & Scherer, 2010; Crane & Desmond, 2002; Dahlsrud, 2008; File & Prince, 1998; Garriga & Melé, 2004; Inoue & Kent, 2014; Matten & Moon, n.d.; Mcwilliams, Siegel, & Wright, 2005; Ming-Dong, 2008; Peloza & Shang, 2011; Polonsky & Speed, 2001; Sethi, 1975; N. C. Smith, 2003; Varadarajan & Menon, 1988); communication and awareness (e.g. Baghi & Gabrielli, 2013; Drumwright, 1996; Du & Bhattacharya, 2010; Du, Bhattacharya, & Sen, 2010; Korschun & Du, 2013; Pracejus, Olsen, & Brown, 2003; Samu & Wymer, 2014; Snider, Hill, & Martin, 2003); consumer perceptions and behavior (Barone, Miyazaki, & Taylor, 2000; Bhattacharya & Sen, 2003; Boulstridge & Carrigan, 2000; Brink, Odekerken-Schröder, & Pauwels, 2006; Brønn & Vrioni, 2001; Brown & Dacin, 1997; Carrigan & Attala, 2001; Dean, 2003; Du, (Du et al., 2007b)Bhattacharya, & Sen, 2007a, 2007b; Ellen, Mohr, & Webb, 2000; Gupta & Pirsch, 2006; Lichtenstein, Drumwright, & Braig, 2004; Menon & Kahn, 2003; Moosmayer & Fuljahn, 2010; Murray & Vogel, 1997; Naderian & Baharun, 2015; Nan & Heo, 2007; Paek & Nelson, 2009; Ricks, 2005; Ross, Stutts, & Patterson, 1991; Sen & Bhattacharya, 2001; Sen, Du, & Bhattacharya, 2016; S. M. Smith & Alcorn, 1991; Szykman, 2004; Webb & Mohr, 1998; Yechiam, Barron, Erev, & Erez, 2003); credibility and brand-cause fit (Aqueveque et al., 2018; Bigne-Alcaniz et al., 2012; Ellen et al., 2000; Inoue & Kent, 2014; Nan & Heo, 2007; Pracejus & Olsen, 2004); reputation, brand image, and brand equity (Abdolvand & Charsetad, 2013; Aqueveque et al., 2018; Brammer & Pavelin, 2006; Demetriou et al., 2010; Hoeffler & Keller, 2002; Polonsky & Macdonald, 2000; Ricks, 2005; Torres et al., 2012); and, financial performance (e.g. Doh, Howton, & Howton, 2010; Husted & Allen, 2007; Lev & Petrovits, 2010; Luo & Bhattacharya, 2006; Margolis, Elfenbein, & Walsh, 2009; Mcwilliams & Siegel, 2000; Murray & Vogel, 1997).

Brands advocating CSC are starting to gain scholars' attention and very recently researchers have begun to explore controversial social causes as a corporate marketing activity. Nalick et al. (2016) develop a model that relies on multiple theoretical perspectives—agency theory and a push-versus-pull perspective of stakeholder theory—to provide complementary or at times competing explanations for firm involvement in such controversial issues. Mukherjee & Althuizen (2020) explore consumers' reaction to brands taking a stand on controversial socio-political issues and find that attitudes towards the brand decrease when consumers disagree with a brand's stand while there is no effect amongst those that support the brand's stand. Using a mixed design (within subjects: pre-controversial issue vs. post-controversial issue; between subjects: small-share vs. large-share) Hydock et al. (2020) investigate alignment/misalignment on the controversial issue advocated by the brand and brand share as a mediator of the positive or negative effects of corporate political advocacy and into perceived authenticity as a moderator. Their findings indicate that even though negativity bias suggest CPA is more likely to repel consumers opposing the brand's stand than to attract new consumers who support it -potentially hurting a large-share brand- it may help small-share brands that don't have many consumers to lose and many to gain.

Kim et al. (2020) study positive and negative word-of-mouth (PWOM and NWOM) intentions in response to Nike's campaign featuring Colin Kaepernick -former 49er quarterback who kneeled down during the national anthem in protest of racial oppression in the United States generating both outrage and support. They find that individuals' perceptions of brand's motives for engaging in Corporate Sociopolitical Activism impact their attitudes and behavioral intentions. PWOM intentions increase if individuals perceive it to be based on company values and altruistic concern. On the other hand, perceived motives based on ego-driven, brand image or stakeholders' pressure produce less favorable attitudes and stronger NWOM intentions. Rim et al. (2020) examine the differences between network structure of advocators and boycotters for Starbucks and Budweiser when they respond to President Donald Trump's immigration ban executive order in 2017. Boycotters' network is very dense and highly connected among subgroups while that of advocators is sparse. Also, boycotters engage in boycotting other brands and organizations opposed to Trump's policy. They caution that even though the intention of engaging in Corporate Social Advocacy might not be driven by political ideology, social issues are polarized by nature and are often tied to political ideology.

Using signaling and screening theories, Bhagwat et al. (2020) examine the effect of CSC on firm value by studying the stock market reaction to 293 CSC events initiated by 149 firms across 39 industries. They find that while CSC is a risky marketing strategy that investors are generally wary of, it may also be advantageous. Investors on average react negatively to CSC, especially when it deviates from the values of key stakeholders and signals the firm's resource-intensive commitment to activism. However, investors also reward activism when it closely aligns with stakeholders, especially with consumers, since consumers reward CSC when it resonates with their personal values. Quarterly and annual sales growth were positive and significant for CSC events that have a low level of deviation from consumers' ideology. This shows that CSC can be an effective means for firms to appeal to their target markets. This is also supported by Park & Jiang (2020). Based on social identity and signaling theories these authors propose a model that demonstrates positive effects of CSC activities on brand loyalty. Their study confirms CSC as an effective signal to generate public interest, and brand community engagement on social media as a collective verification process that mediates the link between CSC activity and individuals' identification with the company, which also could lead to a strong emotional attachment with the brand.

As recent as this year, Neureiter & Bhattacharya (2021), also find that whether a company end up damaged or fortified by supporting a CSC depends on the kind of the issue at the heart of the controversy as well as the political beliefs of its core consumer base. They argue that the impact of consumer activism is mostly driven by the level of polarization of society and the political makeup of their core consumer base. In highly polarized environments, people's political sensibilities are easily offended, and elicit a consumer boycott exclusively from one side of the political spectrum. Such partisan boycotts lead people on the other side of the political spectrum to rally around the company to support it and purchase more of its products (buycott). The net outcome will depend on the position of the core consumers' base. Anyhow, despite their demographic differences by political viewpoints, age, income, education, and gender there is an overall level of agreement across consumers' that corporations should engage in addressing important social issues, which is particularly noteworthy given that the U.S. population skews conservative (Austin et al., 2019).

#### **Social Marketing**

Social marketing is another line of literature related to social issues and causes that this thesis will nurture from. In Social Marketing, noneconomic objectives are the primary purpose (Drumwright & Murphy, 2001) and, has come to denote the efforts by non-profit organizations and public agencies that are designed to influence behavior (Andreasen, 1994). Even though "those concerned with social and not-for-profit marketing have cultivated conceptual boundaries, which largely exclude the for-profit marketing of consumer products from their research/practice domain" (Crane & Desmond, 2002, p. 552) I argue that social cause marketing and CSC championed by for-profit brands should not be excluded from social marketing literature. The argument is that social marketing is defined as the "design, implementation and control of programs calculated to influence the acceptability of social ideas and involving considerations of product planning, pricing, communication, distribution and marketing research" (Kotler & Zaltman, 1971, p. 5).

As said by Manrai & Gardner (1992), social ideas are comparable to products in that both implicate consumption and need satisfaction: for social ideas, consumption involves taking a position and need fulfillment involves the resolution of a social problem. When a for-profit brand embraces a social cause, it stars to deal with the essential beliefs and values that surround the chosen social issue and intermix them with the brand core values. Therefore, consumption of the product and social cause support happen simultaneously satisfying multiple needs at once, making the boundaries between business marketing and social marketing blurry. Also, there is no need for companies to be perceived as merely altruistic in their motivations to conduct CSM campaigns and it is acceptable to be profit-driven while undertaking a CSM effort (Szykman, 2004), as it is seen to some extent as an attempt to create a win-win situation for both, firm and social cause (Webb & Mohr, 1998).

Thus, social cause marketing in general and CSC as a subset of it should be considered both under social marketing and under corporate marketing literature. Since intending to change social perceptions and values is typically undertaken by non-for-profit organizations or governmental agencies and that's what social marketing literature has studied, there is novelty in studying the effect of a for-profit brand attempting to change social perceptions on controversial social issues

and this thesis can contribute to expand this literature.

#### **Consumer Social Responsibility, Ethical and Political Consumption**

Corporate social responsibility needs to be complemented by consumer social responsibility (CnSR) since "if corporate interests (i.e., profits) and consumer interests (i.e., self and public interests) are aligned, then increasing social benefits and public service will also increase profits, but if they are not aligned, then an appeal to social benefits/public service will be much less likely to succeed in the absence of government mandates" (Vitell, 2015, p. 767). CnSR can manifest as boycotting – punishing companies for undesirable behavior – and buycotting— rewarding companies for favorable behavior – that according to Copeland (2014) constitute two distinctive means of political consumerism.

Political consumption is defined as "a consumer's decision either to punish (i.e. boycott) or reward (i.e. buycott) private companies by making selective choices of products or brands, based on social, political or ethical considerations" (Baek, 2010, p. 1066) and it is something marketers need to be aware of, since political and ethical consumerism involve consumption behaviors influenced by non-economic buying criteria that can be viewed as the consumers' reactions to business practices and to CSR. As reported by the Cone Study (2017) consumers are observing a company's values to decide what organizations they choose to support or punish. In this study, 87% of Americans said they'd purchase a product because that company advocated for an issue they cared about (buycott) and 76% would refuse to buy a product if they found out a company supports an issue contrary to their beliefs (boycott).

A socially responsible consumer bases his or her consumption behavior on the aspiration to minimalize harmful consequences and maximize positive impact on society (Mohr et al., 2001) and, relatedly, ethical consumerism refers to purchase decisions motivated by ethical values applied to corporate behaviors such as fair trade, animal testing, etc. (Webb et al., 2008). Ethical consumption and purchasing (or buycotting) behavior seek to express the values of ethically inclined consumers that believe have a responsibility towards the society and/or environment (Carrington et al., 2010; De Pelsmacker et al., 2005).

This thesis draws from and contributes to the CnSR, Ethical and Political Consumption literatures. Study 2 further makes a contribution by exploring the effects of CSC campaigns on consumer behavior in social media, a context that to the best of our knowledge has also not been researched.

#### **Controversial Advertising**

There is little literature on the use of CSC in brand advertising or on its impact on brands and consumers. There is, however, significant literature on controversial advertising that can be used as a starting point to help us build our hypotheses. Controversial or provocative advertising can be defined as "a deliberate appeal, within the content of an advertisement, to stimuli that are expected to shock at least a portion of the audience, both because they are associated with values, norms or taboos that are habitually not challenged or transgressed in advertising, and because of their distinctiveness and ambiguity" (Vézina & Paul, 1997, p. 4). The provocation can reside in the product or in the ad execution and since the literature makes this distinction it is important to establish if CSC advertising is controversial because of its execution or because it promotes a sensitive product.

Ads can be considered controversial when promoting products that are 'unmentionable', offensive or sensitive (Barnes Jr. & Doston, 1990; Fahy, Smart, Pride, & Ferrell, 1995; Katsanis, 1994; Prendergast & Hwa, 2003; Shao & Hill, 1994; Waller, 1999; Wilson & West, 1981). Literature on controversial products advertising has been conducted for products that are controversial per se, because they are offensive, embarrassing or socially unacceptable e.g. contraceptives, intimate hygiene products, sexual diseases, alcohol, cigarettes, gambling, guns, funeral services, underwear, racially extremist groups, religious denominations, amongst others (Waller, 1999; Waller et al., 2005). Certain product categories are intrinsically more prone to controversy than others, but a well-executed ad for an otherwise polemic product could limit the controversy (Jensen & Collins, 2008). On the other hand, when a brand of a product that is non-controversial chooses to associate itself to a controversial social cause, we can think of this as adding a layer of controversy to the product, since consumers buying the brand will be buying both the product and the controversial social cause, especially if any profits go towards the advocated social cause.

Most controversial advertising research has focused on the causes of shock or offense (e.g. Waller, 1999; Wilson & West, 1981) and on controversial advertisement executions (CAE), also known as shocking, provocative or offensive advertisement executions (e.g. Chan et al., 2007; Christy & Haley, 2008; Crosier et al., 1999; Dahl et al., 2003; de Rosa & Kirchler, 2001; Dens et al., 2008; Huhmann & Mott-Stenerson, 2008; Jensen & Collins, 2008; Kerr, Mortimer, Dickinson, & Waller, 2012; Manchanda et al., 2002; Miao, 2004; Parry, Jones, Stern, & Robinson, 2013; Pope et al., 2004; Saad, Ibrahim, Naja, & Hakam, 2015; Sabri, 2017; Sun, Shen, & Pan, 2008; Ting & de Rum, 2012; Tinic, 1997; Treise, Weigold, Conna, & Garrison, 1994; Vézina & Paul, 1997; Waller, 1999, 2004, 2006). CAE differs from promoting polemic products in that the product may be controversial or not, but the ad itself is, it seeks to be controversial on purpose. Techniques commonly perceived as potentially CAE include executions portraying: nudity, racism, sexism, anti-social behavior, use of indecent language or overly personal subject matter (Waller et al., 2005). The provocation appeal may have a major effect on attention and interest to an ad, that are antecedents of elaborative processing (MacInnis et al., 1991); and on message elaboration and cognitive responses (Huhmann & Mott-Stenerson, 2008). This trend was started by Benetton who achieved a very high level of awareness worldwide during the 1980s by publishing narrative-free advertisements with strong and highly controversial images (Crosier et al., 1999; Crosier & Erdogan, 2001; de Rosa & Kirchler, 2001; Tinic, 1997; Vézina & Paul, 1997). The United Colors campaigns could have worked as advocacy advertising by calling attention to social problems, but because the ads do not recommend solutions nor take a stand they fall closer to controversial advertising than to social cause marketing (Tinic, 1997) and therefore are not considered as CSC advertising.

Since a brand using a CSC ad may cause shock of offense by promoting an idea that could be morally offensive to some consumers' segments it can be considered as a controversial advertisement execution. An ad offensiveness depends largely on an individual's interpretation of a particular advertising scenario involving several concurrent factors (Christy & Haley, 2008). Offensive advertising is context sensitive since the norms and values that violate vary according to cultural factors, as demonstrated on several cross-cultural studies (e.g. Chan et al., 2007; Waller et al., 2005). Consumer response is contingent on personal factors, on the understanding of moral norms, and on cultural symbols (sacred or forbidden images, topics, words, etc.) and on the

emotions aroused by such seeming moral violation (Banyte et al., 2014). Hence, the criteria to consider a social cause controversial is that it generates strong polarizing positions amongst consumers in that specific market, with consumers' segments that are pro or against the position taken by the brand on the CSC.

CSC advertising could be considered both as the promotion of a controversial product (the controversial social issue) and as controversial advertisement execution. CSC differs from controversial advertising literature in that using a social issue related to welfare as the shocking appeal may make a difference in consumers' response to the perceived offense. There have been studies that explored the use of controversial advertising to promote social marketing issues that demonstrated the effectiveness of shocking advertisement content in the context of a public service message such as e.g. HIV/AIDS prevention, where the surprise caused by the violation of socially acceptable norms attracts attention and stimulates more elaboration, retention and influence behavior (Dahl et al., 2003; Manchanda et al., 2002). In their study to measure the reactions of individuals to a provocative appeal for a social cause, as opposed to a provocative ad for a standard consumer product, using mild erotica as the element of provocative imagery Pope et al. (2004) demonstrate that provocative ads are more favorably received than non-provocative, even though significate interactions between cause type, gender and provocation occur. The above-mentioned studies researched controversial executions of non-controversial social causes and there were no brands involved in the advocacy of the social cause, falling under the umbrella of social marketing -in which non-economic objectives are the main purpose. This thesis will extend Controversial Advertising literature by focusing on consumers' reactions to a brand choosing to advocate a CSC in its advertising and its effect on consumers' responses.

#### **Linking Diverse Literature Streams**

After discussing the different streams of separated literature that CSC research can draw from, we observe that Corporate Social Marketing, Cause Related Marketing and even Consumer Corporate Responsibility (also known as ethical, moral and, politically motivated consumption) are subsets of a broader CSR literature. Social Marketing is a different literature and so is Controversial Advertising. It has been discussed how CSC fits in and extend all of them, while at the same time provides the linkage between them, as it is depicted in Figure 1.



Figure 1. Corporate Sociopolitical Activism linking diverse literature streams

#### **Thesis Contribution**

As discussed above, this thesis contributes to different streams of literature. It extends the Corporate Social Responsibility-Corporate Social Marketing-Cause Related Marketing by joining the emerging literature on Corporate Sociopolitical Activism where CSC fit. Specifically, it contributes to it by comparing and contrasting Corporate Social Responsibility and Corporate Sociopolitical Activism, one of the areas of future research suggested by Hydock et al. (2019). This thesis also differentiates from the very recent literature on brand activism (Bhagwat et al., 2020; Hydock et al., 2020; Mukherjee & Althuizen, 2020) in a number of ways, such as wider scope of social causes, the depth of underlying process analysis, a broader range of consumers' responses, the use of only real brands, and the use of an experiment and a field study to corroborate findings.

First, I compare consumers' responses to controversial social causes versus non-controversial social causes and no-social causes. This diverse causes analysis is important since it gives a broader sense and provides a more overall understanding of the underlying processes of social causes in general and of each type of causes in particular. Plus, including the still more prevalent non-controversial social causes to the analysis resulted in important comparisons and interesting findings that also makes contributions to the CSR and cause-related marketing literature.

Second, I perform a deeper and more comprehensive analysis of the underlying processes that explain consumers' responses to both types of social causes: controversial and non-controversial, for consumers in pro and against cause positions. Besides, I examine moral emotions and cause importance as a different set of mediators and moderators.

Third, I go beyond brand choice, and investigate a wider set of consumers' responses, including ad and brand attitudes, intentions such as word of mouth, social media engagement buycott/boycott, and the actual word of mouth and buycott/boycott behaviors.

Finally, to increase reliability and generalizability I only use real brands in my experiment and replicate it on a field study. This thesis also differentiate from Nalick et al. (2016) that centers on firms motives to engage in sociopolitical involvement and from Bhagwat et al. (2020) that focus their analysis on the impact of corporate sociopolitical activism on investors (stock market reactions) as I center my studies on consumers' responses to brand activism. The field study was analyzed using manual processing and a social media listening software.

This thesis provides a bigger picture on social causes marketing and a much-needed guidance to management on what to expect as consumers' actual responses to brand activism in important marketing measures such as ad attitude, buycott/boycott intention and behavior, positive and negative social media engagement, and finally campaign's reach and impact to decide if a non-controversial or a controversial social cause suits the brand's objectives better.

#### Theoretical Framework and Hypothesis Development

A consumer exposed to a social cause marketing campaign will recognize a moral dimension that is not necessarily present in non-social cause marketing campaigns. This may prompt consumers to engage in CnSR behavior and to include non-economic buying criteria that can help them act in a way that is consistent with their values through ethical consumption.

According to the Theory of Marketing Ethics or H-V Model (Hunt & Vitell, 1986, 2006), when a consumer recognizes a situation as having ethical content, the person perceives alternatives of

actions that could be taken to resolve the ethical problem, and makes ethical judgements that will be followed by coherent intentions and behavior. To arrive to an ethical judgement the consumer performs deontological and teleological evaluations of his/her set of evoked alternatives. In the process of deontological evaluation, the consumer assesses the inherent rightness or wrongness of the behaviors implied by each alternative, comparing each alternative's behaviors with a set of predetermined deontological norms that represent personal values or rules of moral behavior. The teleological evaluation process focuses on the evaluation of perceived consequences of each alternative for different stakeholder groups, where the identity and importance of the stakeholder groups will vary across individuals and situations. The H-V theory posits that "an individual's ethical judgments (e.g., the belief that a particular choice is the most ethical alternative) are a function of the individual's deontological evaluation (i.e., applying norms of behavior to each of the alternatives) and the individual's teleological evaluation (i.e., an evaluation of the sum total of goodness versus badness likely to be provided by each alternative for all relevant stakeholders)" (Hunt & Vitell, 2006, p. 146).

The H-V model is purely cognitive, it does not include emotional elements. Nevertheless, Gigerenzer (2010) argues that in economics and cognitive sciences, full (unbounded) rationality, i.e., maximizing some kind of welfare, is normally used as a methodological "gizmo" rather than as a supposition about how people actually make decisions. He explains that full rationality would require reliable knowledge of all alternative actions and their consequences, and this is quite difficult. This author suggests that much of moral behavior is based on heuristics instead, a mental process that disregards part of the available information and does not optimize (calculation of a maximum or minimum). Trusting on heuristics in place of optimizing is called satisficing, and he calls this *bounded rationality*, the study of the cognitive processes (including emotions) that people actually rely on to make decisions in the real and uncertain world.

To the contrary, the H-V model follows a rational cognitive progression: (1) beliefs determine attitudes, (2) attitudes lead to intentions and (3) intentions inform behavior and seem to ignore the role of moral emotions in ethical consumer behavior. Moral emotions are defined as "those emotions that are linked to the interests or welfare either of society as a whole or at least of persons other than the judge or agent" (Haidt, 2003b, p. 853). According to Haidt (2003), people dedicate

a substantial portion of their emotional life to reacting to social occurrences that do not directly affect them. As he explains, some emotions, such as fear and happiness, occur primarily when good or bad things happen to the self or someone related to the self, but other emotions, like anger or sympathy, can be triggered simply by reading about an injustice or seeing a photograph of a suffering child. The more an emotion tends to be provoked by such disinterested elicitors, the more it can be considered a prototypical moral emotion. Following Haidt's social intuitionist theory (Haidt, 2001, 2003a), Mukherjee & Althuizen (2020) propose that the decision of whether to punish a brand that has taken a perceived immoral stand can be thought of as a moral dilemma that is likely to elicit a deliberate moral reasoning process. I propose that the presence of moral emotions are part of the underlying process that influence consumers' responses to social causes campaigns, not only for cause opposition but also for cause support.

In addition, Xie, Bagozzi, and Grønhaug (2015) find that positive moral emotions - combinations of inherited and learned responses to occurrences that contravene ethical sensitivities and function as a way to process information of the moral significance of inducements - mediate the effect of corporate green and non-green actions on consumer responses. Consistent with this, Kim and Johnson (2013) find that moral emotions significantly influence consumers' purchase intentions towards social-cause products. In line with Xie et al. (2015) and since "In general, a given variable may be said to function as a mediator to the extent that it accounts for the relation between the predictor and the criterion. Mediators explain how external physical events take on internal psychological significance. Whereas moderator variables specify when certain effects will hold, mediators speak to how or why such effects occur" (Baron & Kenny, 1986, p. 1176) I hypothesize that consumers' responses to social causes, whether non-CSC or CSC ads, are mediated by moral emotions. Those consumer responses will be addressed in following hypotheses and will be separated between desirable consumer responses such as elaborative processing, attitude towards ad, brand attitude, positive word-of-mouth, social media engagement, buycott intentions and undesirable consumer responses such as negative word-of-mouth and boycott intentions. These consumers' responses correspond to managerial questions, are used in different studies to assess the impact of CSR and CnSR and were established in the thesis introduction.

It has been established that consumers' personal affinity or importance of a cause influence their support of a company's CSR actions (Creyer & Ross Jr, 1997; Drumwright, 1996; Sen & Bhattacharya, 2001). Bizer & Krosnick (2001) find that the importance the attitude object has for the individual impacts accessibly and strengthens attitudes. I therefore propose that the cause importance perceived by the consumer should have a differential effect on the consumer's moral emotions and responses. "In general terms, a moderator is a qualitative (e.g., sex, race, class) or quantitative (e.g., level of reward) variable that affects the direction and/or strength of the relation between an independent or predictor variable and a dependent or criterion variable." (Baron & Kenny, 1986, p. 1174). Thus, I hypothesize that the perception by the consumer of how important the social cause is (cause importance) will have a moderating effect on the moral emotions the consumer feel and on consumer's responses.

#### **Brand Activism Moderated Mediation Model**

Considering the combined mediation effect of moral emotions and the moderation effect of cause importance, I propose a moderated mediation model as a theorical model of the underlying process that explains the potential effect of social causes (non-CSC and CSC advertising) on consumers' responses. This is a moderated mediation model because moral emotions mediation is moderated by cause importance (see Figure 2). According to Hayes (2017) moderated mediation centers on the conditional nature of an indirect effect -how the mediation is moderated. The interpretive attention in a moderated mediation analysis is focused on estimating the indirect effect and how that effect varies as a function of a moderator. I propose a mediation model in which social cause ads (X) leads to the feeling of moral emotions (M) that produce consumer responses (Y) such as elaborative processing, attitude towards brand, positive or negative word of mouth, buycott or buycott intention, and social media engagement. The higher the cause importance (W) for the consumers, the greater the intensity of the moral emotions and the consumers' responses. To reflect this moderated mediation model, I hypothesize

H1a: Consumers' responses to social cause ads are mediated by moral emotions which are moderated by cause importance

H1b: The higher the cause importance the grater the effect of social cause ads on moral emotions

H1c: The higher the cause importance the grater the effect of social cause ads on consumers' responses

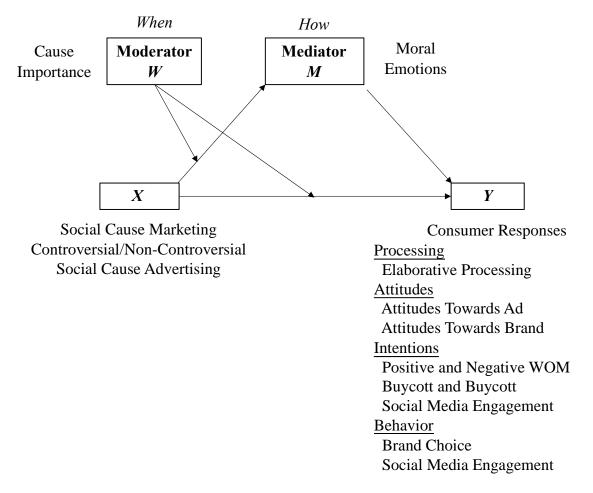


Figure 2. Social Causes Model. Cause Importance Moderates Moral Emotions Mediation on consumer responses to Brand Activism (Social Causes Advertising). Hayes' Conditional Process Model 8.

#### **Impact of Brand Activism on Moral Emotions**

Since a social cause ad is bringing consumers' attention to a social issue the consumers should recognize the situation as having ethical content and experience moral emotions. Therefore, I hypothesize that

H2a: Moral emotions are higher for social cause ads than for non-cause ads

H2b: Moral emotions are higher for non-controversial social cause ads than for non-cause ads

*H2c:* Moral emotions are higher for controversial social cause ads than for non-cause ads

Although not studying a controversial social per se, where some people are pro and other people are against the same social issue, Xie et al., (2015) lends support to the idea that positive moral emotions are elicited by social causes such as green marketing while negative moral emotions are triggered by corporate engagement in non-green transgressions (such as oil spill at sea). Since non-CSC should elicit different levels of support but are not expected to elicit opposition, I expect consumers exposed to a non-controversial social cause ad (non-CSC) to experience only positive moral emotions such as empathy, sympathy, compassion and hope, and not experience negative moral motions such as feeling offended, or feel contempt, disgust or anger.

**H2d:** Non-controversial social cause ads will only elicit positive moral emotions

Whereas non-CSC ads cause consumers to feel positive moral emotions, CSC campaigns can prompt a variety of moral emotions for different consumers depending on his/her position towards the social cause. Specifically, in (Xie et al., 2015) study, non-green actions cause negative moral emotions (contempt, anger, disgust); and corporate green actions cause positive moral emotions such as empathy. Similarly, a pro-cause position on a CSC would produce positive moral emotions such as empathy, sympathy, compassion, hope, while an against-cause position would elicit negative moral emotions such as contempt, disgust, offense and/or even anger. Thus,

**H2e:** Controversial social cause ads will elicit positive moral emotions for those who hold a procause position and negative moral emotions for those who hold an against-cause position

Since moral emotions act as a filter to process information which has moral significance (Xie et al., 2015), I expect that when exposed to a CSC the consumer may need to arrive to an ethical judgment and take a pro or against position, the emotional investment should be greater than when the ad is non-controversial. Therefore, I hypothesize

**H2f:** Controversial social cause ads will elicit stronger moral emotions than non-controversial social cause ads

#### **Moderated Mediation of Consumer Response to Position on Controversial Social Cause**

The presence of moral emotions when exposed to a social cause marketing ad may explain previously discussed Consumer Social Responsibility (CnSR) behavior and Corporate Social

Responsibility (CSR) results in terms of consumer behavior responses. In the literature, the assumption is that social cause marketing is non-controversial. Prior studies on social cause marketing effects fall under this non-controversy condition, where consumers are either pro-cause (supporters) or neutral and most experience positive moral emotions such as empathy, sympathy, compassion, desire to help and inspiration. While a non-CSC may obtain varying levels of support, is not generally seen as divisive. In contrast a CSC produces an asymmetrical response inviting both opposition and support.

According to the H-V model, a consumer's pro-cause or against-cause position is the result of his/her deontological and teleological evaluation and ethical judgement. This deontological assessment is associated to the perceived moral legitimacy of the social cause. Moral legitimacy is related to an evaluation of whether societal wellbeing is being promoted as defined by the audience's socially constructed value system (Hond & Bakker, 2007). A social cause that complies with a consumer's socially constructed value system will be perceived as morally legitimate and produce support or a pro-cause position. Those social causes that do not comply with a consumer's socially constructed value system will be perceived as morally illegitimate and produce opposition or an against-cause position. CSC such as e.g. Adidas Valentine's pro-gay ad or Equinox propublic breastfeeding ad are polarizing as a reflection of the strength of diverging positions amongst consumers, where some take a pro-cause and some an against-cause position reflecting their personal ethical judgments. Therefore, CSC produce a nested situation with pro-against cause conditions (support-opposition) that is reflected in a second theorical model, where the consumer response to the consumer's position on the controversial social cause is mediated by moral emotions and also moderated by the cause importance for the consumer (see figure 3). Paralleling the previous model and to reflect this moderated mediation model I hypothesize

*H3:* Consumers' responses to the position on controversial social cause ads are mediated by moral emotions which are moderated by cause importance

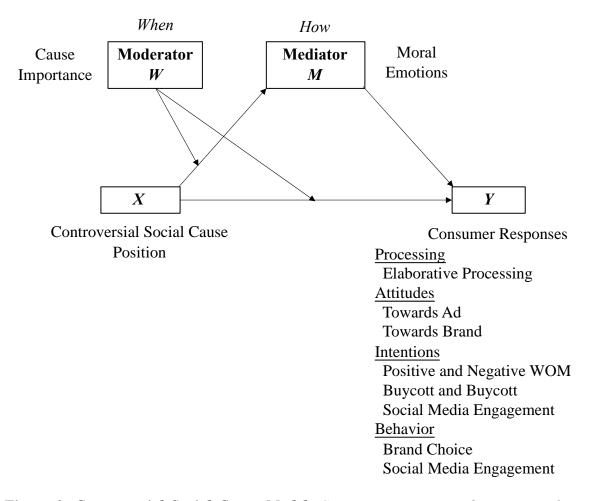


Figure 3. Controversial Social Cause Model. Cause Importance Moderates Moral Emotions Mediation on consumer responses to the consumer's position on a Controversial Social Cause. Hayes' Model 8 Conditional Process Model.

#### Is all Brand Activism good for brands? Social Cause vs No-Cause Advertising Hypotheses

Brand Activism or Social Cause Marketing may result in a variety of different consumer responses. The pro-cause or against-cause position taken by a consumer in response to the ethical problem posed by a social cause ad will elicit moral emotions regarding the social cause which in turn should translate into outcomes that are coherent with his/her position. So, for example, a pro-cause position might elicit positive moral emotions that might encourage positive WOM and buycott behavior amongst supporters and an against-cause position might stimulate negative WOM and boycott behavior amongst opposers. According to the Cone study (2017) of non-CSC, consumers support environmental or social issues by taking online actions such as "liking" companies or

nonprofits pages (65%), sharing social or environmental content with their social networks (60%) and sharing their positive opinions about companies doing good (77%). See figure 3 for the relationship between CSC, position towards CSC, moral emotions, and consumer responses.

Consumers' responses to an ad can be desirable for a brand or undesirable. As stated earlier desirable consumers' responses are elaborative processing, favorable attitude towards ad, favorable brand attitude, positive word-of-mouth, social media engagement, and buycott intentions amongst others. Independently of the particular brand strategy where a brand may want to, for example, prioritize social media engagement over attitude towards ad, we could say that the higher these responses on any of these desirable responses, the better for the brand. On the other hand, brands are better off avoiding or minimizing undesirable consumers' responses such as negative word-of-mouth and boycott intentions, especially amongst consumers in its target market. Following, I hypothesize consumers' responses for each of those dependent variables for each condition: non-controversial social cause ad (non-CSC), controversial social cause ad (CSC) and no social cause branding ad (no-cause). It can be expected that in general non-CSC will elicit desirable consumers' responses and to perform better than no-cause ads. In the case of CSC consumers' responses would be conditioned by his/her position on the cause. I expect a pro CSC position (support) to elicit desirable consumers' responses and to perform better than no-cause ads and an against CSC position (opposition) to elicit undesirable consumers' responses and performing worse than non-CSC and no-cause ads on desirable consumers' responses.

#### **Elaborative Processing**

Increasing attention and interest are desirable effects for advertising since they are antecedents of elaborative processing (MacInnis et al., 1991) and social ideas may increase attention and are likely to affect consumers' cognitive processing of social cause advertising. Processing effects are important since they are linked directly to consumer responses, and according to MacInnis and Jaworski (1989) these responses can be cognitive (e.g. thoughts about the ad, brand, or the context), or affective (e.g. emotional response to the ad, attitude toward the ad, and brand attitudes) and can define purchase intentions. Since social causes also engage moral emotions, I expect higher elaborative processing for social causes ads (non-controversial and controversial) than for no-cause ads. Therefore,

*H4a:* Elaborative processing is higher for social causes ads than for non-cause ads

H4b: Elaborative processing is higher for non-controversial social causes than for non-cause ads

H4c: Elaborative processing is higher for controversial social causes than for non-cause ads

There have been several experiments investigating the effects of controversial advertisement executions (CAE) on processing and processing outcomes (e.g. Dahl et al., 2003; Dens et al., 2008; Huhmann & Mott-Stenerson, 2008; Manchanda et al., 2002; Vézina & Paul, 1997) that suggest that CAE positively influence advertisement processing and brand information acquisition. Since CAE leads to greater message elaboration and generates more cognitive responses than a non-controversial advertisement regardless of product involvement, gender or ethnic identity (Huhmann & Mott-Stenerson, 2008) I hypothesize that a CSC ad will have a similar effect, hence: *H4d:* Elaborative processing is higher for controversial social causes than for non-controversial social causes ads

#### **Ad and Brand Attitudes**

Previous research find that a social dimension improves a firm's reputation (Aguinis & Glavas, 2012; Sen & Bhattacharya, 2001). Consumers believe that companies have a responsibility to society and that those who behave acceptably may be held in high regard (Boulstridge & Carrigan, 2000). CSR actions improve consumers' evaluations of the company and its products and generate positive brand images (Becker-Olsen & Hill, 2006; Brown & Dacin, 1997; Demetriou et al., 2010; Ellen et al., 2000; Sen & Bhattacharya, 2001). In addition, a cause-related message prompts more favorable consumer attitudes compared with a similar one without it (Nan & Heo, 2007). While social cause ads result in more positive attitudes than non-social cause ads, the question is what are the effects of CSC ads on consumer attitudes? If a CSC stimulates a pro-cause position which in turn elicits stronger positive moral emotions than non-social and non-CSC ads, this should result in more favorable attitudes towards the ad and the brand. This leads to the following hypotheses: *H5a:* Attitude towards an ad is higher for non-controversial social causes than for non-cause ads *H5b:* Attitude towards an ad is higher for a pro-cause position on controversial social causes than for non-cause ads

Research on controversial advertising executions (CAE) for commercial products conclude that a controversial ad may have a negative effect on the attitude towards the ad and towards the brand

(Vézina & Paul, 1997). Thus, if a CSC stimulates an against-cause position which in turn elicits strong negative moral emotions this should result in more negative attitudes towards the ad and the brand than non-social and non-CSC ads. This leads to the following hypothesis:

**H5c:** Attitude towards an ad is higher for no-cause ads than for an against-cause position on controversial social cause ads

It is reasonable to expect the same pattern of results for brand attitude than for ad attitude, therefore I hypothesize:

**H6a:** Attitude towards a brand is higher for non-controversial social causes than for non-cause ads

**H6b:** Attitude towards a brand is higher for pro-cause position on controversial social causes than for non-cause ads

**H6c:** Attitude towards a brand is higher for no-cause than for an against-cause position on controversial social cause ads

Regarding the comparative performance between non-CSC and CSC, we need to separate the effect of a pro-cause position (support) and an against-cause position (opposition). It is expected to support a non-CSC because most people do, but supporting a CSC implies a choice, and may be more telling of a consumer's identity and values. And a company taking a distinct stance on a controversial issue can built its identity (Park & Jiang, 2020). This match between brand and consumer taking the same stance may increase the consumer identification with the brand. In line with Park & Jiang (2020) findings of the positive effects of corporate social advocacy activities on brand loyalty, I hypothesize:

**H5d:** Attitude towards an ad is higher for a pro-cause position for controversial social cause than for non-controversial social cause ads

**H6d:** Attitude towards a brand is higher for a pro-cause position for controversial social cause than for non-controversial social cause ads

On the other hand, similarly to the comparison vs no-cause ads, it is quite obvious to expect that non-CSC ads perform better than against-cause position on CSC ads. Consequently:

**H5e:** Attitude towards an ad is higher for non-controversial social cause than for an against-cause position on controversial social cause ads

**H6e:** Attitude towards a brand is higher for non-controversial social cause than for an against-cause position on controversial social cause ads

#### Positive and Negative Word of Mouth

Word-of-mouth can have a major impact on consumer response to a brand and its advertising since it affects a wide range of consumer responses, from brand attitudes to information dissemination and purchase intentions (Mayzlin & Godes, 2004; Trusov et al., 2009). According to Berger & Milkman (2012) the more affect-laden a content is, it is more likely to be shared. Social cause ads would elicit more moral emotions than no-cause ads, being more affect-laden. Thus, I hypothesize: *H7a:* Positive WOM intention is higher for non-controversial social causes than for non-cause ads

Controversial advertising's positive effects on brand awareness may be attributed to the amount of non-commercial publicity generated (Vézina & Paul, 1997). Consistent with that, in political campaign contexts, Ridout & Smith (2008) find that controversial ads are amplified by news coverage rendering free advertising for the candidates. Likewise, in social media, the combination to easily shared content with hundreds or thousands of people and the desire to discuss topics of interest creates buzz around controversial advertising (Kerr et al., 2012). Thus, it is reasonable to expect that controversy will have a similar effect on the diffusion and discussion of social causes, increasing WOM and that it would add to the previous affect effect. Thus, I hypothesize:

*H7b:* Positive WOM intention is higher for a pro-cause position on controversial social causes than for non-cause ads

**H7c:** Positive WOM intention is higher for a pro-cause position on controversial social cause than for non-controversial social causes ads

Nevertheless, controversy increases interest which increases likelihood of discussion, but simultaneously it increases discomfort, which decreases likelihood of discussion (Chen & Berger, 2013) and this could enhance participation of pro-cause position over an against-cause position. Thus, in the case of an against-cause position I expect

H7d: Positive WOM intention is higher for non-controversial social causes than for an against-cause position on controversial social causes ads

**H7e:** Positive WOM intention is higher for no-cause than for an against-cause position on controversial social causes ads

H7f: Positive WOM intention is higher for a pro-cause position than for an against-cause position on controversial social causes ads

Berger & Milkman (2012) also find that positive content is more viral than negative content, but the relationship between emotion and social transmission is more complex than valence alone. Virality is partially driven by physiological arousal and content that evokes high-arousal positive emotions (such as awe) or negative emotions (such as anger) can be highly viral. Consequently, I hypothesize:

**H8a:** Negative WOM intention is lower for non-controversial social causes than for non-cause ads

**H8b:** Negative WOM intention is lower for a pro-cause position on controversial causes than for no-cause ads

**H8c:** Negative WOM intention is higher for an against-cause position on controversial social causes than for no-cause ads

**H8d:** Negative WOM intention is similar for a pro-cause position on controversial social causes than for non-controversial social causes ads

**H8e:** Negative WOM intention is higher for an against-cause position on controversial social causes than for no-controversial social cause ads

**H8f:** Negative WOM intention is higher for an against-cause position than for a pro-cause position on controversial social causes ads

# **Social Media Engagement**

Advertising is not a unilateral force exerted by brands on audiences, but a bilateral transaction in which consumers voluntarily engage or not with the messages (Crosier et al., 1999). In a world where consumers actively participate in Social Media, what happens in practice with a brand post (social media campaign) will depend upon the tendency to activism in the audience. *Engagement* in the social media space, according to Barger and Labrecque (2013) most often refers to a

consumer "taking some action beyond viewing or reading". Tracking engagement on a per post basis enables marketers to gauge the audience's level of interest in the content of a post. *Volume* (or "volume of mentions") is a count of the number of mentions of a brand in social channels. Volume is one of the simplest metrics, but it can be very informative when tracked over time and correlated with campaigns as it can provide an indication of progress towards creating awareness (Barger & Labrecque, 2013) and viralization. *Sentiment* or valence, is a widespread measure to consider in evaluating the success of social media initiatives as it can capture the overriding brand sentiment expressed in the user generated content (Smith, Fischer, & Yongjian, 2012). Sentiment, opinion, and action, are three essential aspects of user attitude in social media: each opinion has a sentiment associated with it, and a user overall sentiment toward a topic can translate into actions such mention/post a tweet/retweet containing such opinions (Gao et al., 2014). In social media, the higher the volume and engagement with a positive sentiment that a post achieves, the better.

As an aggregate measure, engagement can also indicate the overall level of consumer interest in a brand's message. Viewing/reading a post is the baseline activity. Next consumer engagement step could be to click on an emoji that represents manifest his/her *sentiment*. A higher engagement step would be to take the time to write a comment that reflects that sentiment. Emojis or comments represent the sentiment aligned with the consumer's support or opposition to the post. The highest level of engagement would be to share a post, so it reaches friends and/or a broader audience. It is understood that the consumer agrees with what he/she is sharing unless it is accompanied with a comment that says other ways. Engaging in social media is a form of WOM sometimes called eWOM. Support for a social cause ad would be expected to generate social media engagement (clicking on emojis, commenting, sharing the post/ad) that aligns with that support. Therefore, I hypothesize:

**H9a:** Social media engagement intention is higher for non-controversial social causes than for non-cause ads

**H9b:** Social media engagement intention is higher for pro-cause position on controversial social causes than for non-cause ads

Since there I expect stronger moral emotions for a CSC than for a non-CSC, I also expect

*H9c:* Social media engagement intention for a pro-cause position on controversial social causes than for non-controversial social cause ads

It is important to assess who tends to generate more WOM, pro-cause or against-cause consumers since that will influence the tone of the reach (how many people see the post). According to East, Hammond, and Wright (2007) even though marketers believe that negative WOM is more prevalent than positive WOM, in 15 studies positive WOM (PWOM) is more common than negative WOM (NWOM) in every case. In addition, Berger and Milkman (2012) find that emotionally evocative content in news articles is particularly viral, and that more awe-inspiring (a positive emotion) content is more viral than sadness-inducing (a negative emotion) content. Further, perceiving desirable implications of a message (e.g. beneficial public announcements) leads to a greater likelihood of taking actions to promote and amplify it (Sun et al., 2008). In addition, Kerr et al. (2012) find that audiences that have enjoyed controversial advertising may wish to talk about it and send it to like-minded people. The above discussion leads to the following hypotheses

**H9d:** Social media engagement intention is higher for non-controversial social causes than for an against-cause position on controversial social causes ads

And what may be most relevant to a brand advocating a controversial social cause,

**H9e:** Social media engagement intention is higher for a pro-cause position than for an against-cause position on controversial social causes ads

Nevertheless, since an against-cause position will elicit stronger moral emotions than a no social cause position and emotionally evocative content is particularly viral (Berger & Milkman, 2012)

H9f: Social media engagement intention is higher for an against-cause position on controversial

social causes than for no social cause ads

# **Buycotting and Boycotting**

Social cause marketing can improve consumers brand metrics such as brand awareness, image, credibility and engagement (Hoeffler & Keller, 2002) and socially responsible consumer behavior is positively related to these responses (Paek & Nelson, 2009). This translates to behaviors such as purchase intentions (Barone et al., 2000; Sen et al., 2016), as well as brand preference, loyalty and advocacy (Bhattacharya & Sen, 2004; Du et al., 2007a; Sen et al., 2016). For nearly 25 years

CONE has been tracking consumers' likelihood to buy a product with a cause benefit. The number has been increasing continuously; currently 89% Americans would switch brands to one that is associated with a good cause, given similar price and quality (Cone Study, 2017). Hence,

H10a: Buycott intention is higher for non-controversial social causes than for non-cause ads

**H10b**: Buycott intention is higher for pro-cause position on controversial social causes than for non-cause ads

If the strength of moral emotions and the behavioral responses are the same for a non-CSC than for a CSC, a non-CSC would always generate better consumer responses than a CSC, and brands should never advocate a CSC. It makes sense to speculate that a brand advocating a CSC expects the polarization that the controversy generates emboldens consumer's moral emotions instigating those pro-cause consumers to show an increased "buycott" behavior. Thus, it is reasonable to hypothesize that a pro-cause position would elicit buycotting behavior that is expressed as augmented purchase intention and brand choice, and that these will be greater for a CSC than for a non-CSC due to the stronger moral emotions produced by the polarization.

H10c: Buycott intention is higher for a pro-cause position on controversial social causes than for non-controversial social causes ads

H10d: Buycott intention is higher for pro-cause position than for against-cause position on controversial social causes ads

Nevertheless, for against-cause position on CSC

H10e: Buycott intention is higher for non-controversial social causes than for an against-cause position on controversial social cause ads

**H10f:** Buycott intention is higher for no-cause ads than for an against-cause position on controversial social cause ads

Xie et al., (2015) results indicate that negative moral emotions such as contempt, anger, and disgust lead to diverse consumer negative reactions, such as negative WOM, complaining, and boycotting the company. This is consistent with the 76% Americans that claim they would refuse to purchase a company's products or services upon learning that it supported an issue contrary to their beliefs (Cone Study, 2017). Therefore, it is reasonable to hypothesize that

H11a: Boycott intention is similar for non-controversial social causes than for non-cause ads

H11b: Boycott intention is similar for a pro-cause position on controversial causes than for ads

H11c: Boycott intention similar for a pro-cause position on controversial social causes than for non-controversial social causes ads

When exposed to a CSC ad, consumers that have an against-cause position would experience strong negative moral emotions leading them to engage in boycott behavior that translates into diminished purchase intentions and into brand avoidance when there is a brand choice.

H11d: Boycott intention higher for an against position on controversial social causes than for nocauses ads

H11e: Boycott intention higher for an against-cause position on controversial social causes than for no-controversial social causes ads

H11f: Boycott intention higher for an against-cause position than for a pro-cause position on controversial social causes ads

Consumer may face options where they can express their support to a cause by choosing the brand advocating it at no cost (parity) than similar brands, or they may need to sacrifice some value (money or convenience) by choosing the brand that advocates the cause they support. This would also be a form of buycott, and the ensuing hypotheses follow the same logic that the hypotheses on buycott above.

**H12a:** Consumers are more willing to sacrifice money for non-controversial social causes than when there is no cause

*H12b:* Consumers are more willing to sacrifice money for a pro-cause position on controversial social causes than when there is no cause

H12c: Consumers are more willing to sacrifice money for an against-cause position on controversial social causes than when there is no cause

H12d: Consumers are more willing to sacrifice money for a pro-cause position on controversial social causes than for non-controversial social causes

H12e: Consumers are more willing to sacrifice money for non-controversial social causes than for an against-cause position on controversial social causes

H12f: Consumers are more willing to sacrifice money for a pro-cause position than for an against-cause position on controversial social causes

Consumers who have a pro-cause position associated with a higher level of personal importance will experience stronger positive moral emotions that will increase their buycott behavior, even when there is a cost, such a higher price, to engaging in buycotting. Hence,

H13a: Consumers that hold a pro-cause position for a cause of high personal importance will be more willing to absorb a cost to engage in buycott behavior compared to consumers where the cause is of low personal importance

Similarly, a consumer who has an against-cause position which is of high of personal importance will experience stronger negative moral emotions that would increase their boycott behavior, even when there is a cost, such a higher price, to engaging in boycotting. Consequently,

H13b: Consumers who hold an against-cause position for a cause of high personal importance will be more willing to absorb a cost to engage in boycott behavior compared to consumers where the cause is of low personal importance

Additionally, it is important to understand whether there are differences in consumers' willingness to engage in boycott and boycott behavior for those holding against or pro-positions, respectively, especially when there is a cost to do so. Shafir (1993) establishes that to make choices, options' positive features are weighted more heavily in choosing than in rejecting. Further, negative features or disadvantages weigh more in rejecting than in choosing. Additionally, keeping overall values roughly equal, options with more positive reasons for them are chosen as winners, and options with more reasons against them are rejected. However, (Lutz, 1975) finds that individuals shift their attitudes towards a product more in the negative direction when information is negative more than they shift in the positive direction when information is positive. Supporting this Kanouse (1984) shows that people tend to weigh negative information more heavily than positive information. Therefore, I expect that negative moral emotions will have a stronger influence than positive moral emotions. Furthermore, Baek (2010) finds that in the US about 49 *per cent* of people

are political consumers, of whom 46 *per cent* dualcott (engage both in boycott and buycott), 24 *per cent* buycott, and 30 *per cent* boycott, hence I hypothesize:

H13c: Consumers will be more willing to absorb a cost to engage in boycott behavior when holding an against-cause position than to engage in buycott when holding a pro-cause position

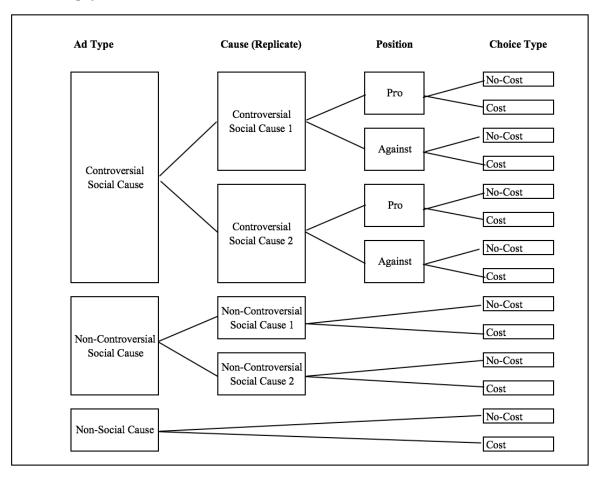
# **Study 1: Methodology**

#### **Experimental Design and Sample**

To test the hypotheses, I use an experimental nested between-subject design. There are five factors: ad type (controversial social cause (CSC), non-controversial social cause (non-CSC), and non-social cause (non-SC) as a control), social cause type (2 CSC, 2 non-CSC), position nested within controversial social cause (pro-cause, against-cause; measured variable). This design entails seven conditions, each comprised of approximately 30 participants, totaling 210 subjects per brand, which replicated for two brands in two categories total 28 conditions, 840 individuals. On each condition subjects are also exposed to a choice type (no cost: same price gift cards, cost: \$5 and \$10 difference gift cards). All individuals are randomly exposed to one condition and complete an online questionnaire and choice task.

Two types of product categories, CSC, and non-CSC issues, are replicated to avoid results being attributed to a particular operationalization of those factors and to produce more generalizable results. Furthermore, similar results obtained across replicates help to rule out alternative explanations if in the experiment there are differences for example in consumers' perceptions between the product category fit in and the social causes or level of controversy among the replicates of those factors. In addition, if however, there are significant differences between the replicates as well as differences between again for example the fit between product categories and the social causes this may offer explanations for the differences among the replicates. See Figure 4 for design structure. See Table 1 for participants' distribution by condition.

#### **Product Category 1**



#### **Product Category 2**

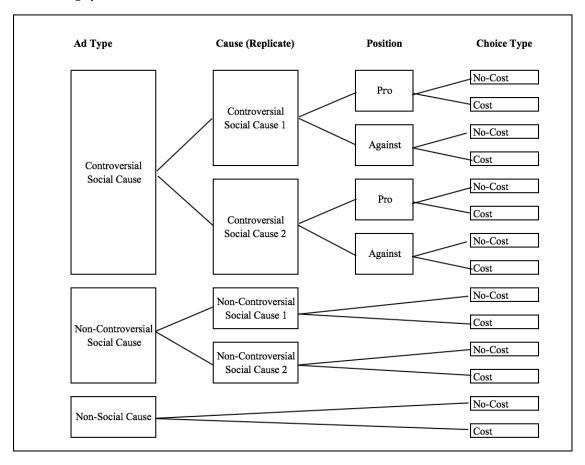


Figure 4: Experimental Design Structure

Table 1: Participants' Distribution by Condition

	-		Ad Type				Control Condition		
				CSC Ad Non-CSC Ad		CSC Ad	No Social Cause Ad		
			CSC '	Гуре 1	CSC T	Гуре 2	non-CSC Type 1	non-CSC Type 2	
			Pos	ition	Posi	tion			
A-B Brands Category 1			Pro	Against	Pro	Against			
	Choice Type	No cost: Both \$50 Gift Cards	30	30	30	30	30	30	30
	Choice Type	Cost: \$50-\$40 "Cause Cost" Gift Cards	30	30	30	30	30	30	30
			CSC '	Гуре 1	CSC T	Гуре 2	non-CSC Type 1	non-CSC Type 2	
C-D Brands Category 2			Pro	Against	Pro	Against			
C-D Biands Category 2	Choice Type	No cost: Both \$50 Gift Cards	30	30	30	30	30	30	30
	Choice Type	Cost: \$50-\$40 "Cause Cost" Gift Cards	30	30	30	30	30	30	30
Study Participants			120	120	120	120	120	120	120

Further, Baghi and Gabrielli (2013) find that brand awareness does not influence consumers' response regarding the attractiveness of the cause-related product, consumers' intention to buy it, the perceived levels of trust in the cause-related initiative, and the usefulness and importance of the social cause linked to the product. They conducted a 2 (profit sponsoring brand awareness: high; low)  $\times$  2 (non-profit social cause brand awareness: high; low) between-subject experiment

to find that neither brand awareness of sponsoring brand nor social cause have a significant effect. Brand awareness does not induce a differential effect on the affective dimension of consumers' attitude towards the cause-related product, neither affects an individual's belief about the relevance of the social cause, nor is able to increase the appeal of the product. Since Study 1 experiment entails choosing a brand's gift card and it is conducted online where participants could google fictitious brands and not find them, I used real brands to avoid this problem. I perform extensive pretesting to choose equally likable brands and comparable social causes (similarly controversial or non-controversial and comparably important/likable).

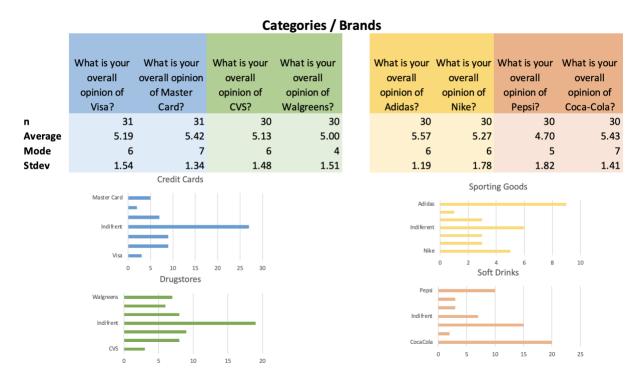
#### **Data Collection**

Data collection was conducted using Amazon Mechanical Turk (AMT), a crowdsourcing platform that connects "requesters" with online "workers" that perform small tasks called Human Information Tasks or HITS. This platform provides access to thousands of potential research study participants from different countries and backgrounds, and data can be collected quickly and relatively inexpensively. Studies using data collected via AMT for academic purposes have been published in academic journals in disciplines such as marketing, communications, and psychology (Sheehan & Pittman, 2016). AMT participants were all 18 years old or older and US residents. They were paid US\$0.20 per minute of estimated time to complete the questionnaire. I collected AMT data for selecting the brands and social causes to be used, to pretest the stimulus material and to conduct the experiment.

#### **Selection of Brands**

To select comparable brands, I tested four categories of wide use: soft drinks, sports clothing, credit cards and drugstores, with two well-known brands of similar market share for each category. Respectively Coca-Cola and Pepsi, Nike and Adidas, Visa and Mastercard, CVS and Walgreens. I collected data using Amazon Mechanical Turk N=121, n=30/31 randomly assigning individuals to one category. Questions encompassed category use, brands familiarity, brands usage, brands' overall opinion, willingness to recommend brand, brand preference. Brands in the category were randomly presented. See <u>Appendix 1</u> for brands pretesting questionnaire. Results show that all the categories are relevant and both brands for each category are equally likable. The main difference is that for sporting goods and soft drinks there are strong brand preferences while for credit cards

and drugstores people are predominantly neutral. Therefore, I chose Visa-Mastercard and CVS-Walgreens to conduct the experiment.



#### **Selection of Social Issues**

To select comparable social causes, I performed a Google search to find relevant non-controversial and controversial social causes and proposed the following social issues to the thesis advisors. Non-controversial social issues: healthy eating, cleaning plastic from oceans, anti-bullying at school and workplaces, skin cancer screening, get a cancer-mammography, ending child abuse, pet adoption, housing solution for homeless veterans. Controversial social issues: same-sex marriage, homo-parental adoption, universal background check to buy weapons, ban on assault weapons for civilians, right to breast feed in public, sex education in schools, Dream Act (illegal immigrants brought to the US as children to receive a green card or legal residency in the US). We decided to pretest eating healthy, skin cancer screening, pet adoption, ending child abuse and housing solutions for veterans as non-controversial issues. As controversial social issues we decided to test same-sex marriage, breast feeding in public, homo-parental adoption, banning assault weapons and dreamers receiving a green card. I collected data using Amazon Mechanical Turk N=315, n=31/32 randomly assigning individuals to one social issue. Questions encompassed

issue importance, position on issue, feelings about a brand supporting the issue, feelings about a brand donating money to the issue. See Appendix 2 for social issues pretesting questionnaire.

Non-CSC are all perceived positively and are equally likeable. In discussion with the advisors, we chose the ones that are slightly better liked and more important.

#### **Non-Controversial Social causes Summary Table** Do you think How would you feel How would you feel How would you feel How would you feel housing Are you pro, about a brand or about a brand or about a brand or about a brand or solutions for against or neutral company running an company running an company running an company running an Are you pro, homeless advertising campaign Do you think advertising about pursuing advertising campaign to against or advertising campaign to housing solutions child abuse is neutral about veterans is an in support of housing donate money to support donate money to campaign in support ending child support ending child important for homeless solutions for homeless housing solutions for an important of ending child social issue? eterans? veterans? homeless veterans? social issue? abuse? abuse? abuse? 31 31 31 31 31 31 31 31 Average 6.5 6.4 6.3 6.0 6.5 6.5 6.4 6.2 Mode 7 7 7 7 7 Stdev 0.93 1.12 1.37 1.57 0.93 1.36 1.52 1.49 **Ending Child Abuse** Housing for Veterans Neutral

The controversial vs non-controversial effect is obtained, with only neutral to pro positions on non-controversial social issues and individuals reasonably split between both pro and against positions for controversial social issues. In discussion with the advisors, we discarded breast feeding in public as the less controversial. Then we selected banning assault weapons and same-sex marriage since those were slightly more controversial.

Extremely Negative

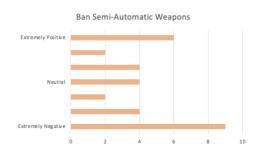
#### **Controversial Social causes Summary Table**

			How would you feel
		How would you feel	about a brand or
	Are you pro,	about a brand or	company running an
Do you think same-	against or	company running an	advertising campaign
sex marriage is an	neutral about	advertising campaign	to donate money to
important social	same-sex	in support of same-	support same-sex
issue?	marriage?	sex marriage?	marriage?
32	32	32	32
4.8	5.1	4.6	4.5
7	7	4	7
2.14	2.51	2.06	2.21

Do you think banning semiautomatic	Are you pro, against or neutral about	How would you feel about a brand or company running an	How would you feel about a brand or company running an
weapons for	banning	advertising campaign	advertising campaign to
civilians is an	semiautomatic	in support of banning	donate money to support
important social	weapons for	semiautomatic	banning semiautomatic
issue?	civilians?	weapons for civilians?	weapons for civilians?
32	32	32	32
5.7	5.1	5.0	5.0
7	7	7	7
1.73	2.37	2.17	2.18

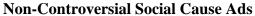
Average Mode Stdev





# **Stimulus Material Development and Pretesting**

An advertising agency was requested to professionally develop all the ads needed to conduct the experiment. They developed ads for the two non-CSC: ending child abuse and housing solution for homeless veterans, for the two CSC: same-sex marriage and banning assault weapons and replicated them for the four brands in the two categories Visa-MasterCard, CVS-Walgreens. They also developed no social cause or regular branding ads to use as control, one ad for credit cards and one ad for drugstores that were replicated for both brands in each category. They were instructed to develop the ads as similar as possible in terms of graphics, fonts, amount of information, etc. Following are the ads developed by the agency (one example per condition since the only change is the brand logo).



We all have the power

to stop child abuse.







Let's find housing solutions for homeless veterans.



## **Controversial Social Cause Ads**





I developed the ads pretesting questionnaire based on scales found at Dr. Gordon C. Bruner II website www.marketingscales.com. Questions encompassed brand familiarity, ad aesthetics, ad comprehension, aesthetic evaluation, attitude towards the ad, brand-cause fit, final thoughts. See Appendix 3 for ads pretesting questionnaire.

There is evidence in the literature that the perceived congruence or "fit" between the brand and the social cause plays a role on consumer response (Becker-Olsen & Hill, 2006; Bigne-Alcaniz et al., 2012; Brammer & Pavelin, 2006; Gupta & Pirsch, 2006; Hoeffler & Keller, 2002; Nan & Heo, 2007; Pracejus & Olsen, 2004; Samu & Wymer, 2014b; Simmons & Becker-Olsen, 2006; T de Jong & Mark van der Meer, 2017). It has been established that the fit between the firm and the cause improves the attitude towards the association and towards the sponsoring brand, increasing purchase intent (Bhattacharya & Sen, 2004; Bigne-Alcaniz et al., 2012; Gupta & Pirsch, 2006).

Furthermore, Aqueveque et al. (2018) find that the perceived fit of corporate social responsibility actions designed to reduce the inherent harm of a controversial industry sector can increase corporate reputation. Since I am using real brands, it is important that both, CSC and non-CSC in stimuli ads, present an adequate or at least equivalent product category-cause fit.

I presented the questionnaire to 6 subjects and interviewed them regarding the questionnaire clarity and length. After confirming the questionnaire was clear for all subjects, I proceeded with the pretest on Amazon Mechanical Turk (N 605/n 29/31). Subjects were randomly assigned to any of the 20 conditions (4 brands, 5 ad types). There are no difference between brands (CVS/Walgreens/Visa/Mastercard), Ad organization (poorly/well), Ad order (chaotic/ordered), understanding (easy/difficult), Ad straightforward (straightforward/confusing), meaning (certain/ambiguous), Ad reaction (unfavorably/favorably). Nevertheless, there are some significant differences between ads in Ad offensive/enjoyable, Ad looking poor/nice, Ad pleasing/displeasing, Ad attractive/unattractive, Ad appearance bad/good, Ad likeness dislike/like, Ad valence negative/positive, Brand-Cause-Match poor/good, Brand-Cause-Fit poor/good, Brand-Cause-Alignment poor/good. Surprisingly, those differences do not follow a patter between type of social cause, non-controversial (no-CSC) vs controversial (CSC), nor differences to the control ads. The ads responsible for most differences are banning assault weapons (CSC) and ending child abuse (non-CSC). Observing the ads, I realized that those two ads could be qualified as "negative images" while all the rest of the ads were more "positive images" (see ANOVA test results at Appendix 4). Looking into the literature I find that charities frequently include in their fundraising materials images and messages emotionally upsetting that might cause substantial psychological distress to some members of the public and result on a negative attitude towards the stress-inducing advertisement (Bennett, 2015).

Hence, I asked the advertising agency to produce new ads for banning assault weapons, ending child abuse, and I also asked to produce an ad in support of the Dreamers Act to conduct a new pretest. Following a one brand sample of the new ads that were produced for all the four brands.



We all have the power to stop child abuse: See something, Say something!





Ban Assault Weapons NOW.





DREAM Act: Give young undocumented immigrants that arrived to this country as children a chance to become lawful permanent residents and eventually apply for citizenship.



The new ads were tested with the same questionnaires amongst 217 subjects (3 conditions, 4 brands). Individuals were randomly assigned to a condition. ANOVA analysis were conducted again and for the six conditions: Banning Assault Weapons, Dream Act and Same-Sex Marriage as controversial causes, End Child Abuse and Housing for Homeless Veterans as non-controversial causes and branding ad as control. All the ads, except for Banning Assault Weapons, are equivalent (I did not reject  $H_0$ ) on brand familiarity, ad aesthetics, ad comprehension, aesthetic evaluation, attitude towards the ad, and brand-cause fit. There are some significative differences between some ads that after discussion with thesis advisors we found not relevant, such as: between offensiveness between Ending Child Abuse and Control that can be expected; brand familiarity between CVS and Visa (CVS vs Walgreens and VISA vs Mastercard comply with Ho); brand knowledge between CVS and Visa (CVS vs Walgreens and VISA vs Mastercard comply with Ho); brand advertising between CVS and Visa, and between Walgreens and Visa (CVS/Walgreens and VISA/Mastercard pairs comply with Ho). See ANOVA test results at Appendix 5. Therefore, we selected the following ads for the experiment: Housing for Veterans and positive (second ad tested) End Child Abuse ads for non-controversial social causes, Same-sex Marriage and Dream Act for controversial social causes, and the no-cause control ads (branding) for drugstores and credit cards.

#### **Study I Experiment Questionnaire Pretest**

The experiment questionnaire comprehends the following aspects: usage frequency and overall impression about brand, elaborative processing, affective response to ad, attitudes towards the ad, feeling of moral emotions, ad moral assessment, position on social cause, cause importance, attitudes towards brand after ad, purchase intention, WOM intention, buycott and boycott intention, social media engagement intention, selection of gift card. See <u>Appendix 6</u> for questionnaire. The questionnaire was pretested with 10 individuals that were interviewed to ensure comprehension and measure time for competition (average time 8 minutes).

#### **Study I Experiment**

The experiment followed a nested between-subject design. There are five factors: ad type (controversial social cause (CSC), non-controversial social cause (non-CSC), and non-social cause (non-SC) as a control), social cause type (2 CSC, 2 non-CSC), position nested within controversial

social cause (pro-cause, against-cause; measured variable). This design entails seven conditions, each comprised of approximately 30 participants, totaling 210 subjects per brand, which replicated for two brands in two categories total 28 conditions, 840 individuals. Since the pro-cause and against-cause position on CSC is a measured variable, I needed to complete a quota for those conditions.

Using Amazon Mechanical Turk, I collected data from 1067 individuals. Subjects were first exposed to a standard demographic questionnaire. See <u>Appendix 7</u> for questionnaire. In order to gain some efficiency, I asked participants if they owned a credit card to randomly assign those who didn't to any condition but for a drugstore brand. Also, I asked about position on same-sex marriage and (pro-cause, against-cause, neutral) to be able to assign individuals to one of the nested conditions that have not completed its quota. Nevertheless, if I was not able to complete the opposed to Dream Act quota of 30 subjects for each brand and stopped a little short of that due to budget constraints. After cleaning the database from suspicious or uncomplete responses I totaled 774 individuals that satisfactorily completed the experiment questionnaire.

# **Cause \* Brand Crosstabulation**

$\neg$	_	.,	n	+
	()	ш	m	11

Count		Brand				Total
		CVS	Walgreens	Visa	MasterCard	
Cause	Same-Sex Marriage	57	59	56	59	231
	Dream Act	45	47	54	47	193
	Child Abuse	29	30	26	30	115
	Veterans Housing	28	29	30	29	116
	Control	30	30	29	30	119
Total		189	195	195	195	774

#### **Cause \* Pro Con Crosstabulation**

Ü	o	u	n	t

		Pro_Con		Total
		Against	Pro	
Cause	Same-Sex Marriage	103	128	231
	Dream Act	56	137	193
	Child Abuse	0	112	112

Veterans Housing	0	100	100
Total	159	477	636

The experiment sample is evenly distributed by gender with 380 females (49.1%), 389 males (50.3%) and 5 Other/prefer not to say (0.6%). The sample is also reasonably distributed by age, income, education, political inclination, and religion importance.

Age Group			
	N	%	
18 - 24	37	4.8%	
25 - 34	269	34.8%	
35 - 44	198	25.6%	
45 - 54	133	17.2%	
55 - 64	85	11.0%	
65 - 74	47	6.1%	
75 - 84	4	0.5%	
85 or older	1	0.1%	

Income				
	N	%		
\$0-\$9,999	102	13.2%		
\$10,000-\$24,999	134	17.3%		
\$25,000-\$49,999	229	29.6%		
\$50,000-\$74,999	142	18.3%		
\$75,000-\$99,999	97	12.5%		
\$100,000-\$124,999	31	4.0%		
\$125,000-\$149,999	20	2.6%		
\$150,000-\$174,999	5	0.6%		
\$175,000-\$199,999	8	1.0%		
\$200,00 and up	6	0.8%		

1	%
5	0.6%
94	12.1%
120	15.5%

Associate degree	71	9.2%
Bachelor degree	356	46.0%
Graduate degree	128	16.5%

# **Political Orientation**

	N	%
Very conservative	50	6.5%
Conservative	176	22.7%
Middle of the road	181	23.4%
Liberal	253	32.7%
Very liberal	114	14.7%

# **Religion Importance**

	N	%
I' not religious	336	43.4%
Not important at all, although I consider myself religious	69	8.9%
Moderately important	145	18.7%
Very important	164	21.2%
Center of my life	60	7.8%

Each subject was exposed to one ad that represented one experimental condition and responded to the full questionnaire (available in Appendix 6). After responding all questions, subjects were told they will participate in a gift card raffle. They were asked to select between a gift card for the brand in the ad and one of a competitor's brand (CVS and Walgreens or Visa and Mastercard depending on the category's condition). There were three different levels of value: parity at \$25 gift cards, \$5 difference with \$25 and \$30 gift cards, and \$10 difference with \$40 and \$50 gift cards. Subjects were randomly assigned to a value level. When there was a \$5 or \$10 difference, subjects supporting the social cause portrayed in the ad were exposed to a gift cart of a lower value for the brand in the ad supporting the social cause portrayed in the ad were exposed to a gift card of a higher value for the brand in the ad supporting the cause and a lower value for the competitor (cost to oppose). Subjects exposed to the no-cause control ad were randomly assigned to a lower or higher value for the advertising brand than for the competitor.

# **Study I Results**

# **Scales Reliability**

All scales were examined using IBM SPSS 27 (SPSS) Scales Reliability Analysis. A general accepted rule is that a Cronbach's Alpha  $\alpha$  0.6-0.7 indicates an acceptable level of reliability, and 0.8 or greater a very good level. All scales obtained  $\alpha$  above 0.7. The following table summarizes Cronbach's Alpha. See all results in <u>Appendix 8</u>.

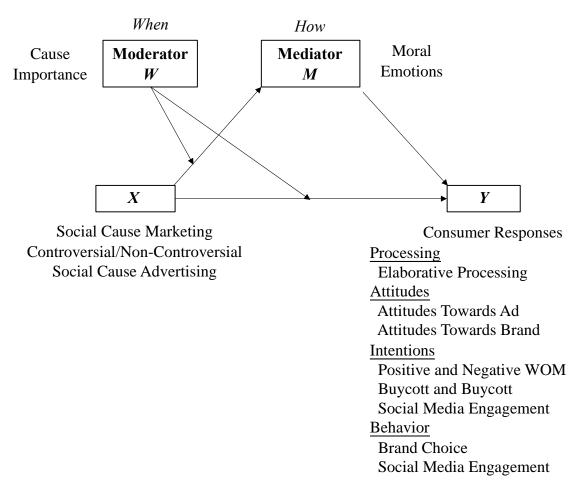
## **Scales Reliability**

x	Cronbach's Alpha	Cronbach's Alpha Based on Standardized Items	N of Items
Brand Perception Overall	.936	.936	2
Elaborative Process	.763	.763	3
Emotional Involvement with Ad	.969	.969	3
Attitude Towards Ad	.906	.906	4
Attitude Towards Ad Positive	.919	.919	2
Attitude Towards Brand	.838	.838	4
Attitude Towards Brand Positive	.791	.791	2
Total Moral Emotions	.755	.753	8
Positive Moral Emotions	.948	.949	4
Negative Moral Emotions	.924	.924	4
Ad Moral Assessment	.898	.902	2
Cause Importance	.755	.755	2
Positive Word of Mouth	.952	.952	2
Negative Word of Mouth	.931	.931	2
Boycott Intention	.901	.901	3
Buycott Intention	.928	.929	3
Social Media Engagement	.954	.955	6

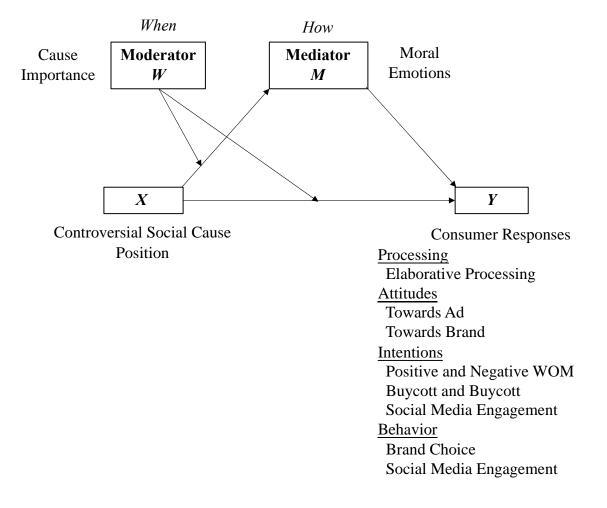
Anyhow, in the case of Attitude Towards Ad and Attitude Towards Brand where 2 items in the scale were expressed in a positive way and 2 items in a negative way that had to be reversed, analyzing the frequencies and histograms I realized that the negative items present a much-skewed distribution than the positive items and scales reliability are also strong for a scale containing only the two positive items (see <u>Appendix 8</u>). Consequently, after consulting with thesis advisors I removed the negative items from Attitude Towards Ad and Attitude Towards Brand scales.

# **Moderated Mediation Model: Conditional Process Analysis**

Since this thesis goal is to describe de conditional nature of the mechanisms by which social causes in general and controversial causes in particular transmit its direct and indirect effects on consumer responses and testing hypotheses about such contingent effect, I use conditional process analysis. As described by Hayes (2017, pg 10) "mediation analysis is used to quantify and examine the direct and indirect pathways through which an antecedent variable X transmits its effects on a consequent variable Y through one or more intermediary or mediator variables. Moderation analysis is used to examine how the effect of antecedent variable X on a consequent Y depends on a third variable or set of variables. Conditional process analysis is both of these in combination and focuses on the estimation and interpretation of the conditional nature (the moderation component) of the indirect and/or direct effects (the mediation component) of X on Y in a causal system."



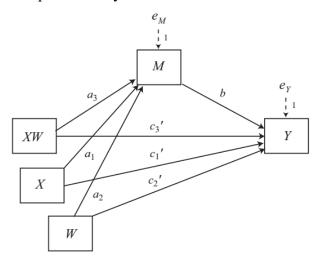
**Figure 2. Social Cuases Model.** Cause Importance Moderates Moral Emotions Mediation on consumer response to Brand Activism (Social Causes Advertising). Hayes' PROCESS Conditional Model 8.



**Figure 3. Controversial Social Cause Model.** Cause Importance Moderates Moral Emotions Mediation on consumer response to the consumer's position on a Controversial Social Cause. Hayes' PROCESS Conditional Process Model 8.

To assess this thesis models, I used Hayes PROCESS macro for SPSS. By specifying model=8, PROCESS estimates the model depicted in figure 2 and 3, estimates the coefficients using ordinary least squares (OLS) regression and will automatically probe any interaction in a model if its p-value is 0.10 or less (Hayes, 2017). "An indirect effect in a model such as this one is the product of the effect of X on Y and the effect of Y on Y controlling for Y, and the direct effect is the effect of Y on Y controlling for Y. But in this model, both of these effects are specified as moderated and so become functions of Y" (Hayes, 2017, pg 447).

As explained by Hayes (2017, pg 449) "With evidence of moderated mediation, one can claim that the  $X \rightarrow M \rightarrow Y$  chain of events functions differently or to varying degrees for different people, in different contexts or conditions, or whatever the moderator variable represents." Figure 4 shows the statistical diagram that represents Hayes' Model 8 of mediated moderation.



**Figure 4.** Statistical diagram representing mediated moderation. Hayes' Model 8. This visually depicts how the effects represented in conceptual diagram Figure 2 and Figure 3 would actually be estimated by a mathematical model, such a linear regression model.

According to Hayes (2017) this translates to  $M = i_M + a_1X + a_2W + a_3XW + e_M$  $Y = i_Y + c'_1X + c'_2W + c'_3XW + e_Y$ 

In our models Y represents multiple consumer responses,  $Y_n$ :

 $Y_1 = Elaborative \ Process$ 

 $Y_2 = Emotional Involvement with Ad$ 

 $Y_3 = Attitude Towards Ad$ 

 $Y_4$  = Attitude Towards Brand after Ad

 $Y_5 = Positive Word of Mouth$ 

 $Y_6 = Buycott Intention$ 

 $Y_7 = Negative Word of Mouth$ 

 $Y_8 = Boycott Intention$ 

*Y*<sub>9</sub> = *Social Media Engagement* 

 $Y_{10}$  = Supported Position with Gift Card

According to Hayes (2017) historically the question as to whether an indirect effect is moderated"moderated mediation"-has been answered using a logic similar to the causal steps approach. By
this logic, if one of the paths is dependent on a moderator, then so is the indirect effect, since it is
a product of two paths at least one of which is moderated. But more recent thinking does not focus
on the individual paths, but rather on the model as a whole by examining whether the weight of
the moderator in the function defining the size of the indirect effect is different from zero. Hayes
calls this weight *index of moderated mediation*. PROCESS automatically constructs the index of
moderated mediation as a product of two regressions coefficients and provides a bootstrap
confidence interval. If zero is not within the interval the mediation is moderated. "When using this
approach to testing whether an indirect effect is moderates, it doesn't matter whether an interaction
involving one of the paths defining the indirect effect is statistically significant by a formal test"
(Hayes, 2017, pg. 425)

## **Social Causes Model Results**

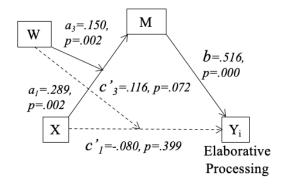
To assess social causes moderated mediation model H1a: Consumers' responses to social cause ads are mediated by moral emotions which are moderated by cause importance, H1b: The higher the cause importance the grater the effect of social cause ads on moral emotions, and, H1c: The higher the cause importance the grater the effect of social cause ads on consumers' responses, I run SPSS 27 with Hayes' PROCESS Procedure for SPSS Version 3.5.2 for each dependent variable  $Y_n$  that represent consumers' response to stimulus ads. Here I will summarize results. Please find all PROCESS outputs at Appendix 9.

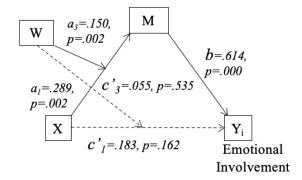
Using Hayes process mediation analysis conducted using ordinary least squares path analysis supported the proposed Social Causes Model of cause importance moderating moral emotions mediation for all consumers' responses as can be seen in Table 1. Bootstrap confidence intervals based on 10,000 bootstrap sample are entirely positive for the Moderated Mediation Index of elaborative processing (.077), emotional involvement (.092), attitude towards ad (.059), attitude towards brand (.040), positive word of mouth (.037), buycott intentions (.069), negative word of mouth (.095), boycott intentions (.104), social media engagement (.130) and gift card selection (.029). There is no evidence that independent of its effect on moral emotions brand activism ads portraying a social cause influence consumers' responses such as elaborative processing (c'i = .080, p > .1), emotional involvement (c'i = .183, p > .1), attitudes towards ad (c'i = .061, p > .1), attitudes towards brand (c'i = .149, p > .1), positive word of mouth (c'i = .108, p > .1), buycott intentions (c'i = .090, p > .1), social media engagement (c'i = .086, p > .1) and gift card choice (c'i = .092, p > .1) indicating the full mediation of moral emotions. All consumers' responses to social cause ads are mediated by moral emotions which are moderated by cause importance; therefore, I accept *H1a*. This can be seen in the *Figure 5*.

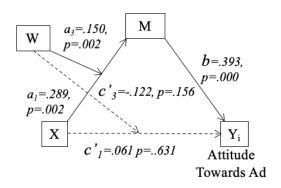
								Consequent	nt						
			M (Mora	M (Moral Emotions)	_		Y (E	(Elaborative Process)	cess)	Y (At	Y (Attitude Towards Ad)	ds Ad)	Y (A	Y (Attitide Towards Brand)	s Brand)
	Antecedent		Coeff.	SE	d		Coeff.	SE	р	Coeff.	SE	d	Coeff.	SE	d
<u>ہ</u>	(Social Cause Type)	a,	.289	.093	.002	°-	080'-	260.	.399	.267	.132	.044	.310	.115	800.
И	(Moral Emotions)		,	,	,	9	.516	.040	000.	600:	.055	.876	135	5 .048	.005
Æ	(Cause Importance)	<b>a</b> 2	720.	080	.334	$c_2$	.214	.081	600.	.713	.113	000	.541	860.	000
	$X \times W \circ$	a <sub>3</sub>	.150	.063	.017	$c^3$	.116	.064	.072	091	680	306	7.07-	770.	.319
	Constant	. <b>W</b>	2.819	.129	000	.≱	3.207	.174	000.	4.242	.240	000.	4.976	5 .208	000.
			$R^2 = .194$	4			$R^2 = .505$	.505		$R^2 = .337$	.337		$R^2 =$	$R^2 = .253$	
			F(3,651) = 52.119		p < .001		F(4,650) = 166.013	166.013	, $p < .001$	F(4,650) = 82.439	82.439	p < .001	F(4,650) = 55.105	55.105	, p < .001
							Index	720.		Index	100.		Index	020	
ď	Index of Moderated Mediation	ntion		Cause In	Cause Importance		Boot SE	BootLLCI	BootLLCI BootULCI	Boot SE	BootLLCI	BootLLCI BootULCI	Boot SE		BootLLCI BootULCI
							300	010	147	000	210	2	110	770	000

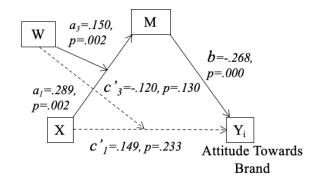
							S	Consequent							
	M (Moral Emotions)	(motions)			Y (Positive WOM	(M)	Y (B	Y (Buycott Intention)	ion)	Y (	Y (Negative WOM)	(MC	Y ()	Y (Boycott Intention)	ion)
Antecedent	Coeff. SE	ы	b	Coeff.	SE	d	Coeff.	SE	d	Coeff.	SE	d	Coeff.	SE	d
$X$ (Social Cause Type) $\sigma_I$	.289	.093	.002	o' <sub>1</sub> .16	.136	5 .424	060.	.124	.470	403	.135	.003	477	.130	000
M (Moral Emotions)				b .249	750. 61	000.	.460	.052	000	.634	.057	000	969.	.055	000
$W$ (Cause Importance) $a_2$	.077	080	.334	c <sup>2</sup> .378	87 .116	.001	.465	.106	000	209	.115	690.	139	.111	.209
$X \times W  \alpha_3$	.150	.063	.017	c <sup>3</sup> 007	100. 70	.942	055	.084	.515	141	.091	.120	143	780.	.102
Constant i <sub>M</sub>	2.819	.129	0000	i <sub>Y</sub> 3.82	.247	000.	2.415	.226	000	.750	.245	.002	.723	.236	.002
	$R^2 = .194$			$R^2 =$	= .210		$R^2 = .351$	.351		$R^2 =$	.211		$R^2 =$	.226	
	F (3,651) = 52.119	•	p < .001	F (4,650)	F(4,650) = 45.450	, <i>p</i> < .001	F(4,650) = 87.951	87.951	, <i>p</i> < .001	F (4,650) = 43.474		, p < .001	F(4,650) = 47.447	47.447	, p < .001
				Index	.037		Index	690.		Index	560.		Index	104	
Index of Moderated Mediation		Cause Im	mportance	Boot SE	BootLLCI	BootULCI	Boot SE	BootLLCI	BootULCI	Boot SE	BootLLCI	BootULCI	Boot SE	BootLLCI	BootULCI
				610.	.005	.077	.031	600:	.131	.042	.012	.177	.046	.015	.195

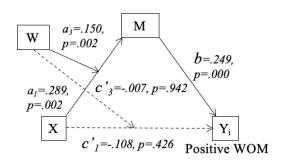
1	M (Moral	M (Moral Emotions)		,	Y (Social	Y (Social Media Engagement)	agement)	Y (Support	' (Supported Position with Gift Card)	th Gift Card)
	Coeff.	SE	р		Coeff.	SE	р	Coeff.	SE	р
a,	.289	.093	.002	c,1	086	.143	.458	092	.184	.617
	,		,	9	898.	090.	000	.194	620.	.014
Cause Importance) a <sub>2</sub>	720.	080	.334	c, <sub>2</sub>	.267	.122	.029	750.	.159	.720
a <sub>3</sub>	.150	.063	.017	c,3	.062	.648	.517	.101	.126	.423
. <b>W</b>	2.819	.129	000	<u>.</u>	.840	.259	.000	-211	.336	.531
	$R^2 = .194$				$R^2 = .415$	415		2LL	Cox & Snell	
	F(3,651) = 52.119		, p < .001		F(4,650) = 115.515	115.515	p < .001	862.671	.045	
					Index	.130		Index	.029	
Index of Moderated Mediation		Cause In	Cause Importance		Boot SE .057	BootLLCI .019	BootLLCI BootULCI .019 .243	Boot SE .018	BootLLCI .001	BootULCI .071

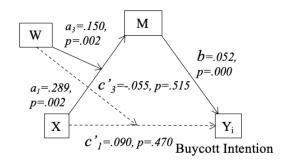


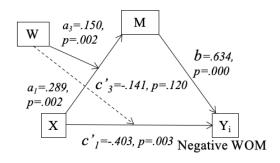


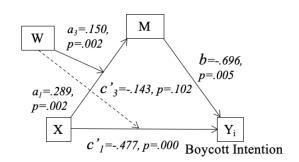












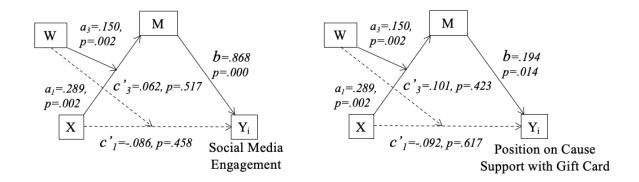


Figure 5. Hayes' Model 8 Moderated Mediation on Consumers' Response to Brand Activism.

X=Social Cause Ad, W=Cause Importance, M=Moral Emotions

I find that even though the direct effect of brand activism ads is not conditional on attributed cause importance, the indirect effect is. Moral emotions are contingent on how important the social cause is to the consumer: the higher the cause importance to the consumer, the higher the moral emotions they feel as shown in Table 2, supporting *H1b*.

Conditional effects of the focal predictor at values of the moderator(s):

Cause Imp	Effect	se	t	р	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

**Table 2.** Conditional effects of Cause Importance on Moral Emotions

As can be seen in Table 3, H1c is also supported, since cause importance significantly correlates with all consumer responses (for all SPSS outputs please see <u>Appendix 10</u>). Moral emotions, elaborative processing, emotional involvement with ad, attitude to ad, brand attitude, positive WOM, buycott intention, social media engagement and position on cause support with gift card are greater when the perceive social cause importance is higher as indicated by a positive correlation. On the other hand, the higher the perceive social cause importance the lower negative WOM and boycott intention, as indicated by their negative correlations.

**Confidence Intervals** 

	Pearson Correlation	Sig. (2-tailed)	95% Cor Inter (2-tai	vals
			Lower	Upper
Cause Importance - Total Moral Emotions	.409	.000	.343	.471
Cause Importance - Elaborative Processing	.595	.000	.543	.642
Cause Importance - Emotional Involvement with Ad	.563	.000	.509	.614
Cause Importance - Attitude to Ad	.573	.000	.519	.622
Cause Importance - Brand Attitude	.487	.000	.426	.543
Cause Importance - Positive Brand WOM	.439	.000	.375	.499
Cause Importance - Buycott Intention	.520	.000	.461	.573
Cause Importance - Negative Brand WOM	232	.000	304	159
Cause Importance - Boycott Intention	157	.000	231	082
Cause Importance - Social Media Engagement	.469	.000	.407	.527
Cause Importance - Position on Cause Supported with Gift Card	.188	.000	.113	.260

<sup>&</sup>lt;sup>a</sup> Estimation is based on Fisher's r-to-z transformation.

 Table 3. Cause Importance – Consumer Response Correlation

To assess H2a, H2b and H2c I run SPSS One Way ANOVA and find support for all three hypotheses (See SPSS outputs in <u>Appendix 11</u>). Since I am testing for the possibility of the relationships in one direction (1-tailed) I will reject null hypotheses when p > .1 and this will apply for all such hypotheses in this study.

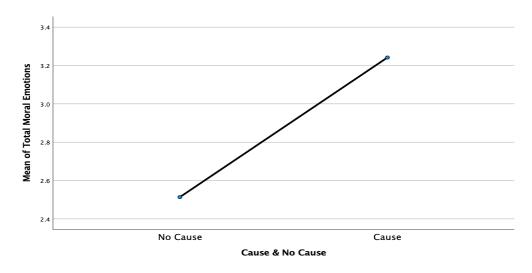


Figure 6. Means Plot Social cause vs no social cause advertising effect on moral emotions.

As depicted in Figure 6, social causes ads significantly elicit greater moral emotions than no cause ads supporting H2a (MSC=3.24, MnoSC=2.51,  $p \le .001$ ). Likewise, as depicted in Figure 7, moral emotions are greater for non-CSC ads than for non-cause ads supporting H2b (MnoCSC=3.62, MnoSC=2.51,  $p \le .001$ ); and, greater for CSC ads than for non-cause ads supporting H2c (MCSC=3.03, MnoSC=2.51,  $p \le .001$ ).

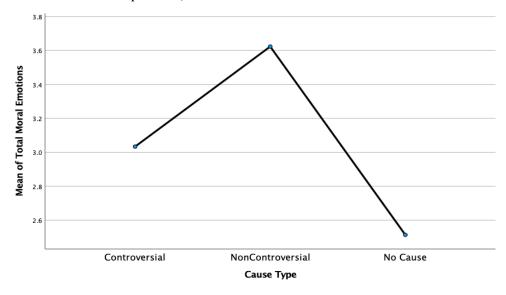


Figure 7. Means Plot Controversial and non-controversial social causes vs no social cause advertising effect on moral emotions.

To test *H2d*: Non-controversial social cause ads will elicit only positive moral emotions, I

constructed the new variable Moral Emotions Sign (MEmSign) to establish the type of moral emotions (ME) felt by respondents. The values assigned to MEmSing are 0= No ME (if PME < 2 & NME < 2), 1= Only Negative ME (if PME < 2 & NME >= 2), 2= Only Positive ME (if PME >= 2 & NME < 2), and 3= Dual ME (if PME >= 2 & NME >= 2). As can be seen in Table 4 and Figure 8, H2d is not supported, since 50.6% of respondents feel only positive moral emotions and 42.9% of respondents feel both, positive and negative moral emotions.

#### Moral Emotions Sign in Response to Non-Controversial Social Causes

		Frequency	Percent	Valid Percent
Valid	No Moral Emotions	11	4.8	4.8
	Only Negative Moral	4	1.7	1.7
	Emotions			
	Only Positive Moral	117	50.6	50.6
	Emotions			
	Dual Moral Emotions	99	42.9	42.9
	Total	231	100.0	100.0

**Table 4.** Moral emotions felt in response to non-controversial social cause ads.

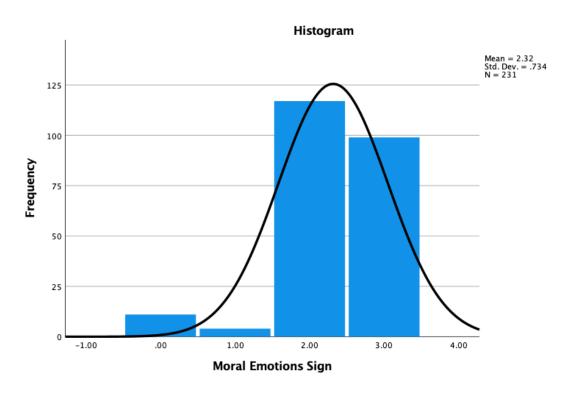


Figure 8. Histogram Moral emotions response to non-controversial social causes ads

As expected, One-way ANOVA results as shown in Table 5 and Figure 9 indicate support for H2e, with CSC ads eliciting positive moral emotions for those who hold a pro-cause position and eliciting negative moral emotions for those who hold an against-cause position (MpME= 4.82, MnME= 3.56,  $p \le .001$ ).

# **Descriptives**

						95% Confid	ence Interval
						for N	Mean
				Std.		Lower	Upper
		N	Mean	Deviation	Std. Error	Bound	Bound
Positive Moral	Against	159	1.9167	1.23589	.09801	1.7231	2.1103
Emotions	Pro	265	4.8226	1.59059	.09771	4.6303	5.0150
	Total	424	3.7329	2.03308	.09874	3.5388	3.9270
Negative Moral	Against	159	3.5550	1.83489	.14552	3.2676	3.8424
Emotions	Pro	265	1.6028	1.32414	.08134	1.4427	1.7630
	Total	424	2.3349	1.80200	.08751	2.1629	2.5069

#### **ANOVA**

		Sum of Squares	df	Mean Square	F	Sig.
Positive Moral	Between Groups	839.191	1	839.191	389.485	.000
Emotions	Within Groups	909.247	422	2.155		
	Total	1748.439	423			
Negative Moral	Between Groups	378.727	1	378.727	160.652	.000
Emotions	Within Groups	994.841	422	2.357		
	Total	1373.568	423			

**Table 5.** One-way ANOVA positive and negative moral emotions elicited by position on controversial social causes.

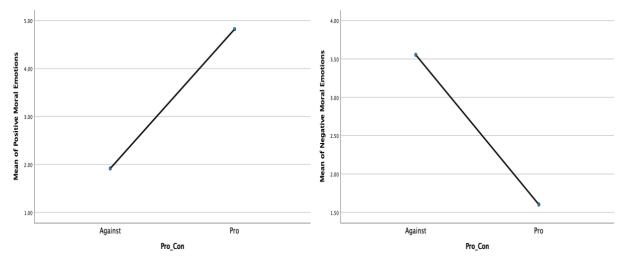


Figure 9. Means Plot of positive and negative moral emotions elicited by position on controversial social causes.

The dual moral emotions effect explained by respondents mixed emotions when exposed to a distressing social cause that caused H2d to be not supported is also in play to not support H2f controversial social cause ads elicit stronger moral emotions than non-controversial social cause ads, since as can be seen on the On-Way ANOVA results in Table 6 and Figure 10, the effect is opposite to what was expected: non-CSC ads elicit significantly stronger moral emotions than CSC ads (MnoCSC= 3.62, MCSC= 3.03,  $p \le .001$ ).

# **Descriptives**

Total	Mor	al Emo	otions
-------	-----	--------	--------

Total Moral Ellionol	15							
					95% Co	nfidence		
					Interval f	for Mean		
			Std.		Lower	Upper		
	N	Mean	Deviation	Std. Error	Bound	Bound	Minimum	Maximum
Controversial	424	3.03	1.082	.053	2.93	3.14	1	7
Non-Controversial	231	3.62	1.219	.080	3.47	3.78	1	7
Total	655	3.24	1.166	.046	3.15	3.33	1	7

#### **ANOVA**

#### **Total Moral Emotions**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	51.959	1	51.959	40.550	.000
Within Groups	836.731	653	1.281		

Total 888.690 654
-------------------

**Table 6**. One-way ANOVA Total moral emotions by type of social cause ads.

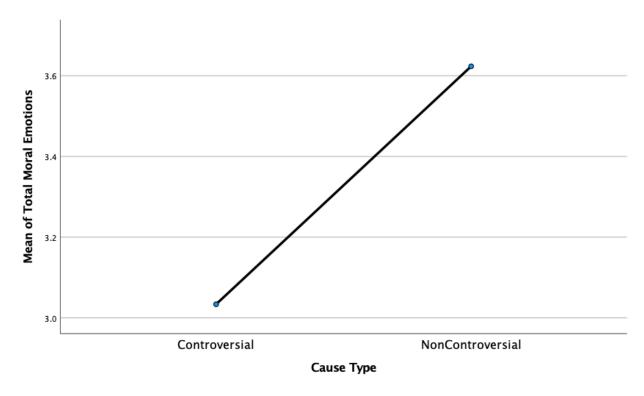


Figure 10. Means Plot Total moral emotions by type of social cause ads.

#### **Controversial Social Cause Model Results**

To assess Controversial Social Causes moderated mediation model and H3: Consumers' responses to the position on controversial social cause ads are mediated by moral emotions which are moderated by cause importance, I run SPSS 27 with Hayes' PROCESS Procedure for SPSS Version 3.5.2 for each dependent variable  $Y_n$  that represent consumers' response to stimulus ads. Here I will summarize results in Table 7. Please find all PROCESS outputs at Appendix 11.

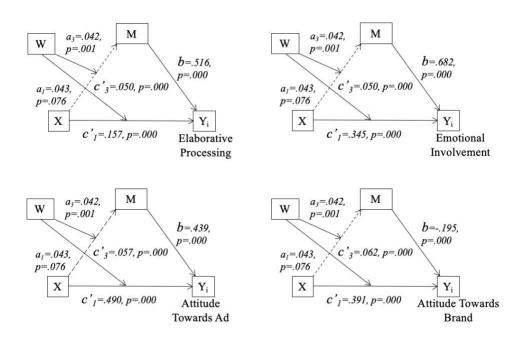
						රි	Consequent							
		M (M	f (Moral Emotions)			Y (Elat	Y (Elaborative Process)	cess)	Y (Att	Y (Attitude Towards Ad)	ls Ad)	Y (At	Y (Attitide Towards Brand)	's Brand)
Antecedent		Coeff.	SE	d		Coeff.	SE	d	Coeff.	SE	d	Coeff.	SE	р
(Controversia	(Controversial Cause Position) a 1	,043	.024	920.	c, 1	157	.022	000.	.523	.025	000.	.420	.027	000
M (Moral Emotions)	ions)	,			9	.516	.044	000.	600:	.051	.852	148	.054	900.
(Cause Importance)	rtance) a	300	.035	000	c <sup>2</sup>	722.	.035	000.	.183	.040	000.	.176	.042	000
	$X \times W  \alpha_3$	3 .042	.012	.001	c,3	.050	.012	000.	.049	.013	000.	.054	.014	000.
	Constant i <sub>M</sub>	м 2.923	.058	000.	.≱	2.038	.140	000	4.347	.161	.000	5.034	.170	.000
		$R^2 =$	.169			$R^2 = .556$	99		$R^2 = .674$	.674		$R^2 = .543$	.543	
		F(3,420) = 2	= 28.546	, <i>p</i> < .001		F (4,419) = 130.918		, <i>p</i> < .001	F(4,419) = 216.516	216.516	, <i>p</i> < .001	F (4,419) = 124.449	124.449	, <i>p</i> < .001
						Index	.022		Index	000		Index	006	
Index of Moderated Mediation	ed Mediation		Cause Ir	Cause Importance		Boot SE	BootLLCI	BootULCI	Boot SE	BootLCI BootULCI	BootULCI	Boot SE	Boot SE BootLLCI BootULCI	BootULCI
						200	010	700	000	200	,	000	7	100

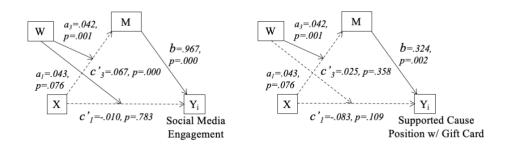
								)	Consequent							
		M (Mora	M (Moral Emotions)		Y (	Y (Positive WOM)	(I)	Y (1	Y (Buycott Intention)	ion)	Υ.	Y (Negative WOM	JM)	Y (I	Y (Boycott Intention)	on)
Antecedent		Coeff.	SE	Ъ	Coeff.	SE	р	Coeff.	SE	b	Coeff.	SE	d	Coeff.	SE	d
X (Controversial	(Controversial Cause Position) a 1	043	.024	.076 c' <sub>1</sub>	.393	.034	000.	.355	.029	000.	350	.034	000.	385	.031	000
M (Moral Emotions)	(suc			- p	.304	690.	000.	.502	.059	000.	.694	890.	000.	.776	.063	000
W (Cause Importance)	tance) a 2	.300	.035	.000 c <sup>2</sup>	.094	.054	.081	.182	.046	000	137	.053	.010	053	.049	.284
	$X \times W  a_3$	.042	.012	.001 c' <sub>3</sub>	.058	.018	.001	.075	.015	000	062	.018	000.	071	.016	000.
	Constant i <sub>M</sub>	2.923	.058	.000 i <sub>Y</sub>	4.487	.216	000.	2.046	.185	.000	.442	.215	.040	.282	.198	.155
		$R^2 = .169$	_		$R^2 = .646$	.646		$R^2 = .550$	.550		$R^2 = .392$	.392		$R^2 =$	.461	
		F(3,420) = 28.546		, <i>p</i> < .001	F(4,419) = 74.841		, <i>p</i> < .001	F(4,419) = 128.080	128.080	, <i>p</i> < .001	F (4,419) = 67.552		, p < .001	F (4,419) =	89.746	, <i>p</i> < .001
					Index	.013		Index	.021		Index	.029		Index	.033	
Index of Moderated Mediation	d Mediation		Cause Importance	portance	Boot SE	BootLLCI	BootULCI	Boot SE	BootLLCI	BootULCI	Boot SE	BootLLCI	BootULCI	Boot SE	BootLLCI	BootULCI
					.005	.005	.023	900.	.010	.035	600.	.012	.048	.010	.014	.054

		M (Moral	M (Moral Emotions)		Y (Social	Y (Social Media Engagement)	agement)	Y (Supported	(Supported Position with Gift Card)	th Gift Card)
	Antecedent	Coeff.	SE	<i>d</i>	Coeff.	SE	d	Coeff.	SE	d
	(Controversial Cause Position) a <sub>1</sub>	043	.024	.076 c' <sub>1</sub>	010	.036	.783	083	.052	.109
	(Moral Emotions)			- p	796.	.073	000.	.324	.106	.002
	(Cause Importance) $\sigma_2$	.300	.035	.000 c <sup>2</sup>	.376	.058	000.	.225	.027	.358
	$X \times W  \alpha_3$	.042	.012	.001 c' <sub>3</sub>	.067	.019	000.	.025	.027	.358
	Constant i <sub>M</sub>	2.923	.058	.000 i <sub>Y</sub>	.168	.232	.469	807	.331	.015
		$R^2 = .169$			$R^2 = .474$	.474		2LL	Cox & Snell	
		F(3,420) = 28.546	-	, p < .001	F(4,419) = 94439.000 , p < .001	94439.000	p < .001	553.922	.065	
1					Index	.041		Index	.014	
ĕ	Index of Moderated Mediation		Cause Importance	portance	Boot SE .011	BootLLCI .019	BootULCI .064	Boot SE .006	BootLLCI .004	BootLLCI BootULCI .004 .028
Inde	x of Moderated Mediation		Cause Im	portance	Boot SE .011		BootLLCI	BootLLCI Bo	BootLCI BootULCI .019 .064	BootULCI BootULCI Boot SE .006 .006

The proposed Controversial Social Cause Model of cause importance moderating moral emotions mediation is supported for all consumers' responses. As can be seen on Table 8, bootstrap confidence intervals based on 10,000 bootstrap sample are entirely positive for the Moderated Mediation Index of elaborative processing (.022), emotional involvement (.029), attitude towards ad (.019), attitude towards brand (.013), positive word of mouth (.013), buycott intentions (.021), negative word of mouth (.029), boycott intentions (.033), social media engagement (.041) and gift card selection (.014). All consumers' responses to the position on controversial social cause ads are mediated by moral emotions which are moderated by cause importance. Consequently, *H3* is supported for all consumers' responses.

There is no evidence of a direct effect of position of CSC on social media engagement ( $c'_1 = -.010$ , p > .1) and gift card choice ( $c'_1 = -.083$ , p > .1) indicating a full mediation of moral emotions. There is a significative direct effect of position of CSC on elaborative processing ( $c'_1 = .157$ ,  $p \le .001$ ), emotional involvement with ad ( $c'_1 = .345$ ,  $p \le .001$ ), attitude towards ad ( $c'_1 = .490$ ,  $p \le .001$ ), attitude towards brand ( $c'_1 = .391$ ,  $p \le .001$ ), positive WOM ( $c'_1 = .393$ ,  $p \le .001$ ), buycott intentions ( $c'_1 = .355$ ,  $p \le .001$ ), negative WOM ( $c'_1 = -.1350$ ,  $p \le .001$ ), and boycott intentions ( $c'_1 = -.385$ ,  $p \le .001$ ), indicating a partial mediation of moral emotions. This can be seen in Figure 11.





**Figure 11.** Hayes' Model 8 Moderated Mediation on Consumers' Response to Position on Controversial Social Cause Ads.  $X=Position\ Pro-Against,\ W=$  Cause Importance, M= Moral Emotions.

Even though I learned from the previous analysis that social cause ads have a significative effect on moral emotions ( $a_1$ =.289, p≤. 05, see Table 1) this analysis (Table 7) reveals that the position on controversial social cause ads does not ( $a_1$ =-.043, p> .05). Nevertheless, moral emotions are moderated by cause importance ( $a_2$ =.300, p≤.001) and by the interaction between position on CSC and cause importance ( $a_3$ =.042 p≤.001). I also find that except for the selection of a gift card supporting cause position on CSC ( $C_3$ =.025, p>.1), the direct effect of the position on CSC is conditional on attributed cause importance for all consumers' responses: elaborative processing ( $C_3$ =.050, p≤.001), emotional involvement with ad ( $C_3$ =.050, p≤.001), attitude towards ad ( $C_3$ =.057, p≤.001), attitude towards brand ( $C_3$ =.062, p≤.001), positive WOM ( $C_3$ =.058, p≤.001), buycott intention ( $C_3$ =.075, p≤.001), negative WOM ( $C_3$ =-.062, p<.001), boycott intention ( $C_3$ =-.071, p<.001) and social media engagement ( $C_3$ =.067, p<.001).

### **Elaborative Processing**

One-way ANOVA results (see Table 8 and Figure 12) show that as expected due to higher moral emotions, elaborative processing is greater for social causes ads than for non-cause ads supporting H4a (MSC= 3.96, MnoSC= 3.59,  $p \le .01$ ).

**Elaborative Processing** 

Liuooruuve	10000	51115						
					95% Confiden	ce Interval for		
			Std.		Me	an		
	N	Mean	Deviation	Std. Error	Lower Bound	Upper Bound	Minimum	Maximum
No Cause	119	3.59	1.345	.123	3.35	3.83	1	6

Cause	655	3.96	1.334	.052	3.85	4.06	1	6
Total	774	3.90	1.341	.048	3.81	3.99	1	6

## **ANOVA**

# **Elaborative Processing**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	13.543	1	13.543	7.594	.006
Within Groups	1376.866	772	1.784		
Total	1390.409	773			

**Table 8.** One-way ANOVA Elaborative processing by social causes vs no social causes ads

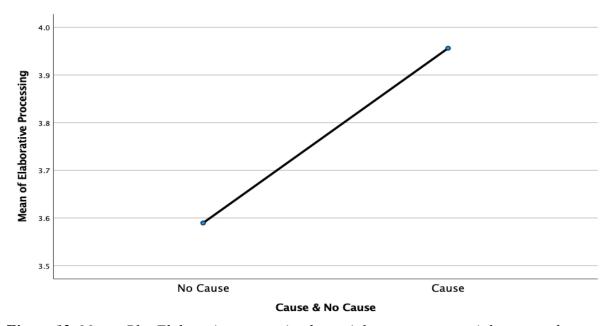


Figure 12. Means Plot Elaborative processing by social causes vs no social causes ads.

Also as expected, I find that elaborative processing is greater for non-CSC than for non-cause ads supporting H4b (MnoCSC= 4.36, MnoSC=3.59m  $p \le .001$ ). See Table 9 and Figure 13.

# **Elaborative Processing**

	6				95% Confidence	ce Interval for		
			Std.	Std.	Me	an		
	N	Mean	Deviation	Error	Lower Bound	Upper Bound	Minimum	Maximum
Non-Controversial	231	4.36	1.216	.080	4.21	4.52	1	6

No Cause	119	3.59	1.345	.123	3.35	3.83	1	6
Total	350	4.10	1.312	.070	3.96	4.24	1	6

### **ANOVA**

# **Elaborative Processing**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	47.076	1	47.076	29.603	.000
Within Groups	553.396	348	1.590		
Total	600.471	349			

**Table 9.** One-way ANOVA Elaborative processing by non-controversial social causes vs no social causes ads.

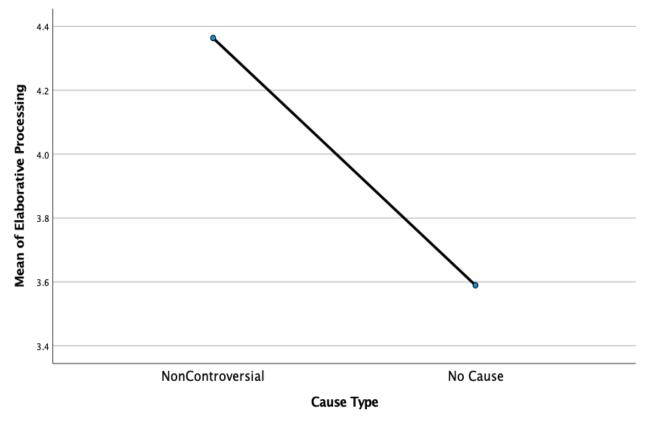


Figure 13. Means Plot Elaborative processing by non-controversial social causes vs no social cause ads.

Surprisingly, as can be seen in Table 10 I find no support for H4c (MCSC= 3.73, MnoSC= 3.59, p>.100), since elaborative processing is not significantly higher for CSC than for non-cause ads. This finding goes against controversial advertising literature's suggestions that controversial

advertising executions positively influence processing and brand information acquisition (e.g. Dahl et al., 2003; Dens et al., 2008; Huhmann & Mott-Stenerson, 2008; Manchanda et al., 2002; Vézina & Paul, 1997).

**Elaborative Processing** 

					95% Confiden	ce Interval for		
			Std.	Std.	Me	ean		
	N	Mean	Deviation	Error	Lower Bound	Upper Bound	Minimum	Maximum
Controversial	424	3.73	1.344	.065	3.61	3.86	1	6
No Cause	119	3.59	1.345	.123	3.35	3.83	1	6
Total	543	3.70	1.344	.058	3.59	3.82	1	6

### **ANOVA**

## **Elaborative Processing**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	1.946	1	1.946	1.077	.300
Within Groups	977.712	541	1.807		
Total	979.659	542			

**Table 10.** One-way ANOVA Elaborative processing by controversial social causes vs no social causes ads.

Likewise, I didn't find support for H4d and not only elaborative processing is not greater for CSC than for non-CSC ads as it can be seen in Table 11 and Figure 14, but oppositely to what was expected, elaborative processing is significantly greater for non-CSC ads (MSCS=3.73, MnoCSC=4.36,  $p \le .001$ ) rejecting H4d.

## **Elaborative Processing**

	Ü				95% Co	nfidence		
					Interval	for Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
Controversial	424	3.73	1.344	.065	3.61	3.86	1	6
NonControversial	231	4.36	1.216	.080	4.21	4.52	1	6
Total	655	3.96	1.334	.052	3.85	4.06	1	6

#### **ANOVA**

# **Elaborative Processing**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	59.250	1	59.250	35.042	.000
Within Groups	1104.124	653	1.691		
Total	1163.374	654			

**Table 11.** One-way ANOVA Elaborative processing by controversial social causes vs non-controversial social causes ads.

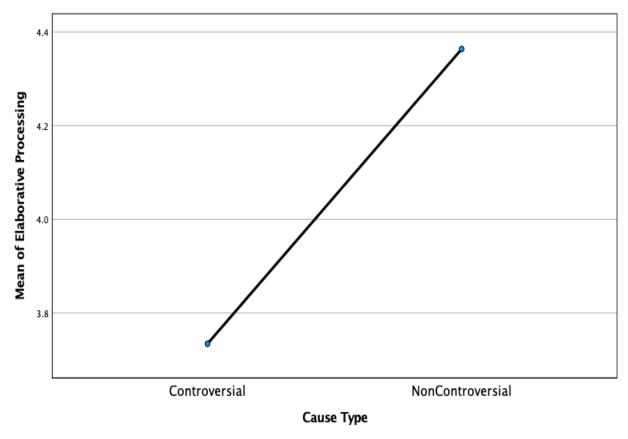


Figure 14. Means Plot Elaborative processing by controversial social causes vs noncontroversial social causes ads.

# **Attitudes Towards Ad**

One-Way ANOVA results reveal support for all the hypotheses regarding attitudes towards ad. Favorable attitudes towards ad are greater for non-CSC than for no-cause ads supporting H5a (MnoCSC= 4.80, MnoSC= 4.28, p≤ .05); greater for a pro-cause position on CSC than for no-cause ads supporting H5b (MCSCp= 5.16, MnoSC= 4.28, p≤ .001); greater for no-cause ads than

for an against-cause position on CSC ads supporting H5c (MnoSC= 4.28, MCSCa=2.16, p≤ .001); greater for a pro-cause position on CSC than for non-CSC ads supporting H5d (MCSCp= 5.16, MnoCSC= 4.80, p≤ .05); and greater for non-CSC than for an against-cause position on CSC ads supporting H5e (MnoCSC= 4.80, MCSCa=2.16, p≤ .001). Please see Table 12 for complete results and Figure 15 for a visual representation.

# **Descriptives**

Attitude	Towards	Ad
1 Ittituac	1 O W all ab	1 1 U

Attitude Towards Au								
					95% Confidence			
					Interval for Mean			
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	4.2815	1.61775	.14830	3.9878	4.5752	1.00	7.00
Non-Controversial	231	4.8030	1.50981	.09934	4.6073	4.9988	1.00	7.00
Controversial - Pro	265	5.1566	1.34805	.08281	4.9936	5.3197	1.00	7.00
Controversial - Against	159	2.1572	1.42329	.11287	1.9343	2.3802	1.00	7.00
Total	774	4.3004	1.83959	.06612	4.1706	4.4302	1.00	7.00

### **ANOVA**

# Attitude Towards Ad

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	982.983	3	327.661	154.507	.000
Within Groups	1632.927	770	2.121		
Total	2615.910	773			

## **Post Hoc Tests**

# **Multiple Comparisons**

Dependent Variable: Attitude Towards Ad

		95% Confid				nfidence
		Mean			Inte	erval
		Difference	Std.		Lower	Upper
(I) Brand Activism	(J) Brand Activism	(I-J)	Error	Sig.	Bound	Bound
No Social Cause	Non-Controversial	52152*	.16432	.009	9562	0869
	Controversial - Pro	87509*	.16070	.000	-1.3001	4500
	Controversial -	2.12428*	.17652	.000	1.6574	2.5912
	Against					

Non-Controversial	No Social Cause	.52152*	.16432	.009	.0869	.9562
	Controversial - Pro	35357*	.13108	.043	7003	0068
	Controversial -	2.64580*	.15006	.000	2.2489	3.0427
	Against					
Controversial - Pro	No Social Cause	.87509*	.16070	.000	.4500	1.3001
	Non-Controversial	.35357*	.13108	.043	.0068	.7003
	Controversial -	2.99937*	.14608	.000	2.6130	3.3858
	Against					
Controversial - Against	No Social Cause	-2.12428*	.17652	.000	-2.5912	-1.6574
	Non-Controversial	-2.64580*	.15006	.000	-3.0427	-2.2489
	Controversial - Pro	-2.99937*	.14608	.000	-3.3858	-2.6130

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 12. One-way ANOVA Attitude towards ad by brand activism.

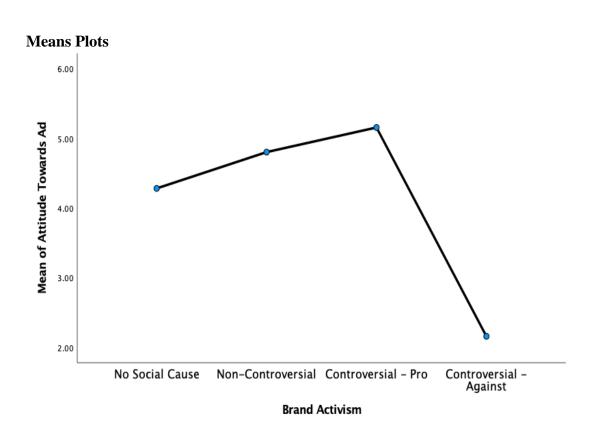


Figure 15. Means Plot Attitude towards ad by brand activism.

#### **Attitudes Towards Brand**

As can be seen in Table 13 and Figure 16 I find support for some of the hypotheses regarding attitudes towards the brand, but not for all. Favorable attitudes towards the brand are not significantly greater for non-CSC than for no-cause ads, not supporting H6a (MnoCSC= 4.81, MnoSC= 4.52, p > .1); are greater for a pro-cause position on CSC than for no-cause ads supporting H6b (MCSCp= 5.04, MnoSC= 4.52,  $p \le .005$ ); greater for no-cause ads than for an against-cause position on CSC ads supporting H6c (MnoSC= 4.52, MCSCa= 2.66,  $p \le .001$ ); not significantly higher for a pro-cause position on CSC than for non-CSC ads not supporting H6d (MCSCp= 5.04, MnoCSC=4.82, p > .1); and higher for non-CSC than for an against-cause position on CSC causes ads supporting H6e (MnoCSC= 5.04, MCSCa= 2.66,  $p \le .001$ ).

# **Descriptives**

A	1 7		D 1
Δ ff1f11	പ്ര	Cowards	Rrand
$\Delta$ uuu	iuc i	Owaius	Dianu

Titiliade Towards Diana								
					95% Confidence			
					Interval	for Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	4.5210	1.33149	.12206	4.2793	4.7627	1.00	7.00
Non-Controversial	231	4.8139	1.27261	.08373	4.6489	4.9788	1.00	7.00
Controversial - Pro	265	5.0396	1.31402	.08072	4.8807	5.1986	1.00	7.00
Controversial - Against	159	2.6572	1.26558	.10037	2.4590	2.8555	1.00	7.00
Total	774	4.4031	1.57734	.05670	4.2918	4.5144	1.00	7.00

### **ANOVA**

### **Attitude Towards Brand**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	632.636	3	210.879	125.815	.000
Within Groups	1290.596	770	1.676		
Total	1923.233	773			

#### **Post Hoc Tests**

## **Multiple Comparisons**

Dependent Variable: Attitude Towards Brand

		Std.		95% Confidence
(I) Brand Activism	(J) Brand Activism	Error	Sig.	Interval

		Mean				
		Difference			Lower	Upper
		(I-J)			Bound	Bound
No Social Cause	Non-Controversial	29284	.14608	.272	6793	.0936
	Controversial - Pro	51861*	.14286	.002	8965	1407
	Controversial -	$1.86378^*$	.15693	.000	1.4487	2.2789
	Against					
Non-Controversial	No Social Cause	.29284	.14608	.272	0936	.6793
	Controversial - Pro	22577	.11654	.318	5340	.0825
	Controversial -	$2.15662^*$	.13341	.000	1.8037	2.5095
	Against					
Controversial - Pro	No Social Cause	.51861*	.14286	.002	.1407	.8965
	Non-Controversial	.22577	.11654	.318	0825	.5340
	Controversial -	$2.38239^*$	.12987	.000	2.0389	2.7259
	Against					
Controversial - Against	No Social Cause	-1.86378*	.15693	.000	-2.2789	-1.4487
	Non-Controversial	-2.15662*	.13341	.000	-2.5095	-1.8037
	Controversial - Pro	-2.38239*	.12987	.000	-2.7259	-2.0389

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 13. One-way ANOVA Attitude towards brand by brand activism.

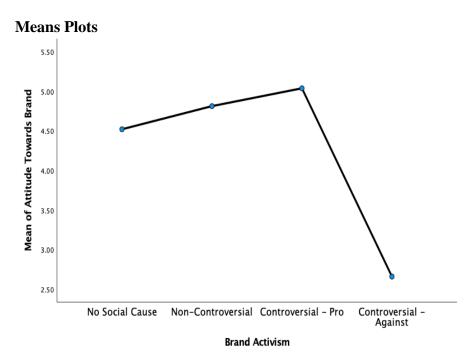


Figure 15. Means Plot Attitude towards brand by brand activism.

#### **Positive Word of Mouth**

One-way ANOVA results (see Table 14 and Figure 17) do not find support for H7a that positive WOM intention is higher for non-CSC than for non-cause ads (MnoCSC= 5.16, MnoSC= 4.96, p > .1) but it supports H7b with positive WOM intention being greater for a pro-cause position on CSC than for non-cause ads (MCSCp= 5.38, MnoSC= 4.96,  $p \le .1$ ). H7c predicting positive WOM intention is higher for a pro-cause position on controversial social cause than for non-controversial social causes ads is also not supported (MCSCp= 5.38, MnoCSC= 5.16, p > .1). On the other hand, there is support for H7d and positive WOM intention is greater for non-CSC than for an against-cause position on CSC ads (MnoCSC= 5.16, MCSCa= 3.20,  $p \le .001$ ); for H7e: and positive WOM intention is higher for no-cause than for an against-cause position on CSC ads (MnoSC= 4.96, MCSCa= 3.20  $p \le .001$ ); and finally, for H7f, positive WOM intention is higher for a pro-cause position than for an against-cause position on CSC ads (MCSCp= 5.38, MCSCa= 3.20,  $p \le .001$ ).

### **Descriptives**

#### Positive Brand WOM

1 Oblave Brand WOW								
					95% Confidence			
					Interval	for Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	4.96	1.454	.133	4.70	5.23	1	7
Non-Controversial	231	5.16	1.463	.096	4.97	5.35	1	7
Controversial - Pro	265	5.38	1.277	.078	5.22	5.53	1	7
Controversial - Against	159	3.20	1.753	.139	2.93	3.48	1	7
Total	774	4.80	1.681	.060	4.68	4.92	1	7

#### **ANOVA**

#### Positive Brand WOM

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	527.473	3	175.824	81.686	.000
Within Groups	1657.386	770	2.152		
Total	2184.859	773			

#### **Post Hoc Tests**

#### **Multiple Comparisons**

Dependent Variable: Positive Brand WOM

					95% C	onfidence
		Mean			Int	erval
		Difference	Std.		Lower	Upper
(I) Brand Activism	(J) Brand Activism	(I-J)	Error	Sig.	Bound	Bound
No Social Cause	Non-Controversial	196	.166	1.000	63	.24
	Controversial - Pro	415	.162	.063	84	.01
	Controversial -	1.761*	.178	.000	1.29	2.23
	Against					
Non-Controversial	No Social Cause	.196	.166	1.000	24	.63
	Controversial - Pro	219	.132	.583	57	.13
	Controversial -	1.957*	.151	.000	1.56	2.36
	Against					
Controversial - Pro	No Social Cause	.415	.162	.063	01	.84
	Non-Controversial	.219	.132	.583	13	.57
	Controversial -	2.176*	.147	.000	1.79	2.57
	Against					
Controversial - Against	No Social Cause	-1.761*	.178	.000	-2.23	-1.29
	Non-Controversial	-1.957*	.151	.000	-2.36	-1.56
	Controversial - Pro	-2.176*	.147	.000	-2.57	-1.79

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 14. One-way ANOVA Positive word of mouth by brand activism.

# **Means Plots**

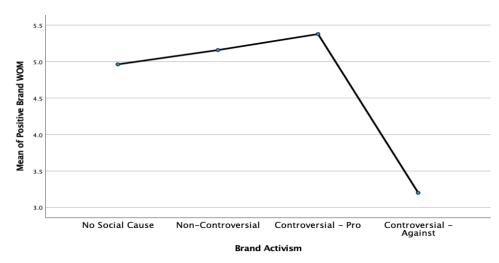


Figure 17. Means Plot Positive word of mouth by social causes.

## **Negative Word of Mouth**

Looking into the One-Way ANOVA results (see Table 16 and Figure 19) for negative word of mouth I find that a supportive position on social causes does not have a protective effect on negative WOM, since even though negative WOM intention is lower for non-CSC than for non-cause ads this is not significant, thus there is no support for H8a (MnoCSC=1.94, MnoSC=2.09, p > .1); and it is neither significant for "negative WOM intention is lower for a pro-cause position on CSC than for no-cause ads" not supporting H8b either (MCSCp= 1.8, MnoSC=2.09, p > .1). This may also be explained by Ito et al., 1998 findings that negative information tends to influence evaluations more strongly than comparably extreme positive information. As expected, I find support for H8c, negative WOM intention being higher for an against-cause position on CSC than for no-cause ads (MCSCa= 3.36, MnoSC=2.09,  $p \le .001$ ). I also find support for H8d, since negative WOM intention is similar for a pro-cause position on CSC than for non-CSC ads (MCSCp= 1.8, MnoCSC=1.94, p > .1). Also as anticipated, there is support for H8e: Negative WOM intention is greater for an against-cause position on CSC than for non-CSC ads (MCSCa= 3.36, MnoCSC=1.94,  $p \le .001$ ); and for H8f: Negative WOM intention is higher for an against-cause position than for a pro-cause position on CSC ads (MCSCa= 3.36, MCSCp= 1.8,  $p \le .001$ ).

## **Descriptives**

N	legative l	Brand	l W	OM

regative Diana wow								
					95% Confidence			
					Interv	al for		
					Me	ean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	2.09	1.535	.141	1.81	2.37	1	7
Non-Controversial	231	1.94	1.544	.102	1.74	2.14	1	7
Controversial - Pro	265	1.80	1.466	.090	1.62	1.98	1	7
Controversial - Against	159	3.36	1.778	.141	3.08	3.64	1	7
Total	774	2.21	1.674	.060	2.09	2.33	1	7

#### **ANOVA**

## Negative Brand WOM

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	273.854	3	91.285	37.128	.000
Within Groups	1893.157	770	2.459		

Total	2167.010	773		

# **Post Hoc Tests**

# **Multiple Comparisons**

Dependent Variable: Negative Brand WOM

Bonferroni

					95% Con	fidence
		Mean			Inter	val
		Difference	Std.		Lower	Upper
(I) Social Causes	(J) Social Causes	(I-J)	Error	Sig.	Bound	Bound
No Social Cause	Non-Controversial	.149	.177	1.000	32	.62
	Controversial - Pro	.294	.173	.536	16	.75
	Controversial - Against	-1.269*	.190	.000	-1.77	77
Non-Controversial	No Social Cause	149	.177	1.000	62	.32
	Controversial - Pro	.146	.141	1.000	23	.52
	Controversial - Against	-1.418*	.162	.000	-1.85	99
Controversial - Pro	No Social Cause	294	.173	.536	75	.16
	Non-Controversial	146	.141	1.000	52	.23
	Controversial - Against	-1.564*	.157	.000	-1.98	-1.15
Controversial - Against	No Social Cause	1.269*	.190	.000	.77	1.77
	Non-Controversial	1.418*	.162	.000	.99	1.85
	Controversial - Pro	1.564*	.157	.000	1.15	1.98

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 16. One-way ANOVA Negative word of mouth by social causes.

## **Means Plots**

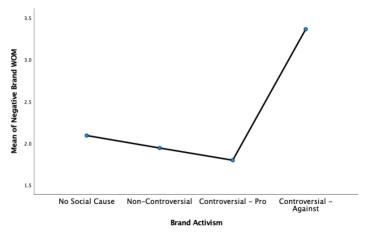


Figure 19. Means Plot Negative word of mouth by brand activism.

## **Social Media Engagement**

Analyzing One-Way ANOVA results in Table 17 and Figure 18, as expected, I find support that social media engagement intention is significantly greater for non-CSC than for non-cause ads supporting H9a (MnoCSC= 4.05, MnoSC= 2.95,  $p \le .001$ ) and that social media engagement intention is significantly higher for pro-cause position on CSC than for non-cause ads supporting H9b (MCSCp= 3.70, MnoSC= 2.95,  $p \le .001$ ). I do not find support for H9c: social media engagement intention for a pro-cause position on CSC than for non-CSC ads (MCSCp= 3.70, MnoCSC= 4.05, p > .1). I do find support for social media engagement intention is greater for non-CSC than for an against-cause position on CSC ads supporting H9d (MnoCSC= 4.05, MCSCa= 2.58,  $p \le .001$ ) and for social media engagement intention is higher for a pro-cause position than for an against-cause position on CSC ads supporting H9e (MCSCp= 3.70, MCSCa= 2.58,  $p \le .001$ ). Interestingly, I do not find support for H9d: Social media engagement intention is higher for an against-cause position on CSC than for no social causes ads (MnoSC= 2.95, MCSCa= 2.58, p > .1);

## **Descriptives**

Cocial	Modio	Engagement
Social	vienia	Engagement

Social Media Engagemen					95% Confidence Interval for Mean			
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	2.95	1.904	.175	2.61	3.30	1	7
Non-Controversial	231	4.05	2.086	.137	3.78	4.32	1	8
Controversial - Pro	265	3.70	2.132	.131	3.44	3.96	1	8
Controversial - Against	159	2.58	1.678	.133	2.32	2.84	1	7
Total	774	3.46	2.073	.075	3.31	3.60	1	8

#### **ANOVA**

Social Media Engagement

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	248.592	3	82.864	20.760	.000
Within Groups	3073.529	770	3.992		

Total	2222 121	772		
Total	3322.121	113		

## **Post Hoc Tests**

# **Multiple Comparisons**

Dependent Variable: Social Media Engagement

Bonferroni

Bomerrom						
					95% Co	nfidence
		Mean			Inte	rval
		Difference	Std.		Lower	Upper
(I) Brand Activism	(J) Brand Activism	(I-J)	Error	Sig.	Bound	Bound
No Social Cause	Non-Controversial	-1.095*	.225	.000	-1.69	50
	Controversial - Pro	745*	.220	.005	-1.33	16
	Controversial - Against	.373	.242	.745	27	1.01
Non-Controversial	No Social Cause	1.095*	.225	.000	.50	1.69
	Controversial - Pro	.350	.180	.311	13	.83
	Controversial - Against	1.468*	.206	.000	.92	2.01
Controversial - Pro	No Social Cause	.745*	.220	.005	.16	1.33
	Non-Controversial	350	.180	.311	83	.13
	Controversial - Against	1.118*	.200	.000	.59	1.65
Controversial - Against	No Social Cause	373	.242	.745	-1.01	.27
	Non-Controversial	-1.468*	.206	.000	-2.01	92
	Controversial - Pro	-1.118*	.200	.000	-1.65	59

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 17. One-way ANOVA Social media engagement by brand activism.

## **Means Plots**



Figure 18. Means Plot Social media engagement by social cause.

## **Buycott Intentions**

As per analysis of One-Way ANOVA results in Table 18 and Figure 19, data do not support H10a: Buycott intention is higher for non-CSC than for non-cause ads (MnoCSC= 4.47, MnoSC= 4.09, p > .1) but support H10b: Buycott intention is higher for pro-cause position on CSC than for non-cause ads (MCSCp= 4.61, MnoSC= 4.09,  $p \le .05$ ). Nevertheless, H10c: Buycott intention is higher for a pro-cause position on CSC than for non-CSC ads is not supported (MCSCp= 4.61, MnoCSC= 4.47, p > .1). I find support for H10d: Buycott intention is higher for pro-cause position than for against-cause position on CSC ads (MCSCp= 4.61, MCSCa= 2.36,  $p \le .001$ ); for H10e: Buycott intention is higher for non-controversial social causes than for an against-cause position on CSC ads (MnoCSC= 4.47, MCSCa= 2.36,  $p \le .001$ ); and, for H10f: Buycott intention is higher for no-cause ads than for an against-cause position on CSC ads (MnoSC= 4.09, MCSCa= 2.36,  $p \le .001$ ).

## **Descriptives**

# **Buycott Brand**

Buycon Brand					95% Cor Interval fo			
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	4.09	1.553	.142	3.80	4.37	1	7
Non-Controversial	231	4.47	1.563	.103	4.27	4.68	1	7
Controversial - Pro	265	4.61	1.472	.090	4.43	4.78	1	7
Controversial - Against	159	2.36	1.255	.100	2.17	2.56	1	7
Total	774	4.03	1.704	.061	3.91	4.15	1	7

#### **ANOVA**

### **Buycott Brand**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	576.086	3	192.029	88.685	.000
Within Groups	1667.269	770	2.165		
Total	2243.355	773			

#### **Post Hoc Tests**

### **Multiple Comparisons**

Dependent Variable: Buycott Brand

# Bonferroni

					95% Confidence		
		Mean			Inte	erval	
		Difference	Std.		Lower	Upper	
(I) Brand Activism	(J) Brand Activism	(I-J)	Error	Sig.	Bound	Bound	
No Social Cause	Non-Controversial	388	.166	.118	83	.05	
	Controversial - Pro	519*	.162	.009	95	09	
	Controversial - Against	1.724*	.178	.000	1.25	2.20	
Non-Controversial	No Social Cause	.388	.166	.118	05	.83	
	Controversial - Pro	132	.132	1.000	48	.22	
	Controversial - Against	2.112*	.152	.000	1.71	2.51	
Controversial - Pro	No Social Cause	.519*	.162	.009	.09	.95	
	Non-Controversial	.132	.132	1.000	22	.48	
	Controversial - Against	2.244*	.148	.000	1.85	2.63	
Controversial - Against	No Social Cause	-1.724*	.178	.000	-2.20	-1.25	
	Non-Controversial	-2.112*	.152	.000	-2.51	-1.71	
	Controversial - Pro	-2.244*	.148	.000	-2.63	-1.85	

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 18. One-way ANOVA Buycott intention by brand activism.

# **Means Plots**

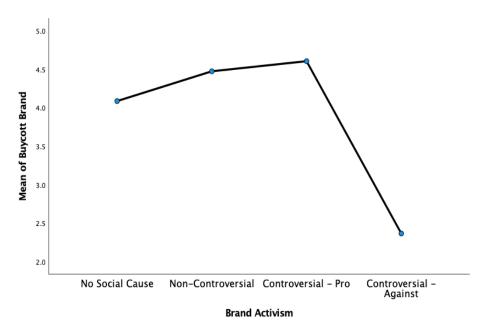


Figure 19. Means Plot Buycott intention by Social Cause.

## **Boycott Intentions**

As predicted, as it can be seen in Table 19 and Figure 20, all boycott intention hypotheses are accepted. There are no differences in boycott intention amongst non-CSC, pro position on CSC and no-causes ads. H11a: Boycott intention is similar for non-CSC than for non-cause ads (MnoCSC= 2.04, MnoSC= 1.98, p > .1); H11b: Boycott intention is similar for a pro-cause position on CSC than for no-cause ads (MCSCp= 1.90, MnoSC= 1.98, p > .1); and, H11c: Boycott intention similar for a pro-cause position on CSC than for non-CSC ads (MCSCp= 1.90, MnoCSC= 2.04, p > .1). On the other hand, an against cause position on CSC produce a higher boycott intention than a pro position, than non-CSC and no-cause ads. H11d: Boycott intention is higher for an against position on CSC than for no-causes ads (MCSCa= 3.38, MnoSC= 1.98,  $p \le .001$ ); H11e: Boycott intention is higher for an against-cause position than for a pro-cause position on CSC ads (MCSCa= 3.38, MCSCp= 1.90,  $p \le .001$ )

## **Descriptives**

Boycott Brand								
					95% Co	nfidence		
					Interval	for Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	1.89	1.343	.123	1.64	2.13	1	7
Non-Controversial	231	2.04	1.475	.097	1.84	2.23	1	7
Controversial - Pro	265	1.90	1.457	.090	1.72	2.07	1	7
Controversial - Against	159	3.38	1.747	.139	3.10	3.65	1	7
Total	774	2.24	1.616	.058	2.13	2.35	1	7

#### **ANOVA**

### **Boycott Brand**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	261.467	3	87.156	38.203	.000
Within Groups	1756.675	770	2.281		
Total	2018.142	773			

## **Post Hoc Tests**

# **Multiple Comparisons**

Dependent Variable: Boycott Brand

Bonferroni

					95% Co	nfidence
		Mean			Inte	rval
		Difference	Std.		Lower	Upper
(I) Brand Activism	(J) Brand Activism	(I-J)	Error	Sig.	Bound	Bound
No Social Cause	Non-Controversial	148	.170	1.000	60	.30
	Controversial - Pro	008	.167	1.000	45	.43
	Controversial - Against	-1.489*	.183	.000	-1.97	-1.01
Non-Controversial	No Social Cause	.148	.170	1.000	30	.60
	Controversial - Pro	.140	.136	1.000	22	.50
	Controversial - Against	-1.341*	.156	.000	-1.75	93
Controversial - Pro	No Social Cause	.008	.167	1.000	43	.45
	Non-Controversial	140	.136	1.000	50	.22
	Controversial - Against	-1.482*	.152	.000	-1.88	-1.08
Controversial - Against	No Social Cause	1.489*	.183	.000	1.01	1.97
	Non-Controversial	1.341*	.156	.000	.93	1.75
	Controversial - Pro	1.482*	.152	.000	1.08	1.88

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 19. One-way ANOVA Boycott intention by brand activism.

# **Means Plots**

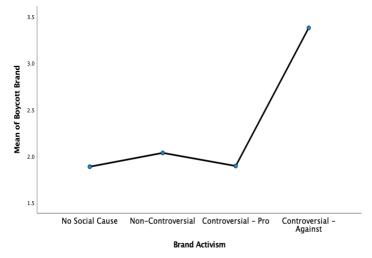


Figure 20. Means Plot Boycott intention by Social Causes.

#### **Brand Choice Gift Card Selection**

I offered the participants in Study 1 the opportunity to execute their buycott or boycott intentions. Some participants were exposed to alternative gift cards of the same value (\$25) and were able to buycott/boycott at no cost. Other participants were exposed to the opportunity to buycott or boycott by sacrificing \$5 (\$25 and \$30 gift cards) or \$10 (\$40 and \$50 gift cards). I find support for all the hypotheses that predicted a greater willingness to sacrifice money for social causes than for no-cause ads.

Regarding consumers' willingness to sacrifice \$5 or \$10 to support their position on a social cause, versus gaining \$5 or \$10 for not supporting it, I find support for all the hypotheses that predicted a higher willingness to sacrifice for social causes than for no-cause where they were randomly assigned to sacrifice \$5 or \$10 or gain \$5 or \$10 to support the advertised brand. I created the variable "Sacrifice to Support" (Sac2Sup) with values 10, 5, 1 for people who chose the gift card supporting their position (sacrificing \$10, \$5, \$0 by doing so) and -10, -5, -1 for people who chose the gift card opposed to their position (gaining \$10, \$5, \$0 by doing so). Therefore, the higher the average, the greater the sacrifice. As can be seen in Table 20 and visualized in Figure 21, I find support for H12a: Consumers are more willing to sacrifice money for non-CSC than when there is no-cause (MnoCSC= .10, MnoSC= -2.57,  $p \le .05$ ); for H12b: Consumers are more willing to sacrifice money for a pro-cause position on CSC than when there is no-cause (MCSCp= -.84, MnoSC= -2.57,  $p \le .1$ ); and, for H12c: Consumers are more willing to sacrifice money for an against-cause position on CSC than when there is no cause (MCSCa= -.35, MnoSC= -2.57,  $p \le$ .05). On the other hand, regardless of the position on the social cause, there is no difference in the willingness to sacrifice money between social causes, finding no support for the following hypotheses. H12d: Consumers are more willing to sacrifice money for a pro-cause position on controversial social causes than for non-controversial social causes ((MCSCp= -.84, MnoCSC= .10, p> .1) is not supported; H12e: Consumers are more willing to sacrifice money for non-CSC than for an against-cause position on CSC (MnoCSC= .10, MCSCa= -.35, p > .1) is not supported; and, H12f: Consumers are more willing to sacrifice money for a pro-cause position than for an against-cause position on CSC (MCSCp= -.84, MCSCa= -.35, p > .1) is not supported either.

# **Descriptives**

Sacrifice to Support

Sacrifice to Support								
					95% Cor	ifidence		
					Interval f	or Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	-2.5714	6.72785	.61674	-3.7927	-1.3501	-10.00	10.00
Non-Controversial	231	.0952	6.19183	.40739	7075	.8979	-10.00	10.00
Controversial - Pro	265	8377	6.58626	.40459	-1.6344	0411	-10.00	10.00
Controversial - Against	159	3522	6.57588	.52150	-1.3822	.6778	-10.00	10.00
Total	774	7261	6.53678	.23496	-1.1873	2649	-10.00	10.00

# **ANOVA**

Sacrifice to Support

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	586.586	3	195.529	4.641	.003
Within Groups	32443.347	770	42.134		
Total	33029.933	773			

## **Post Hoc Tests**

# **Multiple Comparisons**

Dependent Variable: Sacrifice to Support

					95% Confidence	
		Mean			Inte	rval
		Difference	Std.		Lower	Upper
(I) Brand Activism	(J) Brand Activism	(I-J)	Error	Sig.	Bound	Bound
No Social Cause	Non-Controversial	-2.66667*	.73244	.002	-4.6040	7293
	Controversial - Pro	-1.73369	.71629	.094	-3.6283	.1610
	Controversial - Against	-2.21923*	.78681	.030	-4.3004	1381
Non-Controversial	No Social Cause	2.66667*	.73244	.002	.7293	4.6040
	Controversial - Pro	.93297	.58429	.664	6125	2.4785
	Controversial - Against	.44744	.66888	1.000	-1.3218	2.2167
Controversial - Pro	No Social Cause	1.73369	.71629	.094	1610	3.6283
	Non-Controversial	93297	.58429	.664	-2.4785	.6125
	Controversial - Against	48553	.65115	1.000	-2.2079	1.2368
Controversial - Against	No Social Cause	2.21923*	.78681	.030	.1381	4.3004

Non-Controversial	44744	.66888	1.000	-2.2167	1.3218
Controversial - Pro	.48553	.65115	1.000	-1.2368	2.2079

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 20. One-way ANOVA Willingness to sacrifice by brand activism.

### **Means Plots**

Total

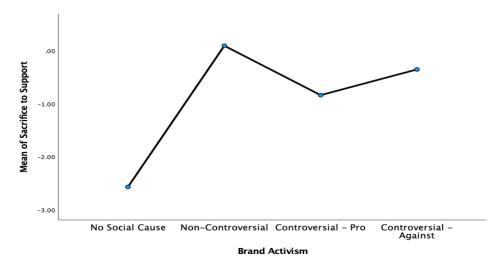


Figure 21. Means Plot Willingness to sacrifice by Social Causes.

477

-.3669

When considering cause importance, as can be seen Table 21 there is no support for H13a: Consumers that hold a pro-cause position for a cause of high personal importance will be more willing to absorb a cost to engage in buycott behavior compared to consumers where the cause is of low personal importance (MhCI= -1.38, MlCI= -.29, p > .1).

Descriptives

		1	<i>Jesci ipuves</i>					
Sacrifice to Support								
					95% Cor	nfidence		
					Interval f	or Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
Low Cause Importance	34	-1.3824	4.61890	.79213	-2.9940	.2293	-10.00	5.00
High Cause Importance	443	2889	6.56417	.31187	9019	.3240	-10.00	10.00

6.44739

.29521

-.9469

.2132

10.00

-10.00

## **ANOVA**

## Sacrifice to Support

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	37.751	1	37.751	.908	.341
Within Groups	19749.045	475	41.577		
Total	19786.797	476			

**Table 21.** One-way ANOVA Willingness of pro-cause position consumers to sacrifice by cause importance.

However, analyzing H13a separately by the cost to engage in buycott in \$0, \$5 or \$10, I find that, as seen in Table 22, H13a is supported when the cost to engage in buycott is \$0 (MhCI= .16, MlCI= .75,  $p \le .001$ ); as seen in Table 23 H13a is not supported when the cost to engage in buycott is \$5 (MhCI= .000, MlCI= .39, p > .1); and finally, as seen in Table 24 H13a is supported again when the cost to engage in buycott is \$10 (MhCI= -10.00, MlCI= -1.59,  $p \le .1$ ).

# **Descriptives**

### No Cost to Buycott

·					95% Confidence			
					Interva	l for Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
Low Cause Importance	19	.1579	1.01451	.23275	3311	.6469	-1.00	1.00
High Cause Importance	157	.7452	.66895	.05339	.6398	.8507	-1.00	1.00
Total	176	.6818	.73361	.05530	.5727	.7910	-1.00	1.00

#### **ANOVA**

## No Cost to Buycott

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	5.847	1	5.847	11.516	.001
Within Groups	88.335	174	.508		
Total	94.182	175			

**Table 22.** One-way ANOVA Willingness of pro-cause position consumers to sacrifice \$0 by cause importance.

# **Descriptives**

Sacrifice \$5 to Buycott

Succession to English												
					95% Co	nfidence						
					Interval for Mean							
			Std.	Std.	Lower	Upper						
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum				
Low Cause Importance	10	.0000	5.27046	1.66667	-3.7703	3.7703	-5.00	5.00				
High Cause Importance	129	.0388	5.01934	.44193	8357	.9132	-5.00	5.00				
Total	139	.0360	5.01795	.42562	8056	.8775	-5.00	5.00				

### **ANOVA**

# Sacrifice \$5 to Buycott

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	.014	1	.014	.001	.981
Within Groups	3474.806	137	25.364		
Total	3474.820	138			

**Table 23.** One-way ANOVA Willingness of pro-cause position consumers to sacrifice \$5 by cause importance.

# **Descriptives**

# Sacrifice \$10 to Buycott

Sacrifice \$10 to Buycon	Sacrifice 410 to Buyeou									
					95% Co	nfidence				
					Interval f	or Mean				
			Std.	Std.	Lower	Upper				
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum		
Low Cause Importance	5	-10.0000	.00000	.00000	-10.0000	-10.0000	-10.00	-10.00		
High Cause Importance	157	-1.5924	9.90400	.79043	-3.1537	0310	-10.00	10.00		
Total	162	-1.8519	9.85751	.77448	-3.3813	3224	-10.00	10.00		

## **ANOVA**

# Sacrifice \$10 to Buycott

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	342.534	1	342.534	3.582	.060
Within Groups	15301.911	160	95.637		
Total	15644.444	161			

**Table 24.** One-way ANOVA Willingness of pro-cause position consumers to sacrifice \$10 by cause importance.

On the other hand, as can be seen in Table 25 and Figure 22, I find full support for H13b: Consumers who hold an against-cause position for a cause of high personal importance will be more willing to absorb a cost to engage in boycott behavior compared to consumers where the cause is of low personal importance (MhCI= -1.12, MlCI= .73,  $p \le .1$ ).

# **Descriptives**

No Cost to Boycott

110 Cost to Doycott								
					95% Co	nfidence		
					Interval	for Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
Low Cause Importance	93	-1.1183	6.35687	.65918	-2.4275	.1909	-10.00	10.00
High Cause Importance	66	.7273	6.77449	.83388	9381	2.3927	-10.00	10.00
Total	159	3522	6.57588	.52150	-1.3822	.6778	-10.00	10.00

### **ANOVA**

No Cost to Boycott

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	131.487	1	131.487	3.081	.081
Within Groups	6700.790	157	42.680		
Total	6832.277	158			

**Table 25.** One-way ANOVA Willingness of against-cause position consumers to sacrifice by cause importance.

### **Means Plots**

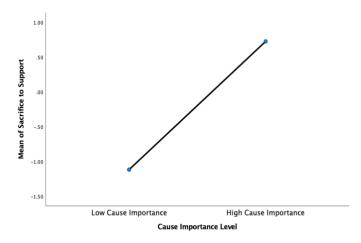


Figure 22. Means Plot Willingness of against-cause position consumers to sacrifice by cause importance.

Comparable to hypothesis H13a, as can be seen in Table 26, I do not find support for H13c: Consumers will be more willing to absorb a cost to engage in boycott behavior when holding an against-cause position than to engage in buycott when holding a pro-cause position (MAgainst= .35, MPro= -.37, p > .1).

## **Descriptives**

Sacrifice	\$5	to	Boycott

Ducinice 4	baciffied 43 to Boycott										
					95% Co	nfidence					
					Interval for Mean						
			Std.	Std.	Lower	Upper	Minim	Maxim			
	N	Mean	Deviation	Error	Bound	Bound	um	um			
Against	159	3522	6.57588	.52150	-1.3822	.6778	-10.00	10.00			
Pro	477	3669	6.44739	.29521	9469	.2132	-10.00	10.00			
Total	636	3632	6.47455	.25673	8674	.1409	-10.00	10.00			

### **ANOVA**

## Sacrifice \$5 to Boycott

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	.026	1	.026	.001	.980
Within Groups	26619.073	634	41.986		
Total	26619.099	635			

**Table 26.** One-way ANOVA Willingness of consumers to sacrifice by position on cause.

Nonetheless, when I analyze H13c separately by the cost to engage in such boycott/buycott in \$0, \$5 or \$10, I find that as seen in Table 27, H13c is not only not supported when the cost to engage in boycott is \$0 (MAgainst= .27, MPro= .68,  $p \le .001$ ) but it is significant in the opposite direction which means that consumers holding a pro-cause position are more willing to buycott than consumers holding an against-cause are willing to boycott when there is no monetary cost involved for them; as seen in Table 28, H13c is not supported when the cost to engage in boycott is \$5 (MAgainst= .000, MPro= .04, p > .1); and finally, as seen in Table 29, H13c is not supported either when the cost to engage in boycott is \$10 (MAgainst= -1.27, MPro= -1.85, p > .1).

# **Descriptives**

No Cost to Boycott/Buycott

110 Cost it	No Cost to Boycott Buycott											
					95% Confidence							
					Interval for Mean							
			Std.		Lower	Upper						
	N	Mean	Deviation	Std. Error	Bound	Bound	Minimum	Maximum				
Boycott	52	.2692	.97247	.13486	0015	.5400	-1.00	1.00				
Buycott	176	.6818	.73361	.05530	.5727	.7910	-1.00	1.00				
Total	228	.5877	.81085	.05370	.4819	.6935	-1.00	1.00				

### **ANOVA**

# No Cost to Boycott/Buycott

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	6.833	1	6.833	10.844	.001
Within Groups	142.413	226	.630		
Total	149.246	227			

Table 27. One-way ANOVA Willingness of consumers to sacrifice \$0 by position on cause.

# **Descriptives**

Sacrifice \$5 to Boycott/Buycott

					95% Confidence			
					Interval for Mean			
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
Boycott	52	.0000	5.04878	.70014	-1.4056	1.4056	-5.00	5.00
Buycott	139	.0360	5.01795	.42562	8056	.8775	-5.00	5.00
Total	191	.0262	5.01307	.36273	6893	.7417	-5.00	5.00

## **ANOVA**

# Sacrifice \$5 to Boycott/Buycott

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	.049	1	.049	.002	.965
Within Groups	4774.820	189	25.264		
Total	4774.869	190			

**Table 28.** One-way ANOVA Willingness of consumers to sacrifice \$5 by position on cause.

## **Descriptives**

		_	
C C:	@ 1 O 4 -	Boycott/I	)44
Sacrifice	* 111 to	ROVCOIT/F	SHWCOIL
Dacinico	$\omega$ $\omega$	DOVCOUL	JUVCOLL

		5						
					95% Co	nfidence		
					Interval	for Mean		
			Std.	Std. Lower Upper				
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
Boycott	55	-1.2727	10.01010	1.34976	-3.9788	1.4334	-10.00	10.00
Buycott	162	-1.8519	9.85751	.77448	-3.3813	3224	-10.00	10.00
Total	217	-1.7051	9.87635	.67045	-3.0265	3836	-10.00	10.00

#### **ANOVA**

### Sacrifice \$10 to Boycott/Buycott

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	13.771	1	13.771	.141	.708
Within Groups	21055.354	215	97.932		
Total	21069.124	216			

*Table 29.* One-way ANOVA Willingness of consumers to sacrifice \$10 by position on cause.

I find partial support to H13a: Consumers that hold a pro-cause position for a cause of high personal importance will be more willing to absorb a cost to engage in buycott behavior compared to consumers where the cause is of low personal importance. It is only supported when the cost to engage in buycott behavior is \$0 or \$10, but not when it is \$5. On the other hand, there is no such difference for boycotters. Therefore, H13b: Consumers who hold an against-cause position for a cause of high personal importance will be more willing to absorb a cost to engage in boycott behavior compared to consumers where the cause is of low personal importance is fully supported. Nevertheless, I do not find support for H13c: Consumers will be more willing to absorb a cost to engage in boycott behavior when holding an against-cause position than to engage in buycott when holding a pro-cause position. Not only that, but I also find that when there is no cost, CSC supporters executed their buycott significantly more than CSC opposers executed their boycott (Table 27).

## **Study 1 Post Hoc Analysis**

Behaviors are more important than intentions, and in Study 1 potential buycotters and boycotters had the opportunity to act on their intentions. Is there any difference between buycott/boycott intentions and the actual behavior?

To further analyze this, I created the variable "Potential Buycotter or Boycotter" (ActivPot) where if Buycott Intention > 4, then ActivPot = 1, Potential Buycotter; if Boycott Intention > 4, then ActivPot = 2, Potential Boycotter. As it can be seen in Table 28. I observe greater buycott than boycott intentions (p  $\le .001$ ), with 51% potential buycotters amongst non-CSC, 48% potential buycotters amongst CSC supporters. There is a 30% potential boycotters amongst CSC opposers, and that is less than the surprising 37% of potential buycotters for no social causes.

#### Potential Buycotter or Boycotter \* Social Causes Position Crosstabulation

				Social Caus	ses Position		
			No Social Cause	Non- Controversial	Controversial - Pro	Controversial - Against	Total
Potential Buycotter or	No Boycott nor Boycott	Count	66	88	107	101	362
Boycotter		% within Social Causes Position	55.5%	38.1%	40.4%	63.5%	46.8%
	Potential Buycotter	Count	44	117	128	10	299
		% within Social Causes Position	37.0%	50.6%	48.3%	6.3%	38.6%
	Potential Boycotter	Count	9	26	30	48	113
		% within Social Causes Position	7.6%	11.3%	11.3%	30.2%	14.6%
Total		Count	119	231	265	159	774
		% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%

**Table 28.** Potential Buycotters and Boycotters by Experimental Condition

So now we know there are more potential buycotters than boycotters, but how does this translate to behavior? Do potential buycotters actually buycott more than potential boycotters boycott? To assess that I created the variable "Executed Buycott/Boycott" if "Sacrifice to Support" > 0 = 1, Executed Buycott/Boycott and if "Sacrifice to Support" < 0 = 0, Failed.

As can be seen in Table 29, when there is a cost to buycott/boycott there is no difference (p > .1) between actual buycott (63.6%) and boycott (64.6%) execution amongst potential buycotters and boycotters. Nevertheless, as can be seen in Table 30, only 29% act on it for non-social causes. This means that potential social cause buycotters and boycotters are willing to put their money where their mouth is while no cause buycotters are not.

When there is no cost to buycott/boycott there is more of both, but the difference between their execution behavior is significant ( $p \le .05$ ) and potential buycotters act on their boycott intentions

more (92.2%) than potential boycotters act on their boycott intentions (76.9%). And, as can be seen in Table 31, there is no buycott execution for non-social causes.

		Descriptives								
						95% Co	nfidence			
						Interval for				
						Mean				
				Std.	Std.	Lower	Upper			
		N	Mean	Deviation	Error	Bound	Bound	Min	Min	
Executed Buycott	Potential Buycotter	165	.6364	.48251	.03756	.5622	.7105	.00	1.00	
/Boycott with Cost	Potential Boycotter	65	.6462	.48188	.05977	.5267	.7656	.00	1.00	
	Total	230	.6391	.48130	.03174	.5766	.7017	.00	1.00	
Executed Buycott	Potential Buycotter	90	.9222	.26932	.02839	.8658	.9786	.00	1.00	
/Boycott with No	Potential Boycotter	39	.7692	.42683	.06835	.6309	.9076	.00	1.00	
Cost	Total	129	.8760	.33090	.02913	.8183	.9336	.00	1.00	

	ANOVA								
		Sum of		Mean					
		Squares	df	Square	F	Sig.			
Executed Buycott	Between Groups	.004	1	.004	.019	.890			
/Boycott with Cost	Within Groups	53.043	228	.233					
	Total	53.048	229						
Executed Buycott	Between Groups	.637	1	.637	6.046	.015			
/Boycott with No	Within Groups	13.379	127	.105					
Cost	Total	14.016	128						

**Table 29.** One-way ANOVA Buycott/boycott execution by potential buycotter/boycotter with cost and at no cost

### Executed Buycott /Boycott with Cost \* Social Causes Position Crosstabulation

				Social Caus	ses Position		
			No Social Cause	Non- Controversial	Controversial - Pro	Controversial - Against	Total
/Boycott with Cost	Failed	Count	65	71	102	57	295
		% within Social Causes Position	71.4%	52.2%	57.6%	53.3%	57.7%
	Executed	Count	26	65	75	50	216
		% within Social Causes Position	28.6%	47.8%	42.4%	46.7%	42.3%
Total		Count	91	136	177	107	511
		% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%

Table 30. Buycott or Boycott execution at a cost

#### Executed Buycott /Boycott with No Cost \* Social Causes Position Crosstabulation

				Social Caus	ses Position		
			No Social Cause	Non- Controversial	Controversial - Pro	Controversial - Against	Total
Executed Buycott /Boycott with No Cost	Failed	Count	28	19	10	19	76
		% within Social Causes Position	100.0%	20.0%	11.4%	36.5%	28.9%
	Executed	Count	0	76	78	33	187
		% within Social Causes Position	0.0%	80.0%	88.6%	63.5%	71.1%
Total		Count	28	95	88	52	263
		% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%

Table 31. Buycott or Boycott execution at a cost

### **Study 1 Discussion**

Study 1 goes beyond the existing literature by offering a theoretical framework that incorporates moral emotions and cause importance to explain the underlying process of consumer responses to social causes in general and CSC in particular. This differentiates from Hydock et al. (2020) in that these authors investigate consumer's alignment/misalignment on a controversial issue advocated by a brand and a brand's share as underlying processes accounting for positive or negative effects of corporate political advocacy. In addition, they consider perceived authenticity as a moderator. I propose and analyze moral emotions as a mediator of consumer responses: processing, attitudes, intentions and behavior and cause importance. Further, I examine the importance of a social cause as moderating moral emotions and consumer responses to social cause advertising.

The proposed social causes moderated mediation model is validated: moral emotions mediate consumer responses to social causes, and the higher the moral emotions, the greater the consumers' responses. Also, cause importance moderates moral emotions and indirectly consumer responses. Specifically, the higher consumers' perceptions of the importance of a social cause, the greater the effect of social cause advertisement on their responses.

The controversial social causes moderated mediation model is also corroborated. Moral emotions mediate consumer responses to position on CSC, and the higher the moral emotions, the greater consumers' responses. Correspondingly, cause importance moderates moral emotions and consumer responses, the higher the perception of importance of the cause by consumers, the greater their response. This also goes beyond Mukherjee & Althuizen (2020) who following Haidt's social

intuitionist theory (Haidt, 2001, 2003a) suggest that the decision of whether to punish a brand that has taken a perceived immoral stand can be thought of as a moral dilemma that is likely to elicit a deliberate moral reasoning process. I examine the underlying process and test a model on how moral emotions influence consumers' responses, and I do so not only for cause opposition but also for cause support.

Extending previous literature, this thesis analyzes consumers' responses to CSC, non-CSC, and no-social causes advertising. This diverse causes analysis differentiates this thesis from Hydock et al. (2020), Mukherjee & Althuizen (2020) and Bhagwat et al. (2020) who only compare CSC to no social causes. This is important not only because non-CSC are still more prevalent, but by analyzing the underlying process for social causes in general I am also contributing to the CSR and cause-related marketing literature.

An important finding is that while CSC elicit divergent moral emotions, positive amongst cause supporters and negative amongst opposers, non-CSC elicit dual moral emotions, positive and negative. This unexpected duality impacts predictions of consumers' responses to non-CSC advertising.

This study also differentiates from Hydock et al. (2020) in that they analyze impact on brand choice between small and big market share brands, while I use real brands of similar characteristics for control. Plus, I analyze the impact not only on brand choice but on a wider scope of responses including attitudes, intentions, and behaviors. In general, social cause ads performed better than no-cause ads. As expected, consumers' responses to CSC were dependent on their position towards the cause. A pro-cause position on a CSC shows just a few advantages over a non-CSC, nevertheless these are pluses on important consumers' responses such as attitude towards ads, attitude towards brands and buycott behavior when there is no monetary cost. As predicted, CSC opposers' negative moral emotions show worse results than any other conditions on desirable consumers' responses. It also augmented negative WOM and boycott intentions. Social causes may be an effective way to promote positive WOM, social media engagement intentions, and buycott intentions and behavior. It is remarkable that when there is a social cause involved,

potential buycotters and boycotters put their money where their mouth is, while potential no-cause buycotters do not.

#### **Processing**

I successfully established the underlying process where moral emotions moderated by social cause importance mediated most consumer responses to brand activism in general and to controversial social causes in particular. I also discover that the intensity of moral emotions felt is more important than if they are positive or negative. This could be appreciated because while the type of social cause did have a significative effect on moral emotions (see Social Causes Model) the position on a controversial cause did not (see Controversial Social Causes Model), even though moral emotions is a significant mediator in both models.

As expected, no social cause ads (control) do not trigger moral emotions while CSC ads elicit positive moral emotions amongst supporters and negative moral emotions amongst opposers. An unanticipated finding is that non-CSC ads elicit both positive and negative moral emotions at the same time. To explain this counter intuitive result, a study by Bennett (2015) establishes that a majority (63%) of individuals experience substantial mixed emotions when exposed to charity advertising that deal with emotionally upsetting issues (cruelty to animals, severe physical disfigurement, etc.). People with high empathetic disposition and high affect intensity exhibit a mix of emotions that are more negative than positive, signaling charities intending to fundraise need to be careful with their advertising. Even though Bennett (2015) does not specifically address moral emotions, some of the emotions studied in his research such as "sadness for the victim", "anger at the situation" and "hope for the victim's future" are similar to the moral emotions included in this thesis. Nevertheless, an additional analysis reveals a predominance of positive moral emotions over negative moral emotions in response to non-CSC ads (See Appendix 13 for data support of this analysis).

Since the measure of total moral emotions is based on the average of the sum of the scores of positive and negative moral emotions, this dual moral emotion effect in response to non-CSC ads also explains why contrary to what was expected, non-CSC elicit stronger moral emotions than CSC ads that elicit only positive or negative moral emotions depending on a consumer's position in relation to the CSC. These dual moral emotions are responsible for some enhanced consumers'

responses, e.g. elaborative processing. Contradicting controversial advertising literature which suggests that controversial advertising executions positively influence processing and brand information acquisition (e.g. Dahl et al., 2003; Dens et al., 2008; Huhmann & Mott-Stenerson, 2008; Manchanda et al., 2002; Vézina & Paul, 1997) no support for CSC ads eliciting greater elaborative processing than no-cause ads is found. In particular, opposite to what was expected, CSC ads elicit lower elaborative processing than non-CSC ads. To further investigate this result I examine the impact of different moral emotions on elaborative processing by analyzing the effect of position on social causes and find there are no significant differences in elaborative processing between supporters of CSC and non-CSC ads, but elaborative processing is greater for non-CSC than for opposers to CSC ads (See Appendix 13 for ANOVA results). This leads us to conclude that only higher positive moral emotions elicit greater elaborative processing, meaning that this effect is only produced by social cause advertising that elicit positive moral emotions, i.e., non-CSC or a pro-cause position on CSC.

Study 1 processing conclusions: Moral emotions mediate consumers' responses to social causes (CSC and non-CSC). Higher the moral emotions results in a greater influence on consumer responses. Cause importance moderates moral emotions and consumer responses, and the higher the cause importance, the grater the effect. CSC elicit divergent moral emotions: positive for procause and negative for against-cause, while non-CSC elicit both. Positive moral emotions have a greater impact on elaborative processing.

#### **Attitudes**

All social causes have an effect on ad attitudes while only CSC ads have a significant effect on brand attitudes. All hypotheses regarding attitudes toward ads are supported, with pro-cause CSC performing best, followed by non-CSC with an against-cause position on CSC ads performing worst. This is not the case for attitudes towards brands. There are less clear significant differences between non-CSC and CSC. The higher sensitivity of attitudes towards ads to social cause advertising than towards brands may be explained because while an ad is seen for the first time and consumers are just forming their attitudes towards it, they probably have formed prior attitudes toward well-known brands resulting in more stable attitudes.

Analyzing the One-Way ANOVA results from Table 13 and Figure 15, it also seems that attitudes towards brands are more sensitive to negative information. This is consistent with findings that negative information tends to influence evaluations more strongly than comparably extreme positive information (Ito et al., 1998). However, the fact that this negative bias exists along with a more positive attitudes towards brands for pro-cause position on CSC than for no-cause ads could be explained by the preferential weighting of negative and of extreme cues (Fiske, 1980).

#### **Intentions**

As with attitudes towards ads, the highest positive WOM intentions are prompted by a pro-cause position on CSC ads, followed by non-CSC ads. Opposition to CSC elicits the lowest positive WOM intentions. While I correctly predict the directions of these relationships significant differences between all conditions is not found, e.g., positive WOM for non-CSC is no different than for no-social cause ads. This may be explained by negative moral emotions present in non-CSC having the effect of preventing people from taking an action to help on causes they care for (Bennett, 2015), somehow cancelling positive moral emotions.

On the other hand, negative WOM intentions are significantly higher amongst opposers to CSC ads than for any other condition. Surprisingly, the results reveal that support for a CSC or non-CSC ad does not provide a protective effect against negative WOM intentions. This may also be explained by Ito et al., 1998 findings that negative information tends to influence evaluations more strongly than comparably extreme positive information.

Social cause ads elicit greater social media engagement intentions than no-social cause ads, and importantly, both non-CSC ads and CSC supporters show greater social media engagement intentions than CSC opposers. This is extremely relevant since it would mean that CSC opposers display lower intentions to spread negative WOM in social media and thus, may not present as great a danger to brands as expected. What may explain this result is that commitment to brands moderate negative information effects on attitude change (Ahluwalia et al., 2000). In addition, even though it is true that in general that the higher the moral emotions the greater the social media engagement, positive moral emotions play a stronger role in social media engagement intentions. Post hoc analysis lends support to this explanation (see Appendix 13).

Supporters to CSC ads show the highest buycott intentions, followed by non-CSC ads, and CSC opposers who show the lowest buycott intentions. We correctly predict the directions, but there are no significant differences between non-CSC and CSC supporters, and between non-CSC and no-cause ads, where the presence of negative moral emotions may prevent people from taking actions to help on causes they care about (Bennett, 2015). CSC supporters fail to elicit higher buycott intentions than non-CSC. The explanation may be once again that CSC do not elicit stronger moral emotions than non-CSC as was expected. As anticipated, boycott intentions were significantly greater amongst CSC opposers than for any other condition. A post hoc analysis reveals that about 50% of supporters of CSC ads and non-CSC ads express buycott intentions, while 30% of opposers to CSC ads express boycott intentions. Surprisingly, 37% of consumers expressed buycott intentions after seeing branding no cause, control ads. By offering a gift card with brand choice, I had the opportunity to unveil if these intentions translate into behaviors.

#### **Behaviors**

When offered the opportunity to engage in buycott or boycott behavior, people are more willing to sacrifice money for social causes than for no social causes, regardless of the position on the social cause. There is no difference in the willingness to sacrifice money between CSC supporters and opposers and amongst them and non-CSC. The explanation for this is that once moral emotions are triggered, it doesn't really matter if those emotions are positive, negative, or a combination of both. To find support for this explanation, see ANOVA analysis in <u>Appendix 13</u>.

While not significantly different, a surprisingly high 77% of CSC opposers act on their boycott intentions, and 71% of non-CSC and 60% of CSC supporters act on their buycott intentions when there is a monetary sacrifice to do so. Significantly lower than all of the aforementioned conditions, only 36% act on their buycott intentions for a brand associated with no-social cause ads.

On the other hand, when there is no monetary cost, buycott behavior is greater than boycott behavior. This may happen because commitment to brands moderate negative information effects on attitude change (Ahluwalia et al., 2000). At no monetary cost, 79% boycotters execute their

boycott intentions, while 92% of potential non-CSC buycotters and 97% of potential CSC buycotters executed their buycott intentions. There is no buycott execution for non-social causes. Importantly, contradicting negative bias (Baumeister et al., 2001), boycott behavior is never greater than buycott behavior. And when there is no cost to buycott or boycott, buycott behavior is stronger than boycott.

Study 1 provides us with the opportunity to compare buycott/boycott intentions with actual buycott/boycott behavior. However, it does not provide the opportunity to confirm if word of mouth and social media engagement intentions translate into behaviors. Hence, a second study, in particular a field study is designed and conducted to observe and compare if and how social media engagement intentions correspond with actual consumer responses, posts and actual behavior, for real brands and real social cause advertising.

Tables 39, 40, 41 and 42 provide a summary of Study 1 findings.

	Frocessing	<b>5</b> 0		
Hypotheses	Brand Activism Model			
HIa	Customer responses to social cause ads are mediated by moral emotions which are moderated by cause importance	Supported	Hayes Conditional Process Model 8 show a GOOD FIT for the Social Causes Moderated Mediation Model.	
HIb	The higher the cause importance the grater the effect of social cause ads on moral emotions	Supported	Moral emotions mediate all consumers' responses.	
HIc	The higher the cause importance the grater the effect of social cause ads on customer responses	Supported	Cause importance moderates moral emotions.	
	Moral Emotions			
Н2а	Moral emotions are higher for social cause ads than for non-cause ads	Supported		
H2b	Moral emotions are higher for non-controversial social cause ads than for non-cause ads	Supported	Both social causes elicit moral emotions,	Moral emotions mediate
H2c	Moral emotions are higher for controversial social cause ads than for non-cause ads	Supported	CSC elicit mainly positive moral emotions	brand activism
H2d	Non-controversial social cause ads will only elicit positive moral emotions	Not Supported	amongst cause supporters or negative	(controversial and non-
Н20	Controversial social cause ads will elicit positive moral emotions for those who hold a non-cause mostion and negative moral emotions for those who hold an against-cause	Supported	moral emotions on cause opposers.  Non-CSC elicit a DUAL response of both	controversial social causes). The higher the moral
2	procured pointed and regarded motal emotions for most me near an against cause position		positive and negative moral emotions	emotions the higher the
Н2ƒ	Controversial social cause ads will elicit stronger moral emotions than non-controversial social cause ads	Not Supported, Opposite Effect	resulting in stronger total moral emotions.	customer responses. Cause importance moderate moral
	Controversial Social Causes Model	odel		responses, and the higher
НЗ	Customer responses to the position on controversial social cause ads are mediated by moral emotions which are moderated by cause importance	Supported	There is also a GOOD FIT for the Social Causes Moderated Mediation Model (sig. Hayes Index). Moral emotions mediate all consumers' responses. Cause importance moderates moral emotions.	the importance, the grater the effect. Controversial social elicit divergent moral emotions: positive for procause and negative for against-cause, while noncontroversial social causes alicit both
	Elaborative Processing			enou poui.
H4a	Elaborative processing is higher for brand activism (social causes ads) than for non-cause ads	Supported	Non-CSC advertising and a pro-cause	
H4b	oorative processing is higher for non-controversial social causes than for non-cause	Supported	position on CSC elicit nigher elaborative processing.	
H4c	aus Elaborative processing is higher for controversial social causes than for non-cause ads	Not Supported	Against-cause position on CSC not showing higher elaborative processing is	
H4d	Elaborative processing is higher for controversial social causes than for non-controversial social causes ads	Not Supported, Opposite Effect	literature.	

Table 39. Processing Summary

					Attitudes towards ad are	more sensitive than attitudes towards brand. All	social causes have an effect on ad affinides while only	CSC ads have an effect on attitudes towards brand.				
			Positivity towards ads is higher for	supporters of CSC, followed by non-CSC, no-cause ads and opposers to	CSC.	a	n G		Attitudes toward brand follows a similar pattern than attitudes towards ad, but	different from every other condition.	nore positive attitudes towards the brand than no-cause	
Attitudes	Attitudes Towards Ad	Attitude towards an ad is higher for non-controversial social causes than for non- Supported cause ads	Attitude towards an ad is higher for a pro-cause position on controversial social Supported causes than for non-cause ads	Attitude towards an ad is higher for no-cause ads than for an against-cause position Supported on controversial social cause ads	Attitude towards an ad is higher for a pro-cause position for controversial social Supported cause than for non-controversial social cause ads	Attitude towards an ad is higher for non-controversial social cause than for an Supported against-cause position on controversial social cause ads	Attitudes Towards Brand	Attitude towards a brand is higher for non-controversial social causes than for non- Not Supported cause ads	Attitude towards a brand is higher for pro-cause position on controversial social Supported causes than for non-cause ads	Attitude towards a brand is higher for no-cause than for an against-cause position on Supported controversial social cause ads	Attitude towards a brand is higher for a pro-cause position for controversial social Not Supported cause than for non-controversial social cause ads	Attitude towards a brand is higher for non-controversial social cause than for an Supported against-cause position on controversial social cause ads
		H5a	H5b	Н5с	H5d	Н5е		Нба	<i>49H</i>	Н6с	<i>p9H</i>	нбе

Table 40. Attitudes Summary

Table 41 Intentions Summary

<b>Table 41</b> . In	ntentions Summary		
	Intentions		
	Positive Word of Mouth	tod	
Н7а	Positive WOM intention is higher for non-controversial social causes than for non- Not Suppor cause ads	ted	
H7b	Positive WOM intention is higher for a pro-cause position on controversial social Supported causes than for non-cause ads	Support of CSC, non-CSC and no-cause	
Н7с	Positive WOM intention is higher for a pro-cause position on controversial social Not Suppor cause than for non-controversial social causes ads	than opposition to CSC	
H7d	Positive WOM intention is higher for non-controversial social causes than for an Supported against-cause position on controversial social causes ads	Non-CSC did not elicit more Positive WOM than no-cause while support to	
Н7е	Positive WOM intention is higher for no-cause than for an against-cause position on Supported controversial social causes ads	CSC did.	
H7f	Positive WOM intention is higher for a pro-cause position than for an against-cause Supported position on controversial social causes ads		
	Negative Word of Mouth	·	
Н8а	Negative WOM intention is lower for non-controversial social causes than for non- Not Suppor cause ads	ted	
H8b	Negative WOM intention is lower for a pro-cause position on controversial causes Not Supporthan for no-cause ads	ted Negative WOM pattern is the mirror image of Positive WOM. Opposition to CSC's higher than any other condition,	
Н8с	Negative WOM intention is higher for an against-cause position on controversial Supported social causes than for no-cause ads	but other conditions are not significantly different from each other.	
H8d	Negative WOM intention is similar for a pro-cause position on controversial social Supported causes than for non-controversial social causes ads	Support to CSC and non-CSC ads fail to provide greater protection against	
H8e	Negative WOM intention is higher for an against-cause position on controversial Supported social causes than for no-controversial social cause ads	negative WOM intentions versus no- cause ads.	
H8f	Negative WOM intention is higher for an against-cause position than for a pro-cause Supported position on controversial social causes ads		
	Social Media Engagement		_
Н9а	Social media engagement intention is higher for non-controversial social causes than Supported for non-cause ads		Pro-position on social causes (natural on non-
H9b	Social media engagement intention is higher for pro-cause position on controversial Supported social causes than for non-cause ads	Non-CSC and support to CSC ads elicit	CSC or as a stand on CSC; show an advantage for
Н9с	Social media engagement intention for a pro-cause position on controversial social Not Suppor causes than for non-controversial social cause ads	ted greater social media engagement intentions.	positive WOM and Social Media Engagement. An against cause position can
H9d	Social media engagement intention is higher for non-controversial social causes than Supported for an against-cause position on controversial social causes ads	Support to CSC elicit greater social media engagement intentions than	cause negative WOM but it
Н9е	Social media engagement intention is higher for a pro-cause position than for an Supported against-cause position on controversial social causes ads	opposition to CSC ads.	dangerous since it does not elicit higher Social Media
H9f	Social media engagement intention is higher for an against-cause position on Not Suppor controversial social causes than for no social cause ads	ted	Engagement.
	Buycott	·	
H10a	Buycott intention is higher for non-controversial social causes than for non-cause ads	ted	
H10b	Buycott intention is higher for pro-cause position on controversial social causes than Supported for non-cause ads	Supporters of CSC and non-CSC exhibit	
H10c	Buycott intention is higher for a pro-cause position on controversial social causes Not Supportion than for non-controversial social causes ads	11	
H10d	Buycott intention is higher for pro-cause position than for against-cause position on Supported controversial social causes ads	boycott intentions are greater than no- cause. There is no difference between	
H10e	Buycott intention is higher for non-controversial social causes than for an against- Supported cause position on controversial social cause ads	buyvott intentins amongst non-CSC and CSC supporteres.	
H10f	Buycott intention is higher for no-cause ads than for an against-cause position on Supported controversial social cause ads		
	Boycott		
H11a	Supported Boycott intention is similar for non-controversial social causes than for non-cause ads		
H11b	Boycott intention is similar for a pro-cause position on controversial causes than for Supported	Buycott and boycott intentions display	
H11c	ads  Boycott intention similar for a pro-cause position on controversial social causes than Supported	mirrored images patterns.  Boycott intentions of CSC opposers are	
H11d	for non-controversial social causes ads  Boycott intention higher for an against position on controversial social causes than for Supported	greater than for any other condition Buycott intentions amongst supporters	
H11e	no-causes ads Boycott intention higher for an against-cause position on controversial social causes Supported	are higher than boycott intentions amongst opposers.	
H11f	than for no-controversial social causes ads  Boycott intention higher for an against-cause position than for a pro-cause position on Supported		
	controversial social causes ads		

cost, buycott is higher than Buycotters not always need the cause to be important to Boycott is NEVER higher importance drives boycott. effective way to promote buycott, and under some behavior is stronger than Social causes may be an boycott behavior. At no circumstances buycott them to show support. than buycott. Cause CSC and Non-CSC Boycott behavior are boycott but only partially affects buycott Consumers are more willing to sacrifice Social causes significantly affect buycott difference between buycott and boycott. cost or no cost. Cause importance drives (depending on its cost). Boycotters are and boycott behavior (brand choice) at social causes than for no-social causes. money (either buycott or buycott) for causes of higher personal importance. more willing to sacrifice money for no different, at a cost or at no cost. When there is a cost, there is no Brand Choice - Gift Card - Execution of Buycott/Boycott Intention supported for \$0 supported for \$5 holding an against-cause position than to engage in buycott when holding a pro-cause Also opposite at and \$10 but not Partial support: Consumers will be more willing to absorb a cost to engage in boycott behavior when Not Supported. Consumers are more willing to sacrifice money for a pro-cause position on Not Supported Consumers are more willing to sacrifice money for non-controversial social causes Not Supported Consumers are more willing to sacrifice money for a pro-cause position than for an Not Supported are more willing to sacrifice money for a pro-cause position on Supported Consumers are more willing to sacrifice money for an against-cause position on Supported Supported Consumers are more willing to sacrifice money for non-controversial social causes Supported \$0 cost Consumers that hold a pro-cause position for a cause of high personal importance will be more willing to absorb a cost to engage in buycott behavior compared to importance will be more willing to absorb a cost to engage in boycott behavior Consumers who hold an against-cause position for a cause of high personal compared to consumers where the cause is of low personal importance controversial social causes than for non-controversial social causes than for an against-cause position on controversial social causes consumers where the cause is of low personal importance controversial social causes than when there is no cause controversial social causes than when there is no cause against-cause position on controversial social causes than when there is no cause pos ition H12a H12d H12e H13aH13bHI3cH12bH12cH12f

**Table 42** . Behaviors Summary

### Study 2: Social Media Field Study

This field study complements and reinforces the findings of the previous experiment examining a subset of hypotheses under another methodology. Mixed methods research improves validity and reliability of the resulting data and strengthens causal inferences by providing the opportunity to observe data convergence or divergence in hypothesis testing (Abowitz & Toole, 2010). Still, there are other good reasons to conduct field research. Study 1 experiment was conducted in isolation, and according to Gigerenzer (2010) ethical behavior needs to be studied in social groups as well as in isolation, in natural environments as well as in labs, since, as an analogy, by looking at only one blade, one will not understand how scissors cut. According to this author, people make decisions with social heuristics rather than exclusively moral rules. Additionally, moral behavior is not the consequence of mental states or processes alone, such as character, moral reasoning, or intuition, but results from the match (or mismatch) of the mental processes with the structure of the social environment. Most people seem to rely on some common heuristics: (1) if there is a default, do nothing about it, (2) imitate peers to foster social coherence (3) use some kind of titfor-tat on interactions. Since moral emotions mediate consumers' responses such as social media engagement to social causes ads, it is important to examine this behavior in a natural setting. Social media mimic or echo social systems, which are networks of actors connected through relational patterns (Peters et al., 2013).

Also, the Internet is not just another medium to convey information and advertising, its interactive nature enables consumers to respond and react, creating an ecosystem that changes the conventional parameters of mass communication that have been considered in most of the controversial advertising studies. Internet-based social media has made it possible for people to communicate with thousands of other people about products giving consumers the opportunity to find information and express opinions that can reach other consumers and brands (Mangold & Faulds, 2009). The impact of this connected, informed and active consumer that seeks to exercise her/his influence shifts the orientation of marketing from a 'market to' philosophy where consumers are targeted and subjects of promotion, to a 'market with' philosophy (Badot & Cova, 2008). The study of consumers' social media behavior is important as social engagement interaction affects consumers' responses to ads (Calder et al., 2009), especially today given the prevalence of social media. In addition, it allows an assessment of the effect of brand activism

advertising on word of mouth (WOM), an important measure of impact and influence of ad campaigns (e.g. Berger & Milkman, 2012; Berger & Schwartz, 2011; East, Hammond, & Wright, 2007).

Brands are increasingly implementing their Corporate Social Responsibility (CSR) undertakings using digital and social media platforms since this enables them to include their consumer cocreation initiatives; and consumers are utilizing social media networking platforms to create, modify, share, and discuss Internet content, which can significantly impact a firm's reputation (Kietzmann et al., 2011). Kull and Heath (2014) find that in the case of cause-related marketing with choice of cause to support, social media can improve consumer—brand relationships and enhance critical marketing outcomes such as brand attachment, brand attitude, and purchase intention; effects that are mediated by an empowerment-to-engagement pathway. A word of caution of these same authors is that when brands have a negative image, CM campaigns cocreation with consumers can backfire. It is therefore relevant to analyze the impact on social media of consumers' holding against cause positions and I do so.

Controversial advertisement that touches a sensitive subject is not only noticed but also acts as a stimulus for involvement and discussion amongst consumers (Banyte et al., 2014; de Rosa & Kirchler, 2001), and because this discussion is triggered by strong emotions that deems the ad good or condemns it, it can give rise to a lively social debate (de Rosa & Kirchler, 2001). According to (Peters et al., 2013) for traditional media, organizations thrive on convergence and the higher "brand sympathy" across the audience the better, but in social media divergence is not always bad and certain brands may flourish on hardship as discrepancy increases and reinforces the affinity of its core users. Social media can be a place where consumers support and promote a successful brand social cause campaign or become the battlefield of passionate and polarized arguments in favor or against a controversial social cause.

Study 1 experiment used real brands that exposed consumers to ending child abuse and finding solutions for homeless veterans as two non-controversial social causes, to same-sex marriage and DREAM Act as two controversial social causes and a branding ad as non-social cause or control. In Study 2 I observe consumers' behavior in Facebook as a natural social media environment and

measured their responses to controversial social causes and non-controversial social causes campaigns for real brands, comparing them with regular branding campaigns.

Study 2 will also allow to test a subset of my hypotheses in line with the metrics that can be measured and that I examine under the metrics section. To the best of my knowledge, there has been no research to assess if brands promoting controversial social causes are winners or losers in these social media battles. In addition, the results of this study will provide managers with a better understanding of the dynamics of consumers' discussion on social media of brand activism and its effects on brands.

## Study 2 Methodology

## **Selection of Social Media Campaigns**

In line with Whelan, Moon, and Grant (2013), I use the term 'social media' to refer to social networking sites such as Facebook (~2.7 billion active users), microblogs such as Instagram (~1.2 billion active users) and content sharing sites such as YouTube (~2.3 billion active users)<sup>10</sup>. I pre-selected Facebook to conduct our field study since it is the social media with most users. I conducted a search for brands that posted controversial and non-controversial social causes campaigns and selected posts from Budweiser (immigrant, pride, earth day, folds of honor), Gillette (boys will be boys, the best men can be, covid-19, earth day), Starbucks (pride, black lives matter, good merch, feeding America), Walmart (pride, black lives matter, feeding America, children's miracle network hospital). Please see selected post in Appendix 13.

The pre-selected Facebook posts were presented in random order to a panel of 10 marketing experts who also responded two questions (see <u>Appendix 14</u>). Pride and Black Live Matters were the controversial social causes post best rated by the expert, while Feeding America was the best rated non-controversial social cause. All the selected social causes were also posted by both Walmart and Starbucks, whose Facebook pages have a similar number of followers (approximately

<sup>. .</sup> 

<sup>&</sup>lt;sup>10</sup> Retrieved from <a href="https://www.statista.com/statistics/272014/global-social-networks-ranked-by-number-of-users/">https://www.statista.com/statistics/272014/global-social-networks-ranked-by-number-of-users/</a> on May 3rd, 2021

34 millions have liked Walmart's Facebook page and 36.5 millions have liked Starbucks')<sup>11</sup>, creating a natural replication structure, depicted in Figure 26.

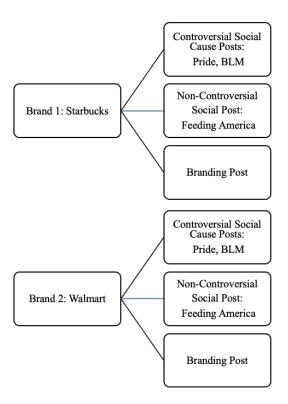


Figure 26. Social Media Field Study Design

To complete the posts selection with branding posts for Starbucks and Walmart, for each brand I selected the 10 branding' posts with most engagement (likes, comments, shares), 5 posts in the two weeks previous to the social causes' posts and 5 posts after it and calculated a branding post average. Please find a list of selected post in <u>Appendix 16.</u>

#### **Study 2 Metrics**

Social media metrics are often made observable in the interfaces themselves, and as they stem from active audience choices such as clicking, following, liking, sharing, commenting and so on, they inform about audience size and their reaction to a brand posting or campaign. Social media metrics consider both quantitative and qualitative aspects. The quantitative aspects are related to

<sup>&</sup>lt;sup>11</sup> Retrieved on June 2, 2021 from <a href="https://www.facebook.com/walmart">https://www.facebook.com/walmart</a> and from <a href="https://www.facebook.com/Starbucks">https://www.facebook.com/Starbucks</a>

the number of comments, friends, likes, followers and others; and the qualitative aspects are related to the 'sentiments' provoked by the users' actions and the effect of users' actions (Drula, 2012). I followed a twofold procedure by manually counting and classifying emojis, comments and shares to produce a frequencies table (Study 2 Part 1) and using Brandwatch, a social media listening and analysis software (Study 2 Part 2).

### **Study 2 Part 1 Metrics**

Facebook main measures of engagement are reactions (emojis), comments and shares. Emojis are smileys and ideograms widely used in messaging and on websites. People click on Facebook emojis to express their reaction to posts and comments. We used Facebook public count of emojis for every post and classified them as positive (like, love and care emojis), negative (angry and sad emojis) and ambiguous/neutral (WOW and laugh emojis).

To count and classify consumers' comments for each post, I used a systematic random approach and read one of every third consumers' comments. I classified the comments in a frequency table according to the following categories: neutral, positive, or negative comment. The negative comments were also classified into negative on-topic and negative off-topic. There were two distinctive kinds of negative on-topic comments with different implications: not in agreement, when people expressed disagreement or criticized the post; and too late or not enough ,when consumers supported the post topic but considered the brand was late or not doing enough about it. Negative off-topic comments were negative on other product/service when consumers criticized or complained about other products or services of the brand, and finally negative on other social issues when consumers expressed concern or disagreement regarding other issues, e.g. the brand investment in China, perceived mistreatment of police, wearing mask for covid or other social issues not related to the post as some of other social issues with read about on consumers' comments.

To count shares, I reviewed visible shares and classified them as negative (shared with negative wording), neutral (ambiguous or neutral wording) and positive (positive wording or no wording). No wording was considered positive according the marketing and social media experts I discussed the subject with. The consensus is that if you agree with the post and think others should see it,

clicking the share button shows your support. If you don't agree with the post and want to share your indignation, you probably make sure to express it, so your friends don't think you are showing support.

According to Social Media Week, one of the world's premier conferences and industry news platforms for professionals in media, marketing and technology, property of Adweek, it is much easier to click an emoji than to comment. This explains why the vast majority of post receive more emojis than comments. Social media algorithms understand this and give greater weight to comments. Yet more important than comments are shares. Sharing denotes those users found the post interesting and important enough to make it their own. To reflect these differences in consumers' actions, I estimated total social media engagement as emojis + 2\*comments + 3\*shares. Consulted marketing and social media experts agreed with this procedure. Anyways, I tested the data by also simply adding the three items and there is no difference on results or conclusions. Engagement rate is calculated as the number of interactions divided by actual reach (number of viewers who have seen a post) and multiplied by 100<sup>13</sup>. However, I do not have reach data to estimate engagement rate, so I just express it as a frequency and fortunately both Starbucks and Walmart audiences are similar in size. I also estimated positive social media engagement as positive emojis + 2\*positive comments+3\*positives shares and negative social media engagement as negative emojis + 2\*negative comments+3\*negatives shares.

By using positive social media engagement as a proxy por positive word of mouth I assessed the following hypotheses evaluated in study 1, focusing on the conversion of intention on behavior.

\_

<sup>&</sup>lt;sup>12</sup> Retrieved from <a href="https://socialmediaweek.org/blog/2017/10/social-media-metrics-compared-valuable/#:~:text=Comments%20vs%20Shares,to%20make%20it%20their%20own">https://socialmediaweek.org/blog/2017/10/social-media-metrics-compared-valuable/#:~:text=Comments%20vs%20Shares,to%20make%20it%20their%20own</a> on June 1, 2021.

<sup>&</sup>lt;sup>13</sup> Retrieved from <a href="https://www.forbes.com/sites/forbesagencycouncil/2020/05/14/are-you-using-the-right-formula-to-calculate-your-social-media-engagement-rate/?sh=7d6aaf8b50b8">https://www.forbes.com/sites/forbesagencycouncil/2020/05/14/are-you-using-the-right-formula-to-calculate-your-social-media-engagement-rate/?sh=7d6aaf8b50b8</a> on June 1, 2021.

H7a: Positive WOM intention is higher for non-controversial social causes than for non-cause ads

H7b: Positive WOM intention is higher for a pro-cause position on controversial social causes than for non-cause ads

H7c: Positive WOM intention is higher for a pro-cause position on controversial social cause than for non-controversial social causes ads

Finally, by using negative social media engagement as a proxy por negative word of mouth I evaluated the following hypotheses assessed in study 1, focusing on the conversion of intention on behavior.

H8a: Negative WOM intention is lower for non-controversial social causes than for non-cause ads

H8c: Negative WOM intention is higher for an against-cause position on controversial social causes than for no-cause ads

H8e: Negative WOM intention is higher for an against-cause position on controversial social causes than for no-controversial social cause ads

Social media engagement metrics also allow us to evaluate the following hypotheses assessed in study 1, focusing on the conversion of intention on behavior:

H9a: Social media engagement intention is higher for non-controversial social causes than for non-cause ads

H9b: Social media engagement intention is higher for pro-cause position on controversial social causes than for non-cause ads

H9c: Social media engagement intention for a pro-cause position on controversial social causes than for non-controversial social cause ads

H9e: Social media engagement intention is higher for a pro-cause position than for an against-cause position on controversial social causes ads

H9f: Social media engagement intention is higher for an against-cause position on controversial social causes than for no social cause ads

## **Study 2 Part 2 Metrics**

Social media listening and analysis software (such as Radian6, Brandwatch, Sysomos, SocialMention and others) allow one to examine the interactions between consumers, from consumers to brand and from brand to consumers (e.g. Altschwager, Drennan, Winklhofer, & Jarvis, 2016; Leskovec, 2011; Murdough, 2009). Social media monitoring software provide functionality for listening, tracking, and gathering relevant content across wide ranges of social media, organizing consumer information, listening for specific mentions, detecting phrases and trending topics, pointing out consumer's sentiments and identifying thought leaders and influencers, and allows to distinguish changes in words/perceptions and shifts in sentiments (Altschwager et al., 2016).

To conduct the analysis, I had access to use Brandwatch, ranked as the category leader in the Forrester Wave Social Listening Platforms Report Q4 2020<sup>14</sup>. Brandwatch main metrics<sup>15</sup> are the following:

- **Mention Volume:** The overall volume of mentions (comments) for the selected date range.
- **Reach:** The potential amount of people that may have seen a given post. The calculation takes into account metrics such as followers, engagement, page ranks and estimated views.
- **Sentiment:** Charts your data by the three sentiment values (positive, neutral, and negative).
- **Net Sentiment:** Net sentiment is calculated by subtracting the number of negative mentions from positive mentions and dividing by the sum of negative and positive mentions (normalized to a 5/5 scale).
- Emotion: Breaks down data by emotion (anger, disgust, fear, joy, sadness, surprise).
- **Impact Score:** Impact score measures the degree of overall engagement with a mention. The impact of a mention is measured relative to the population of mentions from the same content source. This is equivalent to an engagement measure.

15 From https://gonsumor\_rassarah halp brandwatal

<sup>&</sup>lt;sup>14</sup> Accessed at https://reprints2.forrester.com/#/assets/2/37/RES157487/report

<sup>&</sup>lt;sup>15</sup> From <a href="https://consumer-research-help.brandwatch.com/hc/en-us/articles/360013645317-Chart-Metrics-and-Dimensions">https://consumer-research-help.brandwatch.com/hc/en-us/articles/360013645317-Chart-Metrics-and-Dimensions</a> accessed June 1, 2021

## **Study 2 Results**

# **Study 2 Part 1 Manual Processing Results**

I summarized campaign metrics in Table 43. The table is organized as follows: First there is the total frequency count for each campaign. I built an index to facilitate column analysis and better envision the differences between each type of campaign and the branding posts average used as control. I assign 100 to branding post (no social cause) average and it can be easily seen that for example a post with an index of 268 in emojis almost tripled the branding average posts emojis performance and a post with index 45 barely reached half of the branding average post performance. I then separated each metric in positive, negative, and neutral providing their respectively indexes. Here I also stipulate what percentage of the total metric is positive, neutral to facilitate a row analysis.

		Engag	gement (I	Emoji +2	2*Com	ment+3*	Share)					
Post	Type	Total	Index	Positive	%	Index	Negative	%	Index	Neutral	%	Index
Starbucks												<u> </u>
Pride	CSC	4,192	24	3,252	78%	21	802	19%	79	137	3%	15
Black Lives Matter	CSC	107,738	612	57,709	54%	368	38,524	36%	3,782	11,505	11%	1,254
Average Controversial	CSC	55,965	318	31,514	56%	201	18,654	33%	1,831	5,797	10%	632
Feeding America	Non-CSC	6,485	37	5,331	82%	34	1,139	18%	112	15	0%	2
Average Branding Control	No-Cause	17,601	100	15,665	89%	100	1,019	6%	100	917	5%	100
Walmart												
Pride	CSC	16,108	262	10,871	67%	214	3,932	24%	550	1,305	8%	365
Black Lives Matter	CSC	41,673	677	17,993	43%	354	20,984	50%	2,935	2,696	6%	753
Average Controversial	CSC	28,891	470	14,429	50%	284	12,457	43%	1,742	2,004	7%	560
Feeding America	Non-CSC	2,591	42	2,199	85%	43	382	15%	53	9	0%	3
Average Branding Control	No-Cause	6,153	100	5,080	83%	100	715	12%	100	358	6%	100

				Em	ojis							
Post	Type	Total	Index	Positive	%	Index	Negative	%	Index	Neutral	%	Index
Starbucks												
Pride	CSC	2,252	25	2,202	98%	25	25	1%	163	25	1%	18
Black Lives Matter	CSC	23,881	268	18,572	78%	268	1,230	5%	8,039	4,079	17%	2,871
Average Controversial	CSC	13,067	146	10,387	79%	146	628	5%	4,101	2,052	16%	1,444
Feeding America	Non-CSC	3,976	45	3,945	99%	45	16	0%	105	15	0%	11
Average Branding Control	No-Cause	8,920	100	8,763	98%	100	15	0%	100	142	2%	100
Walmart												
Pride	CSC	7,872	196	6,789	86%	196	339	4%	3,000	744	9%	388
Black Lives Matter	CSC	9,473	236	6,815	72%	236	675	7%	5,973	1,983	21%	1,035
Average Controversial	CSC	8,673	216	6,802	78%	216	507	6%	4,487	1,364	16%	712
Feeding America	Non-CSC	1,268	32	1,259	99%	32	4	0%	35	5	0%	3
Average Branding Control	No-Cause	4,009	100	3,806	95%	100	11	0%	100	192	5%	100

				Sha	res							
Post	Type	Total	Index	Positive	%	Index	Negative	%	Index	Neutral	%	Index
Starbucks												
Pride	CSC	148	14	140	94%	13	4	3%	81	4	3%	30
Black Lives Matter	CSC	10,619	992	8,093	76%	770	832	8%	15,953	1,693	16%	12,171
Average Controversial	CSC	5,384	503	4,187	78%	398	399	7%	7,644	798	15%	5,733
Feeding America	Non-CSC	377	35	377	100%	36	-	0%	-	-	0%	-
Average Branding Control	No-Cause	1,071	100	1,052	98%	100	5	0%	100	14	1%	100
Walmart												
Pride	CSC	612	215	570	93%	205	23	4%	626	19	3%	626
Black Lives Matter	CSC	1,400	493	1,204	86%	434	43	3%	1,162	154	11%	4,996
Average Controversial	CSC	1,006	354	885	88%	319	33	3%	891	88	9%	2,851
Feeding America	Non-CSC	269	95	269	100%	97	-	0%	-	-	0%	-
Average Branding Control	No-Cause	284	100	277	98%	100	4	1%	100	3	1%	100

				Comr	nents							
Post	Type	Total	Index	Positive	%	Index	Negative	%	Index	Neutral	%	Index
Starbucks												
Pride	CSC	748	27	316	42%	17	382	51%	77	50	7%	14
Black Lives Matter	CSC	26,000	951	7,429	29%	397	17,398	67%	3,523	1,173	5%	320
Average Controversial	CSC	13,374	489	4,283	32%	229	8,415	63%	1,704	676	5%	184
Feeding America	Non-CSC	689	25	128	19%	7	561	81%	114	-	0%	-
Average Branding Control	No-Cause	2,734	100	1,873	69%	100	494	18%	100	367	13%	100
Walmart												
Pride	CSC	3,200	495	1,187	37%	537	1,762	55%	509	252	8%	321
Black Lives Matter	CSC	14,000	2,167	3,784	27%	1711	10,090	72%	2,913	126	1%	161
Average Controversial	CSC	8,600	1,331	2,485	29%	1124	5,926	69%	1,711	189	2%	241
Feeding America	Non-CSC	258	40	67	26%	30	189	73%	55	2	1%	3
Average Branding Control	No-Cause	646	100	221	34%	100	346	54%	100	79	12%	100

Table 42, Emojis, comments, shares and Engagement Frequencies

Since branding post average is a small sample (n=10) that represent all branding post, to establish significative differences between post types ( $\mu_i \neq \mu_0$ ) I performed t test analysis.

Post	Type	Tota	al Engage	ment	Posit	ive Engag	gement	Nega	ative Engag	gement	Neut	ral Engag	ement
				Sig.			Sig.			Sig.			Sig.
Starbucks		Mean	t	(2-tailed)	Mean	t	(2-tailed)	Mean	t	(2-tailed)	Mean	t	(2-tailed)
Pride	Controversial	4,192	2.539	p < .05	3,252	2.599	p < .05	802	0.873	p > .05	137	2.382	p < .05
Black Lives Matter	Controversial	107,738	-17.065	p < .001	57,709	-8.776	p < .001	38,524	-156.613	p < .001	11,505	-33.461	p < .001
Controversial Starbucks	Controversial	55,965	-7.263	p < .001	31,514	-3.304	p < .01	18,654	-73.657	p < .001	5,797	-15.464	p < .001
Feeding America	Non-Controversial	6,485	2.104	p > .05	5,331	2.165	p > .05	1,139	-0.532	p > .05	15	2.768	p < .05
Branding Sample	No-Social Cause	17,601	SD:	16,703	15,696	SD:	15,139	1,011	SD:	757	893	SD:	1,003
Walmart													
Pride	Controversial	16,108	-5.040	p < .001	10,871	-3.087	p < .05	3,932	-13.780	p < .001	1,305	-9.710	p < .001
Black Lives Matter	Controversial	41,673	-17.983	p < .001	17,993	-6.886	p < .001	20,984	-86.798	p < .001	2,696	-23.915	p < .001
Controversial Walmart	Controversial	28,891	-11.512	p < .001	14,429	-4.984	p < .001	12,457	-50.288	p < .001	2,004	-16.850	p < .001
Feeding America	Non-Controversial	2,591	1.803	p > .05	2,199	1.539	p > .05	382	1.420	p > .05	9	3.522	p < .01
Branding Sample	No-Social Cause	6,153	SD:	6,246	5,084	SD:	5,928	714	SD:	738	354	SD:	310

Table 43. Engagement t-Test Results

#### **Total Engagement**

As can be seen in Table 43, t-test results show that there is no difference in total social media engagement between branding posts (Ms=17,601, SD= 16,703; Mw= 6,153, SD= 6,246) and Feeding America (non-controversial) neither for Starbucks (Ms=6,485, p > .05) nor Walmart (Mw= 2,591, p > .05), not supporting H9a (see Table 42). On the other hand, Pride and Black Lives Matter (BLM) controversial post engagement are significantly different than branding. BLM engagement is higher for both Starbucks (Ms=107,738, p < .001) and Walmart (Mw=41,673, p < .001). By transitivity logical relation, I can also establish that if BLM is higher than Branding and Feeding America is not different than branding, then BLM (controversial) is higher than Feeding America (non-controversial). However, Pride is only higher for Walmart (Mw=16,108, p < .001) while for Starbucks it is lower than branding (Ms=4,192, p < .05). This may be explained while Walmart is considered more conservative, Starbucks is considered more liberal. Starbucks has a long story of supporting equality and inclusion, with its first Starbucks LGBTQ partner group formed in 1996<sup>16</sup> which may result in Pride not being a controversial issue for Starbucks and its consumers. In fact, for all social media engagement metrics, Starbucks' Pride performance is similar

<sup>&</sup>lt;sup>16</sup> https://stories.starbucks.com/press/2019/starbucks-equity-and-inclusion-timeline/ retrieved on June 2, 2021

to non-CSC Feeding America. CSC engagement average is greater than no-cause posts (Ms=55,965, p < .001; Mw=28,891 p < .001) and by transitivity also significantly greater than non-CSC posts.

	Social Media Engagement	Study 1 Intentions	Study 2 Behaviors
Н9а	Social media engagement intention is higher for non-controversial social causes than for non-cause ads	Supported	Not Supported
H9b	Social media engagement intention is higher for pro-cause position on controversial social causes than for non-cause ads	Supported	Suported
Н9с	Social media engagement intention for a pro-cause position on controversial social causes than for non-controversial social cause ads	Not Supported	Suported

Table 44. Social Media Engagement Hypotheses Study 1/Study 2 Comparison

### **Positive Engagement**

When looking into positive engagement, we can observe similar results. As can be seen in Table 43, t-test results show that there is no difference in total engagement between branding posts (Ms=15,692, SD= 15,139; Mw= 5,084, SD= 5,928) and Feeding America (non-CSC) post neither for Starbucks (M<sub>S</sub>=5,331, p > .05) nor Walmart (M<sub>W</sub>= 2,199, p > .05) and with this I confirm Study 1 H7a findings that non-CSC fail to generate higher positive WOM than no-social causes. Conversely, Pride and Black Live Matter (BLM) CSC posts positive engagement is greater than no-cause (branding) posts. Pride (M<sub>S</sub>=3,252, p < .05, M<sub>W</sub>=10,871, p < .05); BLM (M<sub>S</sub>=57,709, p< .001, Mw=17,993, p < .001) confirming study 1 H7b result that a CSC support produces greater positive WOM than a no-cause and H9b that it also generates greater social media engagement behavior. By transitivity logical relation, I can also establish that since Pride and BLM positive engagement are greater than no-cause, and Feeding America is not different than no-cause then Pride and BLM (CSC) have greater positive engagement than Feeding America (non-CSC). CSC positive engagement average is greater than no-cause (Ms=31,514, p < .01; Mw=14,429 p < .001) and by transitivity also significantly greater than non-CSC. Opposite to Study 1 outcome, this gives support to H7c and to H9c since supporters of CSC generate greater positive WOM and social media engagement behavior than supporters of non-CSC. Therefore, as can be seen in Table 45, using positive social media engagement as a proxy I confirmed H7a and H7b intentions were reflected in behavior, and accepted H7c and H9c, building a stronger case in support of CSC advertising.

	Positive Word of Mouth	Study 1 Intentions	Study 2 Behaviors
Н7а	Positive WOM intention is higher for non-controversial social causes than for non-cause ads	Not Supported	Not Supported
H7b	Positive WOM intention is higher for a pro-cause position on controversial social causes than for non-cause ads	Supported	Suported
Н7с	Positive WOM intention is higher for a pro-cause position on controversial social cause than for non-controversial social causes ads	Not Supported	Suported

**Table 45.** Positive WOM Hypotheses Study 1/Study 2 Comparison

### **Neutral Engagement**

All social causes neutral engagement is greater than for no-cause posts ( $M_S=893$ , SD=1,003;  $M_W=354$ , SD=310). Both Pride ( $M_S=137$ , p<.05,  $M_W=1,305$ , p<.001); and BLM ( $M_S=11,505$ , p<.001,  $M_W=2,696$ , p<.001) neutral engagement is greater than no-cause for both brands. Feeding America neutral engagement is lower than no-cause posts for Starbucks and Walmart ( $M_S=15$ , p<.05,  $M_W=9$ , p<.01).

## **Negative Engagement**

In the case of negative engagement, no-cause posts (Ms=1,011, SD= 757; Mw= 714, SD= 738) were no different than non-CSC Feeding America posts for Starbucks and Walmart (Ms=1,139, p > .05, Mw=238, p > .05). confirming lack of support for H8a. And surprisingly, neither is Starbucks' Pride (Ms=802, p > .05) showing the same performance as no-cause, confirming Pride it is not a controversial issue for Starbucks. Contrastingly, Walmart's Pride negative engagement is higher than for no-cause posts (Mw=3,932, p < .001). BLM negative engagement is greater than no-cause for both brands (Ms=38,524, p < .001, Mw=20,984, p < .001). This provides support for H8c. By transitivity logic relation, except for Starbucks' Pride, since CSC posts negative engagement is greater than for no-cause posts, and non-CSC post are no different than no-cause posts, then negative engagement for CSC posts is greater than for non-CSC post, providing support to H8e (Table 46).

	Negative Word of Mouth	Study 1 Intentions	Study 2 Behaviors
Н8а	Negative WOM intention is lower for non-controversial social causes than for non-cause ads	Not Supported	Not Supported
Н8с	Negative WOM intention is higher for an against-cause position on controversial social causes than for no-cause ads	Supported	Suported
Н8е	Negative WOM intention is higher for an against-cause position on controversial social causes than for no-controversial social cause ads	Not Supported	Suported

Table 46. Negative WOM Hypotheses Study 1/Study 2 Comparison

## **Type of Engagement Proportion**

A chi-square test was performed to examine if the proportion of positive/negative/neutral engagement differ by post type. Please see Appendix 17 for SPSS outputs. For Starbucks, the proportion is significantly different between no-cause and Pride posts  $X^2$  (2, N = 21,792) = 798.701, p < .001; no-cause and BLM posts  $X^2$  (2, N = 125,339) = 8,008.600, p < .001; no-cause and CSC post  $X^2$  (2, N = 73,566) = 6,418.308, p < .001; and, no-cause and Feeding America posts  $X^2$  (2, N = 24,086) = 1,06.926, p < .001. For Walmart, the proportion is also significantly different between no-cause and Pride posts  $X^2$  (2, N = 22,261) = 521.133, p < .001; no-cause and BLM posts  $X^2$  (2, N = 47,826) = 3,500.257, p < .001; no-cause and CSC posts  $X^2$  (2, N = 35,043) = 2,317.696, p < .001; and, no-cause and Feeding America posts  $X^2$  (2, N = 8,743) = 145.385, p < .001.

### **Emojis, Shares and Comments**

If we investigate the specific actions, such as clicking emojis, commenting and sharing, we can see in Table 43 that emojis and shares are always mostly positive, with positive emojis between 72% to 99% of total emojis and positive shares between 76% to 100% of total shares. On the other hand, it seems that negative comments predominate. Starbuck's branding (no-cause) is the only case where positive comments predominate with 69% followed by Starbucks' Pride with 42%. Excluding those, all other post range between 19% to 34% positive versus 54% to 81% of negative comments.

## **Comments Analysis**

Since all the negativity is concentrated in comments, I looked deeper into this aspect. Reading consumers comments it is distinguishable that some comments are negative regarding the post content. I call those "on-topic" negative comments. There are some are negative comments that discuss other issues not related with the post content. I call those "off-topic" negative comments. We can expect people to express opposition on CSC posts with negative comments, but it also happens on non-CSC and no-cause posts, e.g., in this Starbucks' S'mores drink post: "I went and got one for my birthday treat yesterday. It is my fav drink. This year it was TERRIBLE no taste and watery!".

Off-topic negative comments also happens in all kinds of posts. There are comments that criticize the product or service, such as "Wrong order and disgusting coffee yet again! This is last time I use Starbucks" or "Laziest bunch of employees I've ever seen. Won't shop there. Nasty meat,

horrible produce. Yuck.....". There are also comments that introduce another social issues not related to the brand post, such as "Hey starbucks why do you use free PRISON LABOR? Most of which the majority of the inmates are Black and minorities, what is your stance on that?" or "Cheap Chinese crap made by slave labor by religious, anti communist prisoners in China that makes Walmart rich!" or "Need one supporting police. Otherwise, call a unicorn when you have a theft".

In Table 47 there is a display of the frequencies of negative comments on-topic and off-topic and it seems there is a dissimilar distribution for the different types of posts. This is important because at least when the negative comments are on-topic the brand controls the narrative and I observe some defense from other consumers' as well.

		Ne	gative C	omment	S				
D. A	T.	Total		Negative	0/		Negative	0/	
Post	Type	Negative	Index	on-Topic	%	Index	off-Topic	%	Index
Starbucks									
Pride	CSC	382	77	216	57%	84	166	43%	70
Black Lives Matter	CSC	17,398	3,523	12,511	72%	4887	4,887	28%	2,055
Average Controversial	CSC	8,415	1,704	5,785	69%	2260	2,630	31%	1,106
Feeding America	Non-CSC	561	114	102	18%	40	459	82%	193
Average Branding Control	No-Cause	494	100	256	52%	100	238	48%	100
Walmart									
Pride	CSC	1,762	509	791	45%	1421	971	55%	334
Black Lives Matter	CSC	10,090	2,913	8,324	83%	14950	1,766	18%	608
Average Controversial	CSC	5,926	1,711	4,558	77%	8185	1,368	23%	471
Feeding America	Non-CSC	189	55	147	78%	264	42	22%	15
Average Branding Control	No-Cause	346	100	56	16%	100	291	84%	100

**Table 47.** Negative Comments Frequency Table

### **On-Topic vs. Off-Topic Comments Analysis**

To establish significative differences of negative comment types between post types ( $\mu_i \neq \mu_0$ ) I performed t test analysis and results are displayed in Table 48.

Post	Type	<b>Total Negative Comments</b>			Negative Comments On-Topic			Negative Comments on Off-		
				Sig.			Sig.			Sig.
Starbucks		Mean	t	(2-tailed)	Mean	t	(2-tailed)	Mean	t	(2-tailed)
Pride	Controversial	382	0.947	p > .05	216	0.383	p > .05	166	1.080	p > .05
Black Lives Matter	Controversial	17,398	-143.599	p < .001	12,511	-117.685	p < .001	4,887	-70.112	p < .001
Controversial Starbucks	Controversial	8,415	-67.288	p < .001	5,785	-53.097	p < .001	2,630	-36.069	p < .001
Feeding America	Non-Controversial	561	-0.574	p > .05	102	1.478	p > .05	459	-3.340	p < .01
Branding Sample	No-Social Cause	494	SD:	372	256	SD:	329	238	SD:	210
Walmart										
Pride	Controversial	1,762	-12.024	p < .001	791	-7.061	p < .001	971	-10.256	<i>p</i> < .001
Black Lives Matter	Controversial	10,090	-82.770	p < .001	8,324	-79.402	p < .001	1,766	-22.244	<i>p</i> < .001
Controversial Walmart	Controversial	5,926	-47.397	p < .001	4,558	-43.232	p < .001	1,368	-16.250	p < .001
Feeding America	Non-Controversial	111	1.996	p > .05	10	0.438	p > .05	101	2.857	p < .05
Branding Sample	No-Social Cause	346	SD:	364	56	SD:	79	291	SD:	356

**Table 48.** Negative Comments t-Test Results

As can be seen in Table 48, except for Starbucks' Pride that performs no different than no-cause and non-CSC posts, unsurprisingly, all other CSC posts have higher negative comments than no-cause post, both on-topic an off-topic. What is noteworthy is that Feeding America's off-topic negative comments (Ms=459, p < .01, Mw=42, p < .05). are also higher than no-cause posts (Ms=238, SD= 210; Mw= 291 SD= 356) while on-topic negative comments are not (Ms=102, p > .05, Mw=147, p > .05).

I performed a chi-square test to examine if the proportion on-topic/off-topic of negative comments differ by post type (please see Appendix 18 for SPSS outputs). For Starbucks, the proportion did not differ between Pride and no-cause posts  $X^2$  (1, N=876) = 1.933, p>.05. The proportion between on-topic/off-topic of negative comments is significantly different between no-cause and BLM posts  $X^2$  (1, N=17.892) = 94.843, p<.001; no-cause and CSC posts average  $X^2$  (1, N=8,909) = 61.228, p<.001; and, no-cause and Feeding America posts  $X^2$  (1, N=1,055) = 132.599, p<.001. For Walmart, the proportion between on-topic/off-topic of negative comments is significantly different between no-cause and Pride posts  $X^2$  (1, N=2,109) = 99.738, p<.001; no-cause and BLM posts  $X^2$  (1, N=10,437) = 933.513, p<.001, no-cause and CSC posts  $X^2$  (1, N=6,273) = 622.473, p<.001; and no-cause and Feeding America posts  $X^2$  (1, N=536) = 197.576, p<.001. Importantly, this confirms the ability of CSC posts to keep negativity centered on-topic where consumers hold pro or against positions according to their moral views versus branding posts where negativity is spread on different kinds of negative topics on the brand.

But a question that arises is, why does Starbucks being more liberal get even more negative on-topic comments on BLM than Walmart? To find the explanation we must investigate the two different kinds of on-topic negative comments. There is the type of negativity that arises from not agreeing with the brand stand. E.g. at Walmart's Pride post: "Why should we have a month for freaks" or "I see you guys put the pedophiles colors too... so sad, time to cut my business from you evil company"; or at Starbuck's BLM post: "Every time you support and fund these radical organizations and fund Planned Parenthood, the closer you are pushing me to never buy another thing from Starbucks. Your values are not values that I support".

Another way to be negative on-topic is to complain that the brand is too late taking the stand or not doing enough, as in these following examples. At Starbucks' BLM post: "Too little, too late, Starbucks. Did corporate management miss the "sensitivity training" they provided their employees the last time they showed their racism? You're on the wrong side of history again"; or this example at Walmart's Pride post: "Yeah those pins aren't free when I worked for Walmart I asked for a rainbow pride pin turns out you have to pay for them". It can also happen to no-cause posts, e.g. at this Starbucks' Summer Drinks post: "They need to make caffeine free coffee drinks in these flavors"; or at this Walmart Mobile App post: "Not sure whats the point of using the mobile app to order ahead when you still have to sit through the drive thru line to pick up your order".

As can be seen in Table 49 about 73% negative comments on Walmart's Pride post and 71% on Walmart's BLM post were against the brand stand each of those CSC, while only 30% negative comments on Starbucks' BLM were against the CSC and a 70% were about Starbucks being too late to the party or not doing enough to support BLM. This is then consistent with the different expectations hold by Walmart's more conservative consumers base and by Starbucks' more liberal consumers.

Negative Comments									
					% of	Against	% of	Not	% of
		Total	% of Total	Negative	Negative	Cause	Negative	Enough	Negative
Post	Type	Negative	Comments	on Topic	Comment	Comment	on topic	Comment	on topic
Starbucks									
Pride	CSC	382	51%	216	57%	183	85%	33	15%
Black Lives Matter	CSC	17398	67%	12511	72%	3714	30%	8797	70%
Average Controversial Starbucks	CSC	8415	63%	5785	69%	2254	39%	3531	61%
Feeding America	Non-CSC	561	81%	102	18%				
Average Branding Starbucks	No-Cause	494	18%	256	52%				
Walmart									
Pride	CSC	1762	55%	791	45%	575	73%	216	27%
Black Lives Matter	CSC	10090	72%	8324	83%	5928	71%	2396	29%
Average Controversial Walmart	CSC	5926	69%	4558	77%	3252	71%	1306	29%
Feeding America	Non-CSC	189	73%	147	78%				
Average Branding Walmart	No-Cause	346	54%	56	16%				

Table 49. "Against Cause" vs "Not Enough" Negative Comments.

I also observed that on-topic negative comments sometimes trigger a defense from other consumers, such as "I mean if yall dont like the pin that much no one is making you shop there. You also dont have to work there. There's lots of stores, shows, etc I dont really like. I just dont go there. Watch the show. Etc" in support of Walmart's Pride post; or "They were n support of BLM and Pride before receiving backlash... the CEO sent out a letter in support of diversity June 1 before all the talk about not allowing their employees express themselves. They posted that they were working w ASU to make some online resources to promote education on diversity, I mean, wth??? I have a son who works at multiple locations where he's always been encouraged to show support of any cause" on Starbuck's BLM post. On the other hand, I did not find such defense when negative comments were off topic.

#### **Study 2 Part 2: Brandwatch Results**

I was able to analyze Walmart's campaigns using Brandwatch. Sadly, it was not possible to study Facebook's campaigns with it. I contacted Brandwatch support and was informed that unfortunately Starbucks' Facebook page has audience restricted posts. Basically, the posts have audience restrictions embedded in them, which is why Brandwatch can't crawl them even though we can see them by clicking the link. Satisfactorily, Brandwatch analysis for Walmart posts is convergent with manual processing, reinforcing the reliability of our manual processing.

## **Reach, Impact Score and Mention Volume**

As a refresher, as defined by Brandwatch, mention volume is the number of comments while sentiment is the tone of the mention: positive, negative or neutral. Average reach is an average of the number of people estimated to have seen a given post from a source. Reach is calculated using metrics such as followers, engagement, page ranks and estimated views. Impact score shows the potential impact of an author, site or mention. It's a logarithmic scale between 0-100 normalized for the data set to help find what's most interesting. It is the equivalent to engagement in manual processing.

### Walmart's Pride Post Reach, Impact and Mentions

Brandwatch reports an average reach of 312, an impact score of 6.4 and a mention volume of 1,767 for Walmart's Pride post. As can be seen in Figure 27, we observe a peak of 415% in mention volume on June 17<sup>th</sup>, 2020 when Walmart's Pride post was published. By clicking on the 1,449 thread, it takes us to the studied post and we confirm that is correct to attribute the volume increase to Pride Post.



Figure 27. Walmart's Pride Mention Volume

#### Walmart's Black Lives Matter Post Reach, Impact and Mentions

Brandwatch reports an average reach of 270, an impact score of 3.9 and a mention volume of 5,702 for Walmart's BLM post. As can be seen in Figure 28, we observe a peak of 469% in mention volume on June 12<sup>th</sup>, 2020 when Walmart's Pride post was published. By clicking on the 2,739 mentions thread, it takes us to the studied post and we confirm that the volume increase is driven by BLM Post.

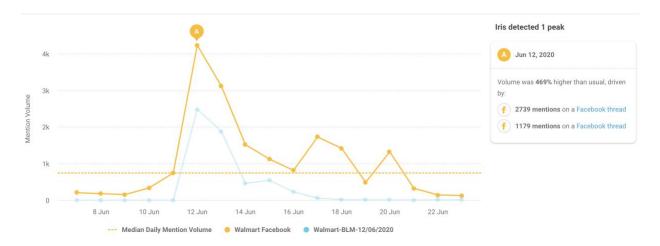


Figure 28. Walmart's BLM Mention Volume

## Walmart's Feeding America Post Reach, Impact, and Mentions

On the other hand, Brandwatch reports an average reach of 441, an impact score of 8.2 and a mention volume of only 117 for Walmart's Feeding America Feeding America post published on August 8th, 2020. But, and by clicking in peak B we learned that the 205% increase in mentions volume is attributed not to Feeding America but to Walmart Storytime with D.J.<sup>17</sup> and the peak on August 20<sup>th</sup> to a post about Agnes' 90<sup>th</sup> Birthday (a Walmart's associate for 32 years)<sup>18</sup>. Therefore, volume mention is not driven by Feeding America.



<sup>17</sup> https://www.facebook.com/watch/live/?v=3166198583468623&ref=watch\_permalink#channel s\_comment\_588813745126680

<sup>18</sup> https://www.facebook.com/walmart/posts/10158907895219236

Figure 29. Walmart's Feeding America Mention Volume

We summarize Brandwatch's reach, impact score, mention volume and peak over Walmart average mention volume over Walmart's average in Table 47. As it can be seen, Brandwatch's mention volume and impact scores are convergent with those calculated by manual processing.

		Impact		
Walmart Social Causes Post	Reach	Score	<b>Mention Volume</b>	Peak
Pride	381,160	89,7	1,767	415%
Black Lives Matter	1,282,740	96,8	5,702	469%
Feeding America	42,060	67,8	117	No Peak

**Table 47.** Brandwatch Reach, Impact Score and Mention Volume for Walmart Brand Social Causes Posts

#### Sentiment

Also consistent with manual processing findings, looking into the sentiments in the mentions for each campaign, as seen Table 48 and in Figures 30, 31 and 31, all campaigns exhibit similar percentage of positive sentiment (between 24% - 28%) and all present a higher proportion of negative than positive sentiments. In the case of Feeding America though, neutral sentiment equals the negative sentiment.

Brandwatch associates a sentiment to each mention, The Sentiment of a Mention can be Positive, Negative or Neutral. Sentiment is assigned automatically by the system but can be selected manually if required. Comparing to manually processed data, we find that Brandwatch presents a higher level of neutral comments than I did in the manual processing. As it is discussed in their learning center, their approach achieves very high precision for positive and negative mentions. This means that almost all mentions classified as positive or negative are, in fact, positive or negative. However, this approach also has relatively low recall for positive and negative mentions, meaning that many mentions that were actually positive or negative were

incorrectly classified as neutral. This is being improved with artificial intelligence<sup>19</sup>. Brandwatch allows comments sentiments to be manually reclassified. Nevertheless, I did not re-classify any of the posts assigned by Brandwatch considering that any bias would affect all posts in a similar manner.

#### **Walmart's Pride Post Sentiments**

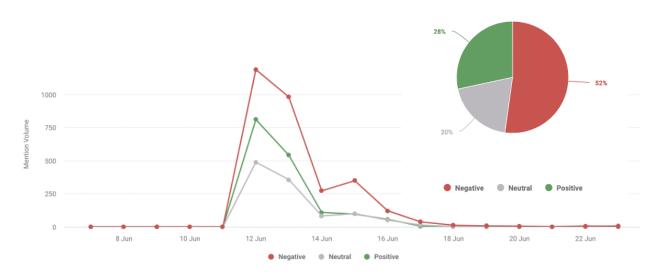
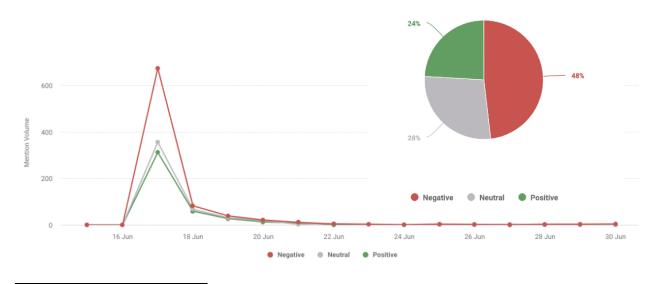


Figure 30. Walmart's Pride Mention's Sentiment

## **Walmart's Black Lives Matter Post Sentiments**



<sup>&</sup>lt;sup>19</sup> Retrieved from <a href="https://consumer-research-help.brandwatch.com/hc/en-us/articles/360013739958-Sentiment-Analysis">https://consumer-research-help.brandwatch.com/hc/en-us/articles/360013739958-Sentiment-Analysis</a> on June 4th, 2021

Figure 31. Walmart's BLM Mention's Sentiment

# **Walmart's Feeding America Post Sentiment**

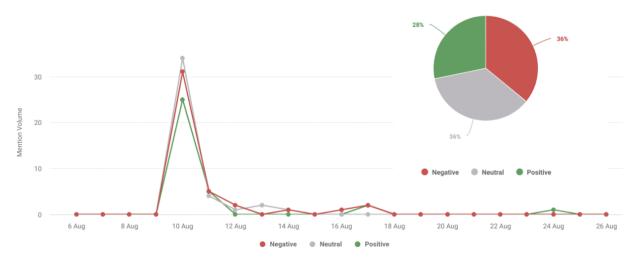


Figure 31. Walmart's Feeding America Mention's Sentiment

Walmart Social Causes	Mention Volume	Positive	Neutral	Negative	
<b>Post Mentions</b>					
Pride	1,767	24%	28%	48%	
Black Lives Matter	5,702	28%	20%	52%	
Feeding America	117	28%	36%	36%	

Table 48. Brandwatch Mention's Sentiment for Walmart Brand Social Causes Posts

#### **Emotions**

By examining the mention's emotions, as can be seen in figures 33, 34 and 35 and summarized in Table 49 it is surprising to discover that as per Brandwatch's emotions allotment, Feeding America has the highest level of anger while for BLM the predominant sentiment is sadness. Even though this is surprising, and I did not manually measure the same emotions, joy percentage is similar to my manual count of positive comments and the sum of anger, disgust, fear and sadness is similar to my percentage of negative comments. Emotion is assigned to Mentions automatically by the system, using a custom statistical classifier which was created in-house by Brandwatch's team of data scientists. The brand or researcher can manually re-classify each mention and the system will

learn from it.<sup>20</sup> I looked into a sample of mentions and would have changed some assignments, but I did not since I considered that any bias would be applied equally to all posts.

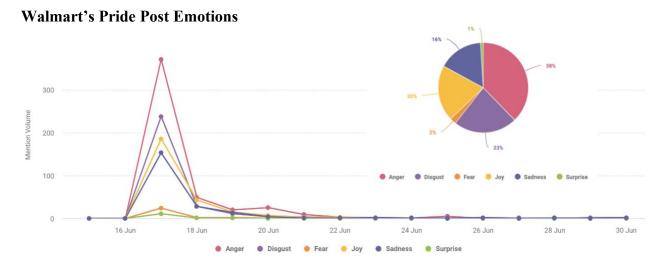


Figure 33. Walmart's Pride Mention's Emotions

## **Walmart Black Lives Matter Post Emotions**

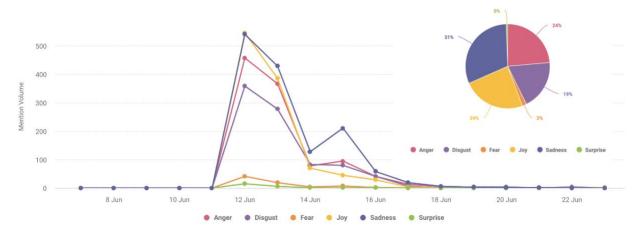


Figure 34. Walmart's BLM Mention's Emotions

<sup>&</sup>lt;sup>20</sup> Retrieved from <a href="https://consumer-research-help.brandwatch.com/hc/en-us/articles/360013739658-Emotions">https://consumer-research-help.brandwatch.com/hc/en-us/articles/360013739658-Emotions</a> on June 4th, 2021

## **Walmart's Feeding America Post Emotions**

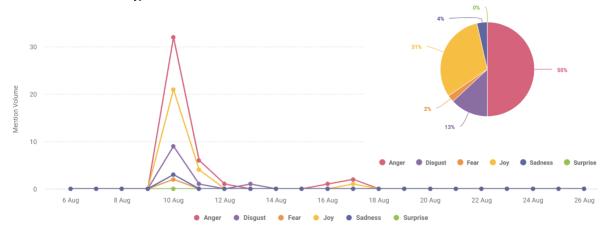


Figure 35. Walmart's Feeding America Mention's Emotions

Walmart							
<b>Social Causes</b>	Mention						
<b>Post Mentions</b>	Volume	Anger	Disgust	Fear	Joy	Sadness	Surprise
Pride	1,767	38%	23%	2%	20%	16%	1%
Black Lives	5,702	24%	19%	2%	24%	31%	0%
Matter							
Feeding	117	50%	13%	2%	31%	4%	0%
America							

Table 49. Brandwatch Mention's Emotions for Walmart Brand Social Causes Posts

## **Topics Analysis**

As can be seen in Figures 36, 37 and 38 in the case of Pride, Figures 39, 40 and 41 for BLM and in Figures 42, 43 and 44 for Feeding America, and consistent with what I find in the manual processing, comments stayed mostly on topic for CSC posts. I also look into Father's Day Post as an example of a no-cause post later in the same month of Pride and BLM post, and as seen in Figures 45, 46 and 47, mentions started to deviate from topic on the negative comments such as mask and employees, also consistent with what I find in Study 2 Part 1 about no-CSC and no-cause posts eliciting more off-topic comments.

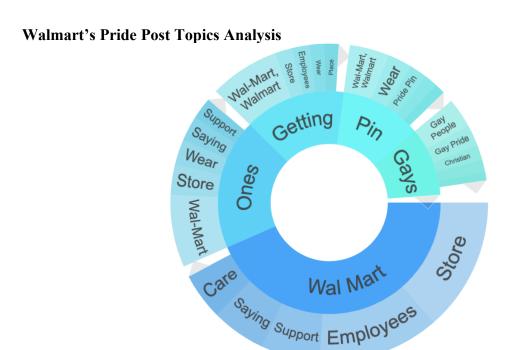


Figure 36. Walmart's Pride Mention's Topic Wheel

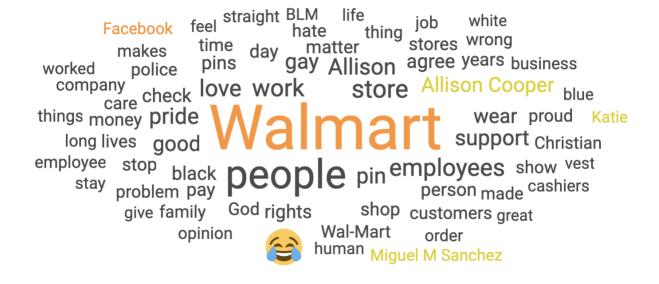


Figure 37. Walmart's Pride Mention's Word Cloud

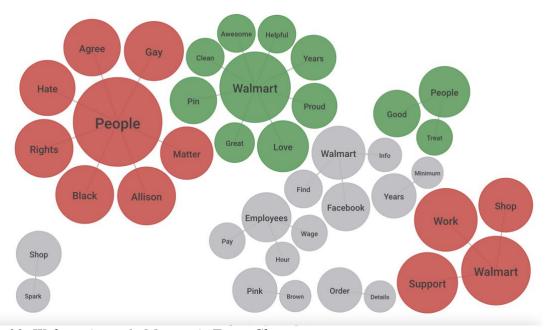


Figure 38. Walmart's Pride Mention's Topic Cluster

# Walmart's Black Lives Matter Post Topic Analysis



Figure 39. Walmart's BLM Mention's Topic Wheel



Figure 40. Walmart's BLM Mention's Word Cloud

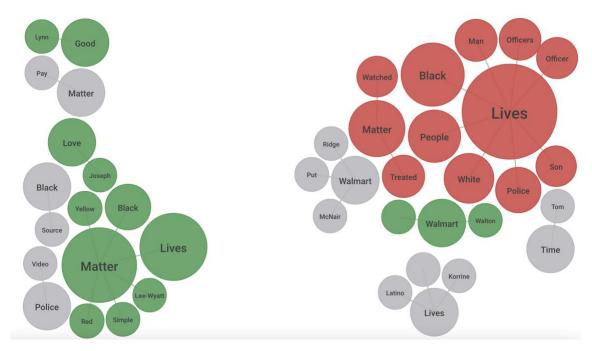


Figure 41. Walmart's BLM Mention's Topic Cluster

## **Walmart's Feeding America Post Topic Analysis**



Figure 42. Walmart's Feeding America Mention's Topic Wheel



Figure 43. Walmart's Feeding America Mention's Word Cloud

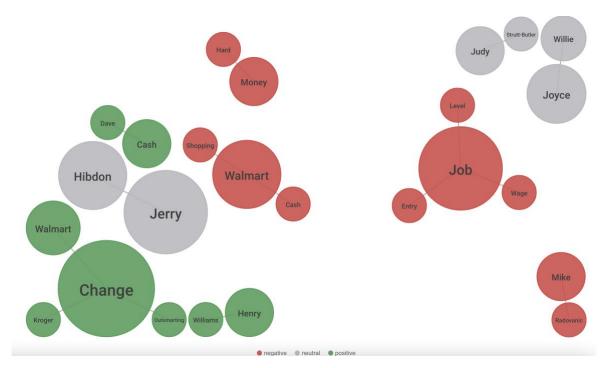


Figure 44. Walmart's Feeding America Mention's Topic Cluster

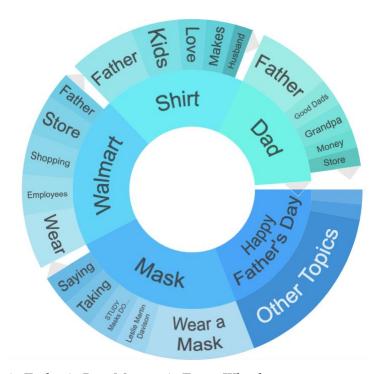


Figure 45. Walmart's Father's Day Mention's Topic Wheel

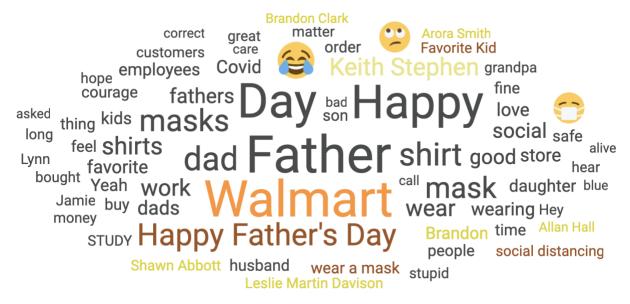


Figure 46. Walmart's Father's Day Mention's Word Cloud

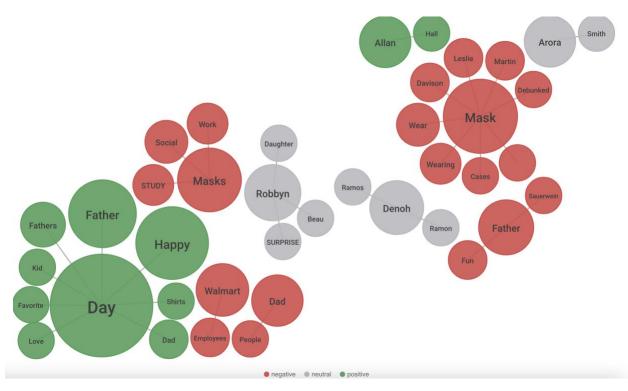


Figure 44. Walmart's Feeding America Mention's Topic Cluster

#### **Study 2 Discussion**

Following a manual process, I analyzed two CSC Facebook post: Pride and Black Lives Matter and Feeding America as a non-CSC Facebook post versus a branding (no social cause) average of

10 posts for Walmart and Starbucks. In total those 16 posts produced 199,746 emojis, 100,699 comments and 33,364 shares that I classified. I also examined Walmart posts using Brandwatch social media listening software.

Study 2 offered the opportunity to go beyond the literature and observe, analyze, and compare consumers' responses on social media to CSC versus a non-CSC and both social causes posting strategies against the brand baseline built with no social cause (regular branding) posts, a dimension not yet investigated. Importantly, manual process measures and Brandwatch data were convergent validating the methodology and adding robustness to Study 2 findings.

Study 2 also allowed me to compare study 1 social media engagement intentions with study 2 behaviors. I find that some observed behaviors are consistent with the intentions expressed in the experiment while some are not. Looking into the literature for reasons for those differences, the theory of reasoned action (Fishbein & Ajzen, 1975) and the theory of planned behavior (Ajzen, 1985, 1991) agree that if a researcher wants to know how people will behave the best way to find out is to ask people how they intend to behave, although there is a gap between intention and behavior (Sheeran, 2002). There is in particular an existent ethical consumer intention-behavior Gap (Carrington et al., 2010; Hassan et al., 2016). "The attitude-behavior or words-deed gap ... has been widely documented within both the social psychology field and the ethical consumption sub-field" (Carrington et al., 2010, p. 141). This gap has been investigated in the ethical consumption literature exploring two perspectives: empirical issues associated with apprehending this gap and studying a range of cognitive factors (Carrington et al., 2010, 2014; Shaw & Mcmaster, 2015; Sheeran, 2002). Carrington et al., 2014 find that amongst other factors, the translation of intentions into behavior is contingent upon the prioritization of ethical concerns, and that not all concerns are of equal salience. In the gap I find, while intentions favor non-CSC, social media engagement behaviors favor CSC. A possible explanation is that ethical concerns are more salient for CSC than for non-CSC. Another plausible explanation for this intention-behavior gap may be a social desirability bias that is inherent to self-reported research methods, and is noticeable in studies with ethical considerations (Carrigan & Attalla, 2001) where social media engagement for non-CSC ads are perceived as more socially desirable than for CSC ads, exaggerating intentions for non-CSC.

Both manual processing and Brandwatch show greater total engagement for CSC than for no-social cause advertising, confirming study 1 findings, but also greater than non-CSC contradicting Study 1. Contrary to Study 1 findings, in Study 2 non-CSC engagement is no different than for no social causes. Also Study 2 supported *H9c* that predicted a higher social media engagement for a pro-position on a controversial social cause for a non-CSC that is not supported by study 1. The exception to this is Starbuck's pride post engagement not being significantly different than Starbuck's no-cause and I conjecture that due to the long tradition of Starbucks supporting LGBTQ community and to its more liberal consumers base, Pride is not a controversial issue but a non-CSC post for Starbucks' customers. Hydock et al., 2020 find that CSC authenticity and values alignment with brand and consumers play a big role on CSC results for a brand, but Starbucks' Pride findings may suggest that too much authenticity and too good of an alignment may result in a diminished controversy capacity. This is excellent news for a brand supporting a cause dear to its values since it will mainly elicit positive results. Not very good news if the brand is after social media engagement and impact.

As enticing as it may be to obtain greater social media engagement, it is important to differentiate engagement sentiment, positive and negative since they have distinctively different managerial implications, so I analyzed them separately. Positive engagement is predominant and follows the same pattern than total engagement, with CSC posts showing greater positive engagement than no social causes and non-CSC, while there is no difference between the two last ones confirming study 1 findings. Nevertheless, Study 2 showed support for  $H7_b$  that a pro-cause position on CSC generates greater positive WOM than non-CSC while Study 1 did not.

Negative social media engagement behaviors on the other hand are more consistent with intentions. Non-CSC and no-social cause post present the same levels of negative engagement while CSC negative engagement is higher than for any other type of post. Study 2 findings are aligned with Study 1 findings. The only exception is Starbuck's Pride post, that again behaved like a no-CSC post as previously discussed, generating similar negative engagement than no-cause and non-CSC.

Engagement sentiment is different by type of consumer reaction. While emojis and shares are predominantly positive for all types of post, only Starbucks managed to have a higher proportion of positive than negative comments in its no-cause posts average. For all other posts, negative comments are predominant. This means that in general the higher the comments number, the higher the negative comments, and negative comments can skyrocket. However, the fact that shares are largely positive it is also important since it sets the tone of the campaign reach and I observed that post shares spread positivity, not negativity. Negative comments are mostly contained in the original post.

Because negative comments are so prevalent, I investigated them in more depth. I find a very interesting and distinctive behavior regarding negative comments: on-topic negative comments are predominant in controversial causes posts, whereas off-topic negative comments are prevalent in non-controversial and no-cause posts. Also, I observed other consumers defending the brand when negative comments were on topic but not when they were off topic. CSC may in this sense offer a little bit more control of the conversation.

Moreover, not all on-topic negative comments are created equal, they will depend on how the CSC aligns with consumers values and brand positioning. There are on-topic comments related to a "I do not agree with the position of the post" indicating a cause opposition as it predominantly happens for Walmart's CSC or an "I expect even more from you" indicating a cause support as it predominantly happens to Starbucks' CSC. Here is where (Hydock et al.), 2020 cause-brand-consumer alignment comes into full play, since as these authors find, a CSC may repel misaligned consumers to a greater degree than it attracts aligned consumers, and therefore the type of negative response the brand gets may matter in terms of buycott and boycott intentions and behavior.

Using Brandwatch I can also report greater reach and impact of CSC than of non-CSC posts, as new measures that go beyond Study 1. In the case of Walmart, BLM has an impressive reach of 1,282,740 and an impact score of 96.8. Pride has a reach of 381,160 and its impact score is 89.7. Both controversial causes show greater social media engagement behavior than no-cause campaign Father's Day (selected by the marketing experts panel) that achieves a reach of 165,420 and an

impact score of 79.1. Non-CSC post Feeding America shows the worst social media engagement performance with a reach of 42,060 and an impact score of 67.8.

In summary, I show that Brandwatch and manual processing results converge, validating the methodology and increasing reliability. I find that intentions do not always translate into behaviors, and while social media engagement intentions favor non-CSC, behaviors favor CSC. As a result, CSC posts have at least 10 times the reach and a higher impact (engagement) than non-CSC and no-cause posts. All post types seem to elicit predominantly negative comments, nevertheless, CSC posts also elicit a much greater number. However, there are some differences with regard to the types of negative comments. First there are off-topic negative comments that are prevalent in non-CSC and no-cause posts, and on-topic comments that are predominant in CSC posts. Second, these on-topic negative comments also have two distinctive types: those "against the brand position on the post" and those reproaching the brand for "not doing enough". The type of negative on-topic comment depends on the brand positioning and consumers' core values.

#### **Thesis General Discussion**

#### Theoretical Contributions

An important theoretical contribution of this thesis is the development of a theoretical framework that identifies and tests an underlying process that explains consumer responses to both social causes (CSC and non-CSC) in general as well as a model that explains consumer responses to CSC advertising in particular. This adds conceptually to marketing social cause theory as well as to controversial social cause theory. Moral emotions mediate consumers' responses and the perception of cause importance moderates those moral emotions and consumers' responses. The stronger the moral emotions and the higher the perceived cause importance, the stronger are consumers' responses.

This thesis not only demonstrates the importance of moral emotions to explaining consumer responses to social cause advertising, but it also reveals the existence of divergent moral emotions for CSC that are positive amongst cause supporters and negative amongst cause opposers. Additionally, it uncovers a duality of moral emotions, both positive and negative, for non-CSC ads. This is noteworthy because it establishes a difference between CSC and non-CSC advertising

and because the presence of negative moral emotions in non-CSC advertising has important implications with regard to consumer responses.

This thesis extends the previous literature by providing a broader picture and a more complete understanding of consumers' reactions. This is accomplished in two different ways. It investigates a wider set of consumer responses, in particular, processing, attitudes, intentions, and behaviors and it compares CSC with non-CSC advertising in addition to no-social causes as is the standard in previous studies. This is important not only because non-CSC are more prevalent than CSC ads, but by analyzing the underlying process for social causes in general we are also contributing to the CSR and cause-related marketing literatures.

Similar to prior research (Sheeran, 2002) the results show that consumer intentions and behaviors diverge, under a number of circumstances both in Study 1 (experiment) and between the experiment and the field study. This supports the need for more field studies and suggest perhaps more coupling of experiments with field research.

Contrary to the controversial advertising literature which shows that controversial ads increase elaborative processing (Huhmann & Mott-Stenerson, 2008), I find this is not the case with CSC ads. I discover that higher elaborative processing is produced by stronger positive moral emotions, therefore this effect is only produced by social causes perceived as positive: by a non-CSC ad or by a pro-cause position on CSC advertising. In fact, an against cause position diminishes elaborative processing.

Contrary to a negativity bias (Baumeister et al., 2001), under some circumstances buycott behavior is higher than boycott behavior. Also contradicting a negativity bias, in social media positive reactions (emojis) and shares predominate over negative ones. This has important theoretical implications since it presents some limitations to a negativity bias, and it also has managerial implications as well.

#### Managerial Implications

The adage says, "silence is golden". Is it always? It seems that when it comes to brands taking a stand on social issues, sometimes silence can be deafening, and consumers want to see brands show their true colors. The results suggest that managers can use social cause advertising (CSC and non-CSC) to increase attitudes towards ad, positive WOM and buycott intentions and behaviors. Since non-CSC does not seem to influence attitudes towards brands, utilizing a riskier strategy, managers can use CSC advertising that improves attitudes towards brands amongst cause supporters, but it also diminishes it amongst cause opposers.

How does all that translate into behaviors toward brands, in particular to buycott or boycott behavior? Consumers are more willing to sacrifice money for social causes than for no social causes, regardless of the position on the social cause. There is no difference in the willingness to sacrifice money between buycotters and boycotters based on social cause ads. Many times, there is no monetary cost to select one brand versus another in order to buycott or boycott. Under this scenario buycott behavior is stronger than boycott behavior. What is important here is that boycott behavior is never stronger than buycott behavior, and at no cost, buycott is stronger. What this means is that if the consumers base is evenly split between CSC supporters and opposers, and there is no monetary cost, the brand would benefit as consumers would be more likely to buycott than boycott. And if there are more supporters than opposers for a cause, the buycott effect may be even stronger.

Social media is an increasingly important promotion channel. In Study 2 I demonstrate that manual processing methods can produce as valuable and reliable information as social media software listening tools at a low cost. This is particularly useful for small companies with limited budgets to assess social media campaigns results.

If increasing social media engagement is the managerial objective, CSC can accomplish that by increasing social media reach by at least 10 times. CSC can generate about three times the positive engagement than no social cause (branding) posts while a non-CSC post shows a pattern similar to a no social cause posts. So, if a brand is looking to increase social media engagement, taking a

stand on a controversial social cause may certainly accomplish this, however this is not without risks... since a CSC ad can multiply negative comments by tenfold.

Interestingly, a high level of negative comments is not exclusive to CSC posts, since non-CSC and no social cause posts also present an abundance of negative comments. Nevertheless, the volume of negative comments on CSC is outstandingly high. Digging deeper to understand the drivers of such negativity in comments, I find that negative comments on non-CSC and no social cause posts are mainly off-topic, covering all kinds of other matters from other social causes to deficient products or bad service. On the other hand, CSC posts concentrate negative comments on-topic, which at least gives the brand more control of the conversation. There are two distinct types of negative on-topic comments: "I'm against this cause" and "You are not doing enough". Understanding the differences in negative comments is very informative to management. What is the prevalent type of on-topic negative comments? It depends on the alignment of the CSC with the brand positioning and consumers' values. Taking a stand on a CSC that is aligned with the brand's consumer base may be a smart move (Hydock et al., 2020). However, as the Starbucks' Pride campaign demonstrates, if the cause is too well aligned or has been run for a long time, it may lose the effects of controversial advertising as it is no longer perceived as controversial.

Is engaging in CSC advertising worth it for a brand? It is if the goal is to increase ad attitude, social media reach and engagement -which is mostly positive- and if the brand is not afraid to deal with an increase in the amount of negative comments on-topic. Even though the number of negative comments on CSC posts is substantial, they stay mostly confined within the post. And since reactions (emojis) and shares are predominantly positive, what is being spread about the brand is mostly positive. If a brand's objective is to generate more sales, buycott behavior is stronger than boycott behavior if there is no associated cost. Of course, it would be wise to select a controversial social cause in tune with the brand's values that also reflect the values of the majority of its customers, and to only promote what the brand actually does. If it is only talk and no actions, similarly to how some brands are accused of greenwashing or pinkwashing, it could be accused

of causewashing<sup>21</sup>. And if some preliminary research indicates more cause supporters than cause opposers in the brand's consumer base, it seems to be a sure bet. Take a stand on a CSC to stand out!

#### **Limitations and Future Research**

As always, the results as well as any theoretical and managerial implications need to be taken with a grain of salt because like in all studies this research also has limitations, that also provide future research opportunities.

To begin with, the analysis of consumer comments based upon a manual processing method would benefit from the inclusion of two independent coders, followed by a calculation of inter-coder reliability. It is important however, to note that the convergence/consistency of results between the manual processing of comments and the Brandwatch analyses provides some confidence in the reliability of the coding and results of consumer comments between the two different methodologies. With that said, two independent coders will re-code the consumer comments and I will calculate an inter-coder reliability score.

To control for a number of external factors such as the levels of controversy, cause importance, brand familiarity and likeability, similar levels of each of these factors were established and then chosen as stimuli through pretesting. Future research could manipulate these factors to assess their differential effects on consumers' responses.

In conjunction with measuring consumer responses to a single ad or post this research could benefit from also measuring the commitment of a brand to a social cause. One should consider that regularly engaging with controversial issues in an ideologically consistent way may strengthen the distinctiveness and coherence of a brand's identity, which can enhance consumer-brand identification (Bhattacharya & Sen, 2003). Thus, it is possible that brand social cause activism positively influences consumers' attitudes, intentions, and behaviors in the long term. This is

154

<sup>&</sup>lt;sup>21</sup> I define Causewashing as controversial or non-controversial social cause's advertising that is not aligned with the brand/company actions and could be perceived as opportunistic instead of value-driven.

particularly important since in Study 2 Walmart's Pride campaign performs as a CSC while Starbucks' Pride does not. Is Starbucks long support of LGBTQ the reason why Pride is not perceived as or responded to as a CSC for the brand? Also, does Starbucks long support of LGBTQ make Pride too well aligned to Starbucks positioning? A good brand-CSC alignment is advocated by Hydock et al., (2020). Is there a point where good alignment obliterates controversiality for a brand? Future research should address the differences between short-term vs long term controversial cause support and investigate whether brand-cause alignment follows a U shape curve where too little or too much is detrimental.

A further potential limitation is related to this issue of brand-cause fit or alignment. I pre-tested for brand-cause fit to ensure all were equally perceived for control reasons. In the experiment this variable was not measured again so any potential effects it may have on consumers' responses could not be assessed. In pre-testing I observe that customers holding a pro-cause position usually consider there was a good cause-brand fit while against-cause position holders feel the opposite thus it does not behave as a control variable. Future research could test, possibly including it as a covariate, the differential effects of the cause-brand relationship for supporters versus opposers of a social cause depicted in an ad to determine its influence.

There are a number of other future research ideas that arise from the study design and data analyses. For example, as all of this research was conducted in the US, it would be interesting to see if cultural differences impact consumer responses to social cause advertising. Additionally, analysis of whether the discussion generated in social media is centered more on the brand or on the controversial social cause. Moreover, CSC advertising can act as a hot button topic sparking troll posts that prompt ordinary users to engage in trolling behavior. Trolling behavior can also be centered on the brand, on the CSC or on other customers. Future research could establish if discussions and trolling behavior related to CSC advertising are brand centered, social cause centered or customer centered, and if discussions and trolling behavior differ from that associated with non-CSC and no social cause posts. Furthermore, it would be interesting to investigate the effects of each of the distinctive negative positions that consumers may take on a brand stand on social causes -against cause and not doing enough- on consumers' attitudes towards brand and

other responses. Future research could also establish how positive and negative on-topic versus off-topic comments on social media affect brands.

In addition, it would be thought-provoking to incorporate cognitive components to the social cause model to build and test a more integrated conceptual model. To develop a scale to measure different behaviors and levels of response to social cause activism would be useful as well.

Finally, it would be interesting to investigate how corporate CSC activities affect brands in multibrand firms and how a specific brand's CSC activities affect other brands in the firm and the corporation. Further, to extend research to other corporate social responsibility activities to examine if this process model fits brand activism in general. I examine brand activism from the consumers' viewpoint; however, studying this phenomenon from a managerial perspective to obtain a better understanding of why brands decide to take a stand on CSC despite the risks associated with it would provide useful insights to both academics and managers alike.

I hope that this thesis and any future publications will stimulate further research on the phenomenon of social cause brand activism.

#### References

- Abdolvand, M., & Charsetad, P. (2013). Corporate Social Responsibility and Brand Equity in Industrial Marketing Mohammadali Abdolvand. *International Journal of Academic Research in Business and Social Sciences*, *3*(9), 2222–6990. https://doi.org/10.6007/IJARBSS/v3-i9/208
- Abowitz, D. A., & Toole, T. M. (2010). Fundamental Issues of Design, Validity, and Reliability in Construction Research Article in Journal of Construction Engineering and Management. *Ascelibrary.Org*, *136*(1), 108–116. https://doi.org/10.1061/(ASCE)CO.1943-7862.0000026
- Aguinis, H., & Glavas, A. (2012). What We Know and Don't Know About Corporate Social Responsibility: A Review. *Journal of Management*, *38*(4), 932–968. https://doi.org/10.1177/0149206311436079
- Aguinis, H., & Glavas, A. (2013). Embedded Versus Peripheral Corporate Social Responsibility: Psychological Foundations. *Industrial and Organizational Psychology*, *6*(4), 314–332.

- https://doi.org/10.1111/iops.12059
- Ahluwalia, R., Burnkrant, R. E., & Rao Unnava, H. (2000). s. *Ournal of Marketing Research*, 37(2), 203–214.
- Altschwager, T., Drennan, J., Winklhofer, H., & Jarvis, W. (2016). Marketing in a Post-Disciplinary Era ANZMAC 2016. In D. Fortin & L. Ozanne (Eds.), *Marketing in a Post-Disciplinary Era ANZMAC 2016* (pp. 737–744).
- Andreasen, A. R. (1994). Social Marketing: Its definition and domain. *Journal of Public Policy & Marketing*, *13*(1), 108–114. https://doi.org/10.2307/30000176
- Aqueveque, C., Rodrigo, P., & Duran, I. J. (2018). Be bad but (still) look good: Can controversial industries enhance corporate reputation through CSR initiatives? *Business Ethics: A European Review*, 27(3), 222–237. https://doi.org/10.1111/beer.12183
- Austin, L., Gaither, B., & Gaither, T. K. (2019). Corporate Social Advocacy as Public Interest Communications: Exploring Perceptions of Corporate Involvement in Controversial Social-Political Issues. *The Journal of Public Interest Communications*, *3*(2), 3. https://doi.org/10.32473/jpic.v3.i2.p3
- Badot, O., & Cova, B. (2008). MARKETING the case for rebuilding our discipline. *Journal of Marketing Management*, 24(1), 205–219. https://doi.org/10.1362/026725708X274000
- Baek, Y. M. (2010). To Buy or Not to Buy: Who are Political Consumers? What do they Think and How Do they Participate? *Political Studies*, *58*(5), 1065–1086. https://doi.org/10.1111/j.1467-9248.2010.00832.x
- Baghi, I., & Gabrielli, V. (2013). For-profit or non-profit brands: Which are more effective in a cause-related marketing programme? *Journal of Brand Management*, 20(3), 218–231. https://doi.org/10.1057/bm.2012.35
- Banyte, J., Paskeviciute, K., & Rutelione, A. (2014). Features of Shocking Advertising Impact on Consumers in Commercial and Social Context. *Innovative Marketing*, *10*(2), 35–46.
- Barger, V., & Labrecque, L. (2013). *An integrated marketing communications perspective on social media metrics*. https://papers.ssrn.com/sol3/papers.cfm?abstract\_id=2280132
- Barnes Jr., J. H., & Doston, M. J. (1990). An Exploratory Investigation into the Nature of Offensive Television Advertising. *Journal of Advertising*, *19*(3), 61–69. https://doi.org/10.2307/4188771
- Baron, R. M., & Kenny, D. A. (1986). The Moderator-Mediator Variable Distinction in Social

- Psychological Research: Conceptual, Strategic, and Statistical Considerations. *Journal of Personality and Social Psychology*, *51*(6), 1173–1182. http://webcom.upmf-grenoble.fr/LIP/Perso/DMuller/GSERM/Articles/Journal of Personality and Social Psychology 1986 Baron.pdf
- Barone, M. J., Miyazaki, A. D., & Taylor, K. A. (2000). The Influence of Cause-Related Marketing on Consumer Choice: Does One Good Turn Deserve Another? *Journal of the Academy of Marketing Science*, 28(2), 248–262. https://doi.org/10.1177/0092070300282006
- Baumeister, R. F., Bratslavsky, E., Finkenauer, C., & Vohs, K. D. (2001). Bad Is Stronger Than Good. *Review of General Psychology*, *5*(4), 323–370. https://doi.org/10.1037/1089-2680.5.4.323
- Becker-Olsen, K., & Hill, R. (2006). The Impact of Perceived Corporate Social Responsibility On Consumer Behavior. *Journal of Business Research*, 59(2), 46–53.
- Bennett, R. (2015). Individual characteristics and the arousal of mixed emotions: Consequences for the effectiveness of charity fundraising advertisements. *International Journal of Nonprofit and Voluntary Sector Marketing*, 20(2), 188–209. https://doi.org/10.1002/nvsm.1500
- Berger, J., & Milkman, K. L. (2012). What Makes Online Content Viral? *Journal of Marketing Research*, 49(2), 192–205. https://doi.org/10.1509/jmr.10.0353
- Berger, J., & Schwartz, E. (2011). What drives immediate and ongoing word of mouth? *Journal of Marketing Research*, 49(2), 192–205. http://journals.ama.org/doi/abs/10.1509/jmkr.48.5.869
- Bhagwat, Y., Warren, N. L., Beck, J. T., & Watson, G. F. (2020). Corporate Sociopolitical Activism and Firm Value. *Journal of Marketing*, 84(5), 1–21. https://doi.org/10.1177/0022242920937000
- Bhattacharya, C. ., & Sen, S. (2004). Doing better at doing good: When, why, and how consumers respond to corporate social initiatives. *California Management Review*, 47(1), 9–25.
- Bhattacharya, C. B., & Sen, S. (2003). Consumer-Company Identification: A Framework for Understanding Consumers' Relationships with Companies. *Journal of Marketing*, 67(April), 76–88.

- Bigne-Alcaniz, E., Curras-Perez, R., Ruiz-Mafe, C., & Sanz-Blas, S. (2012). Cause-related marketing influence on consumer responses: The moderating effect of cause brand fit. *Journal of Marketing Communications*, 18(4), 265–283. https://doi.org/10.1080/13527266.2010.521358
- Bizer, G. Y., & Krosnick, J. A. (2001). Exploring the structure of strength-related attitude features: The relation between attitude importance and attitude accessibility. *Journal of Personality and Social Psychology*, 81(4), 566–586. https://doi.org/10.1037/0022-3514.81.4.566
- Boulstridge, E., & Carrigan, M. (2000). Do consumers really care about corporate responsibility? Highlighting the attitude-behaviour gap. *Journal of Communication Management*, *4*(4), 355–363. https://doi.org/10.1108/eb023532
- Brammer, S., & Pavelin, S. (2006). Corporate reputation and social performance: The importance of fit. *Journal of Management Studies*, *43*(3), 435–455. http://onlinelibrary.wiley.com/doi/10.1111/j.1467-6486.2006.00597.x/full
- Brink, D. Van Den, Odekerken-Schröder, G., & Pauwels, P. (2006). The Effect of Strategic and Tactical Cause-Related Marketing on Consumers' Brand Loyalty. *Journal of Consumer Marketing*, 23(1), 15–25. https://doi.org/10.1108/07363760610641127
- Brønn, P. S., & Vrioni, A. B. (2001). Corporate social responsibility and cause-related marketing: An overview. *International Journal of Advertising*, 20(2), 207–222.
- Brown, T. J., & Dacin, P. A. (1997). The company and the product: Corporate associations and consumer product responses. *Journal of Marketing*, *61*(January), 68–84.
- Calder, B. J., Malthouse, E. C., & Schaedel, U. (2009). An Experimental Study of the Relationship between Online Engagement and Advertising Effectiveness. *Journal of Interactive Marketing*, 23(4), 321–331. https://www.researchgate.net/profile/Edward\_Malthouse/publication/237046588\_Engagement\_with\_Online\_Media\_and\_Advertising\_Effectiveness/links/59db74210f7e9b2f587fef58/E
- Carrigan, M., & Attala, A. (2001). The myth of the ethical consumer do ethics matter in purchase behaviour? In *Journal of Consumer Marketing* (Vol. 18, Issue 7). https://doi.org/10.1108/07363760110410263

ngagement-with-Online-Media-and-Advertising-Effectiveness.pdf

Carrigan, M., & Attalla, A. (2001). The myth of the ethical consumer ± do ethics matter in

- purchase behaviour? *Journal of Consumer Marketing*, *18*(7), 560–578. https://doi.org/10.1108/07363760110410263
- Carrington, M. J., Neville, B. A., & Whitwell, G. J. (2010). Why ethical consumers don't walk their talk: Towards a framework for understanding the gap between the ethical purchase intentions and actual buying behaviour of ethically minded consumers. *Journal of Business Ethics*, 97(1), 139–158. https://doi.org/10.1007/s10551-010-0501-6
- Carrington, M. J., Neville, B. A., & Whitwell, G. J. (2014). Lost in translation: Exploring the ethical consumer intention-behavior gap. *Journal of Business Research*, 67(1), 2759–2767. https://doi.org/10.1016/j.jbusres.2012.09.022
- Carroll, A. B., Shabana, K. M., & Scherer, R. W. (2010). The Business Case for Corporate Social Responsibility: A Review of Concepts, Research and Practicei jmr\_275 85..106. *International Journal of Management Reviews*, 85–105. https://doi.org/10.1111/j.1468-2370.2009.00275.x
- Caruana, R., & Chatzidakis, A. (2014). Consumer Social Responsibility (CnSR): Toward a Multi-Level, Multi-Agent Conceptualization of the "Other CSR." *Journal of Business Ethics*, 121(4), 577–592. https://doi.org/10.1007/s10551-013-1739-6
- Chamlertwat, W., & Bhattarakosol, P. (2012). Discovering Consumer Insight from Twitter via Sentiment Analysis. *Journal of Universal Computer Science*, *18*(8), 973–992. https://doi.org/10.1016/j.pragma.2013.12.003
- Chan, K., Li, L., Diehl, S., & Terlutter, R. (2007). Consumers' response to offensive advertising: a cross cultural study. *International Marketing Review*, 24(5), 606–628. https://doi.org/10.1108/02651330710828013
- Chatzidakis, A., Hibbert, S., & Smith, A. P. (2007). Why people don't take their concerns about fair trade to the supermarket: The role of neutralisation. *Journal of Business Ethics*, 74(1), 89–100. https://doi.org/10.1007/s10551-006-9222-2
- Chen, Z., & Berger, J. (2013). When, why, and how controversy causes conversation. *Journal of Consumer Research*, 40(3), 580–593.
- Cheng, J., Bernstein, M., Danescu-Niculescu-Mizil, C., & Leskovec, J. (2017). Anyone Can Become a Troll: Causes of Trolling Behavior in Online Discussions. *Proceedings of CSCW*. https://doi.org/10.1145/2998181.2998213
- Cho, M., Schweickart, T., & Haase, A. (2014). Public engagement with nonprofit organizations

- on Facebook. *Public Relations Review*, 40(3), 365–367. http://www.sciencedirect.com/science/article/pii/S0363811114000241
- Christy, T. P., & Haley, E. (2008). The influence of advertising context on perceptions of offense. *Journal of Marketing Communications*, *14*(4), 271–291. https://doi.org/10.1080/13527260802141272
- Cone Study. (2017). 2017 Cone Communications CSR Study. In *Cone Communications*. http://www.conecomm.com/2017-cone-communications-csr-study-pdf/
- Copeland, L. (2014). Conceptualizing Political Consumerism: How Citizenship Norms Differentiate Boycotting from Buycotting. *Political Studies*, 62(1), 172–186. https://doi.org/10.1111/1467-9248.12067
- Crane, A., & Desmond, J. (2002). Societal marketing and morality. *European Journal of Marketing*, *36*, 548–569. https://doi.org/10.1108/03090560210423014
- Creyer, E., & Ross Jr, W. T. (1997). *The influence of firm behavior on purchase intention: do consumers really care about business ethics?* (pp. 421–432).
- Crosier, K., & Erdogan, B. Z. (2001). Advertising Complainants: Who and Where are They? *Journal of Marketing Communications*, 7(2), 109–120. https://doi.org/10.1080/13527260121943
- Crosier, K., Hernandez, T., Mohabir-Collins, S., & Erdogan, B. Z. (1999). The Risk of Collateral Damage in Advertising Campaigns. *Journal of Marketing Management*, *15*(8), 837–855. https://doi.org/10.1362/026725799784772701
- Dahl, D. W., Frankenberger, K. D., & Manchanda, R. V. (2003). Does it pay to shock? Reactions to shocking and nonshocking advertising content among university students. *Journal of Advertising Research*, *43*(3), 268–280. https://doi.org/10.1017/S0021849903030332
- Dahlsrud, A. (2008). How corporate social responsibility is defined: an analysis of 37 definitions. *Corporate Social Responsibility and Environmental Management*, *15*(1), 1–13. https://doi.org/10.1002/csr.132
- De Pelsmacker, P., Driesen, L., & Rayp, G. (2005). Do Consumers Care about Ethics? Willingness to Pay for Fair-Trade Coffee. *Journal of Consumer Affairs*, *39*(2), 363–385. https://s3.amazonaws.com/academia.edu.documents/39094179/00b7d51b6dd573388400000 0.pdf?AWSAccessKeyId=AKIAIWOWYYGZ2Y53UL3A&Expires=1516999055&Signatu re=ACy0c6mM6WpfOwUc9gX0COW2AUE%3D&response-content-

- disposition=inline%3B filename%3DDo Consumers Care about
- de Rosa, S., & Kirchler, E. (2001). Ambiguous images in advertising: An application of the associative network. In *Everyday representations of the economy* (pp. 49–65).
- Dean, D. H. (2003). Effects of company reputation for social responsibility and type of donation effects of company reputation for social responsibility and type of donation. *Journal of Advertising*, 32(4), 91–102.
- Demetriou, M., Papasolomou, I., & Vrontis, D. (2010). Cause-related marketing: Building the corporate image while supporting worthwhile causes. *Journal of Brand Management*, *17*(4), 266–278. https://doi.org/10.1057/bm.2009.9
- Dens, N., De Pelsmacker, P., & Janssens, W. (2008). Exploring consumer reactions to incongruent mild disgust appeals. *Journal of Marketing Communications*, *14*(4), 249–269. https://doi.org/10.1080/13527260802141231
- Doh, J., Howton, S., & Howton, S. (2010). Does the market respond to an endorsement of social responsibility? The role of institutions, information, and legitimacy. *Journal of Management*. http://journals.sagepub.com/doi/abs/10.1177/0149206309337896
- Drula, G. (2012). Social and online media research data, metrics and methods. *Review of Applied Socio-Economic Research*, *3*(1). http://www.reaser.eu
- Drumwright, M. E. (1996). Company Advertising with a Social Dimension: The Role of Noneconomic Criteria. *The Journal of Marketing*, 60(4), 71–87. https://doi.org/10.2307/1251902
- Drumwright, M. E., & Murphy, P. E. (2001). Corporate Societal Marketing. In Paul N. Bloom and Gregory T. Gundlach (Ed.), *Handbook of Marketing and Society* (pp. 162–183). Sage. https://books.google.com/books?hl=es&lr=&id=qlPqBu48IvUC&oi=fnd&pg=PA162&dq=Drumwright+and+Murphy+2001&ots=G3b-Sj5N-X&sig=d8DWeE4Kc3UMsCHp9Nn6cbHqO\_o#v=onepage&q&f=false
- Du, S., & Bhattacharya, C. (2010). Maximizing Business Returns to Corporate Social Responsibility (CSR): The Role of CSR Communication Maximizing Business Returns to Corporate Social Responsibility (CSR): The Role of CSR Communication. *International Journal of Management Reviews*, *January 2010*, 8–18. https://doi.org/10.1111/j.1468-2370.2009.00276.x
- Du, S., Bhattacharya, C. B., & Sen, S. (2007a). Convergence of Interests--Cultivating Consumer

- Trust Through Corporate Social Initiatives. *Association for Consumer Research*, *34*, 687. http://www.acrwebsite.org/volumes/12807/volumes/v34/NA-34
- Du, S., Bhattacharya, C. B., & Sen, S. (2007b). Reaping relational rewards from corporate social responsibility: The role of competitive positioning. *Journal of Research in Marketing*, 24, 224–241. https://doi.org/10.1016/j.ijresmar.2007.01.001
- Du, S., Bhattacharya, C., & Sen, S. (2007c). Reaping relational rewards from corporate social responsibility: The role of competitive positioning. *International Journal of Research In*. http://www.sciencedirect.com/science/article/pii/S0167811607000286
- Du, S., Bhattacharya, C., & Sen, S. (2010). Maximizing business returns to corporate social responsibility (CSR): The role of CSR communication. *International Journal Of*. http://onlinelibrary.wiley.com/doi/10.1111/j.1468-2370.2009.00276.x/full
- East, R., Hammond, K., & Wright, M. (2007). The relative incidence of positive and negative word of mouth: A multi-category study. *Internatoinal Journal of Research in Marketing*, 24(2), 175–184. https://doi.org/10.1016/j.ijresmar.2006.12.004
- Eilert, M., & Nappier Cherup, A. (2020). The Activist Company: Examining a Company's Pursuit of Societal Change Through Corporate Activism Using an Institutional Theoretical Lens. *Journal of Public Policy and Marketing*, *39*(4), 461–476. https://doi.org/10.1177/0743915620947408
- Ellen, P., Mohr, L. A., & Webb, D. (2000). Charitable Programs and the Retailer: Do They Mix? *Journal of Retailing*, 76(3), 393–406.

  https://www.researchgate.net/profile/Pam\_Ellen/publication/222119162\_Charitable\_Progra

  ms and the Retailer Do They Mix/links/5748904708ae5c51e29e6819.pdf
- Emery, S., Szczypka, G., Abril, E. P., Kim, Y., & Vera, L. (2014). Are you scared yet? Evaluating fear appeal messages in tweets about the tips campaign. *Journal of Communication*, 64(2), 278–295. https://doi.org/10.1038/jid.2014.371
- Fahy, J., Smart, D., Pride, W., & Ferrell, O. (1995). Advertising sensitive products. *International Journal of Advertising*, *14*(3), 231–243. http://www.tandfonline.com/doi/abs/10.1080/02650487.1995.11104614
- File, K., & Prince, R. (1998). Cause Related Marketing and Corporate Philanthropy in the Privately Held Enterprise. *Journal of Business Ethics*, *17*(14), 1529–1539. http://s3.amazonaws.com/academia.edu.documents/33905431/cause\_related\_market\_and\_p

- hilantropy.pdf?AWSAccessKeyId=AKIAIWOWYYGZ2Y53UL3A&Expires=1495497986 &Signature=sYTq7J8tHPFNgTmku%2BYeAn692HY%3D&response-content-disposition=inline%3B filename%3DCause\_re
- Fishbein, M., & Ajzen, I. (1975). *Belief, attitude, intention and behavior: An introduction to theory and research*. https://trid.trb.org/view/1150648
- Fiske, S. T. (1980). Attention and weight in person perception: The impact of negative and extreme behavior. *Journal of Personality and Social Psychology*, *38*(6), 889–906. https://doi.org/10.1037/0022-3514.38.6.889
- Gao, H., Mahmud, J., Chen, J., Nichols, J., & Zhou, M. (2014). Modeling User Attitude toward Controversial Topics in Online Social Media. *Eighth International AAAI Conference on Weblogs and Social Media*, 121–130. http://www.aaai.org/ocs/index.php/ICWSM/ICWSM14/paper/viewPDFInterstitial/8058/811
- Garriga, E., & Melé, D. (2004). Corporate social responsibility theories: Mapping the territory. *Journal of Business Ethics*. http://www.springerlink.com/index/t2j5p5r60k671481.pdf
- Ghiassi, M., Skinner, J., & Zimbra, D. (2013). Twitter brand sentiment analysis: A hybrid system using n-gram analysis and dynamic artificial neural network. *Expert Systems with Applications*, 40(16), 6266–6282. https://doi.org/10.1016/j.eswa.2013.05.057
- Gigerenzer, G. (2010). Moral Satisficing: Rethinking Moral Behavior as Bounded Rationality. *Topics in Cognitive Science*, 2(3), 528–554. https://doi.org/10.1111/j.1756-8765.2010.01094.x
- Gupta, S., & Pirsch, J. (2006). The company-cause-customer fit decision in cause-related marketing. *Journal of Consumer Marketing*, 23(6), 314–326. https://doi.org/10.1108/07363760610701850
- Haidt, J. (2001). The emotional dog and its rational tail: A social intuitionist approach to moral judgment. *Psychological Review*, *108*(4), 814–834. https://doi.org/10.1037/0033-295X.108.4.814
- Haidt, J. (2003a). The Emotional Dog Does Learn New Tricks: A Reply to Pizarro and Bloom (2003). In *Psychological Review* (Vol. 110, Issue 1, pp. 197–198). American Psychological Association Inc. https://doi.org/10.1037/0033-295X.110.1.197
- Haidt, J. (2003b). The moral emotions. In *Handbook of affective sciences* (pp. 852–870).

- Hartmann, P., Ibáñez, V. A., Javier, F., & Sainz, F. (n.d.). Green branding effects on attitude: functional versus emotional positioning strategies. https://doi.org/10.1108/02634500510577447
- Hassan, L. M., Shiu, E., & Shaw, D. (2016). Who Says There is an Intention—Behaviour Gap?

  Assessing the Empirical Evidence of an Intention—Behaviour Gap in Ethical Consumption. *Journal of Business Ethics*, *136*(2), 219–236. https://doi.org/10.1007/s10551-014-2440-0
- Hayes, A. (2017). *Introduction to Mediation, Moderation, and Conditional Process Analysis*. www.guilford.com/ebooks
- He, H., & Li, Y. (2011). CSR and Service Brand: The Mediating Effect of Brand Identification and Moderating Effect of Service Quality. *Journal of Business Ethics*, *100*(4), 673–688. https://doi.org/10.1007/s10551-010-0703-y
- Hoeffler, S., & Keller, K. L. (2002). Building Brand Equity Through Corporate Societal Marketing. *Journal of Public Policy & Marketing*, 21(1), 78–89. https://doi.org/10.1509/jppm.21.1.78.17600
- Hollebeek, L. D., Glynn, M. S., & Brodie, R. J. (2014). Consumer brand engagement in social media: Conceptualization, scale development and validation. *Journal of Interactive Marketing*, 28(2), 148–165. http://www.sciencedirect.com/science/article/pii/S1094996813000649
- Hond, F. Den, & Bakker, F. De. (2007). Ideologically motivated activism: How activist groups influence corporate social change activities. *Academy of Management Review*, *32*(3), 901–924. http://amr.aom.org/content/32/3/901.short
- Huhmann, B. a., & Mott-Stenerson, B. (2008). Controversial advertisement executions and involvement on elaborative processing and comprehension. *Journal of Marketing Communications*, 14(4), 293–313. https://doi.org/10.1080/13527260802141413
- Hunt, S. B., & Vitell, S. J. (1986). A General Theory of Marketing Ethics. In *Journal of Macromarketing* (Vol. 6, Issue 1, pp. 5–16). https://doi.org/10.1177/027614678600600103
- Hunt, S. B., & Vitell, S. J. (2006). The general theory of marketing ethics: A revision and three questions. *Journal of Macromarketing*, 26(2), 143–153. https://doi.org/10.1177/0276146706290923
- Husted, B., & Allen, D. (2007). Strategic Corporate Social Responsibility and Value Creation among Large FirmsLessons from the Spanish Experience. *Long Range Planning*, 40, 594–

- 610. https://doi.org/10.1016/j.lrp.2007.07.001
- Hydock, C., Paharia, N., & Blair, S. (2020). Should Your Brand Pick a Side? How Market Share Determines the Impact of Corporate Political Advocacy. *Journal of Marketing Research*, 57(6), 1135–1151. https://doi.org/10.1177/0022243720947682
- Hydock, C., Paharia, N., & Weber, T. J. (2019). The Consumer Response to Corporate Political Advocacy: a Review and Future Directions. *Customer Needs and Solutions*, *6*(3–4), 76–83. https://doi.org/10.1007/s40547-019-00098-x
- Inoue, Y., & Kent, A. (2014). A Conceptual Framework for Understanding the Effects of Corporate Social Marketing on Consumer Behavior. *Journal of Business Ethics*, *121*(4), 621–633. https://doi.org/10.1007/s10551-013-1742-y
- Ito, T. A., Larsen, J. T., Smith, N. K., & Cacioppo, J. T. (1998). Negative Information Weighs More Heavily on the Brain: The Negativity Bias in Evaluative Categorizations. In *Journal* of Personality and Social Psychology (Vol. 75, Issue 4). https://psycnet.apa.org/record/1998-12834-004
- Jensen, K., & Collins, S. (2008). The third-person effect in controversial product advertising. *American Behavioral Scientist*, 52(2), 1225–1242. https://doi.org/10.1086/268763
- Jiang, H., Luo, Y., & Kulemeka, O. (2016). Social media engagement as an evaluation barometer: Insights from communication executives. *Public Relations Review*, 42(4), 679–691. http://www.sciencedirect.com/science/article/pii/S0363811115300461
- Kanouse, D. E. (1984). Explaining Negativity Biases in Evaluation and Choice Behavior: Theory and Research. *Advances in Consumer Research*, *11*, 703–705. http://w.acrwebsite.org/search/view-conference-proceedings.aspx?Id=6335
- Katsanis, L. P. (1994). Do unmentionable products still exist? An empirical investigation.
  Journal of Product & Brand Management.
  http://www.emeraldinsight.com/doi/abs/10.1108/10610429410073093
- Kerr, G. F., Mortimer, K., Dickinson, S., & Waller, D. (2012). Buy, Boycott or Blog: Exploring online consumer power to share, discuss and distribute controversial advertising messages. *European Journal of Marketing*, 46(3/4), 387–405.
- Kietzmann, J. H., Hermkens, K., McCarthy, I. P., & Silvestre, B. S. (2011). Social media? Get serious! Understanding the functional building blocks of social media. *Business Horizons*, 54(3), 241–251. https://doi.org/10.1016/j.bushor.2011.01.005

- Kim, J. E., & Johnson, K. K. P. (2013). The Impact of Moral Emotions on Cause-Related Marketing Campaigns: A Cross-Cultural Examination. *Journal of Business Ethics*, 112(1). https://doi.org/10.1007/s10551-012-1233-6
- Kim, J. K., Overton, H., Bhalla, N., & Li, J. Y. (2020). Nike, Colin Kaepernick, and the politicization of sports: Examining perceived organizational motives and public responses.
  In *Public Relations Review* (Vol. 46, Issue 2). https://doi.org/10.1016/j.pubrev.2019.101856
- Korschun, D., & Du, S. (2013). How virtual corporate social responsibility dialogs generate value: A framework and propositions. *Journal of Business Research*, 66(9), 1494–1504. https://doi.org/10.1016/j.jbusres.2012.09.011
- Kotler, P., & Sarkar, C. (2017). "Finally, Brand Activism!" Philip Kotler and Brand Activism: Progressive vs. Regressive. *The Marketing Journal*, 1–8. https://www.marketingjournal.org/finally-brand-activism-philip-kotler-and-christian-sarkar/
- Kotler, P., & Zaltman, G. (1971). Social marketing: An approach to planned social change. In *Journal of Marketing* (Vol. 35, pp. 3–12). https://doi.org/Retrieved from EBSCO HOST
- Kozinets, R. V., de Valck, K., Wojnicki, A. C., & Wilner, S. J. S. (2010). Networked narratives: Understanding word-of-mouth marketing in online communities. *Journal Of*, 74(2), 71–89. http://journals.ama.org/doi/abs/10.1509/jmkg.74.2.71
- Kugler, K., & Coleman, P. (2009). Moral conflict and complexity: The dynamics of constructive versus destructive discussions over polarizing issues. 22nd Annual Conference of the International Association of Conflict Management, 1–31.
  https://pdfs.semanticscholar.org/c5ce/0aad71c286bb5a2fea79dee325d44139d7bb.pdf
- Kull, A. J., & Heath, T. B. (2014). You decide, we donate: Strengthening consumer-brand relationships through digitally co-created social responsibility. *International Journal of Research in Marketing*, *33*(1), 78–92. https://doi.org/10.1016/j.ijresmar.2015.04.005
- Lee, S.-H., & Kim, H.-W. (2015). Why people post benevolent and malicious comments online. *Communications of the ACM*, 58(11), 74–79. http://dl.acm.org/citation.cfm?id=2739042
- Leskovec, J. (2011). Social Media Analytics: Tracking, Modeling and Predicting the Flow of Information through Networks. *Proceedings of the 20th International Conference Companion on World Wide Web*, 277–278.
  - http://www.ra.ethz.ch/cdstore/www2011/companion/p277.pdf
- Lev, B., & Petrovits, C. (2010). Is doing good good for you? How corporate charitable

- contributions enhance revenue growth. *Strategic Management*. http://onlinelibrary.wiley.com/doi/10.1002/smj.810/full
- Lichtenstein, D., Drumwright, M., & Braig, B. (2004). The effect of corporate social responsibility on customer donations to corporate-supported nonprofits. *Journal of Marketing*, 68(4), 16–32. http://data.adic.co.kr/lit/publication/tmp/A9001335/A9001335.pdf
- Lii, Y.-S., & Lee, M. (2012). Doing right leads to doing well: When the type of CSR and reputation interact to affect consumer evaluations of the firm. *Journal of Business Ethics*, 105(1), 69–81. http://link.springer.com/article/10.1007/s10551-011-0948-0
- Luo, X., & Bhattacharya, C. (2006). Corporate social responsibility, customer satisfaction, and market value. *Journal of Marketing*. http://journals.ama.org/doi/abs/10.1509/jmkg.70.4.1
- Lutz, R. J. (1975). Changing brand attitudes through modification of cognitive structure. *Journal of Consumer Research*, *1*(4), 49–59. https://academic.oup.com/jcr/article-abstract/1/4/49/1799009
- MacInnis, D., & Jaworski, B. (1989). Information Processing. *Journal of Marketing*, 1–23. https://www.marshall.usc.edu/sites/default/files/macinnis/intellcont/integrative\_framework8 9-1.pdf
- MacInnis, D., Moorman, C., & Jaworski, B. (1991). Enhancing and measuring consumers' motivation, opportunity, and ability to process brand information from ads. *The Journal of Marketing*. http://www.jstor.org/stable/1251955
- Maignan, I., & Ferrell, O. (2004). Corporate social responsibility and marketing: An integrative framework. *Journal of the Academy of Marketing*, *32*(1), 3–19. http://journals.sagepub.com/doi/abs/10.1177/0092070303258971
- Manchanda, R. V., Dahl, D. W., & Frankenberger, K. D. (2002). Shocking Ads! Do they work? Advances in Consumer Research, 29, 230–231.
- Mangold, W. G., & Faulds, D. J. (2009). Social media: The new hybrid element of the promotion mix. *Business Horizons*, *52*, 357–365. http://www.sciencedirect.com/science/article/pii/S0007681309000329
- Manrai, L. A., & Gardner, M. P. (1992). Consumer processing of social ideas advertising: A conceptual modelNo Title. *Advances in Consumer Research*, 19.
- Margolis, J., Elfenbein, H., & Walsh, J. (2009). *Does it pay to be good... and does it matter? A meta-analysis of the relationship between corporate social and financial performance.*

- https://papers.ssrn.com/sol3/papers.cfm?abstract\_id=1866371
- Matten, D., & Moon, J. (n.d.). "Implicit" and "Explicit" CSR A conceptual framework for understanding CSR in Europe A conceptual framework for understanding CSR in Europe A conceptual framework for understanding CSR in Europe. 1479–5124. Retrieved May 25, 2017, from http://195.130.87.21:8080/dspace/bitstream/123456789/1124/1/29-'Implicit' and "Explicit" CSR A conceptual framework for understanding CSR in Europe.pdf
- Mayzlin, D., & Godes, D. (2004). Using Online Conversations to Study Word of Mouth Communication. *Marketing Science*, *23*(4), 545–560. https://ideas.repec.org/p/ysm/somwrk/ysm304.html
- Mcwilliams, A., & Siegel, D. (2000). Research notes and communications. Corporate social responsibility and financial performance: correlation or misspecification? *Strategic Management Journal*, 609(January 1999), 603–609. https://doi.org/10.1002/(SICI)1097-0266(200005)21
- Mcwilliams, A., Siegel, D. S., & Wright, P. M. (2005). Working Papers in Economics Corporate Social Responsibility: Strategic Implications. *Journal of Management Studies*, *43*(1), 1–18. http://www.rpi.edu/dept/economics/;
- Menon, S., & Kahn, B. E. (2003). Corporate Sponsorships of Philanthropic Activities: When Do They Impact Perception of Sponsor Brand? *Journal of Consumer Psychology*, *13*(3), 316–327. https://doi.org/10.1207/S15327663JCP1303\_12
- Miao, C. F. (2004). Enhancing Knowledge Development in Marketing. *Enhancing Knowledge Development in Marketing*, 21, 319.
- Ming-Dong, P. L. (2008). A review of the theories of corporate social responsibility: Its evolutionary path and the road ahead. *International Journal of Management Reviews International Journal of Management Reviews IJMR International Journal of Management Reviews*, 10(1), 53–73. https://doi.org/10.1111/j.1468-2370.2007.00226.x
- Mohr, L. A., & Webb, D. J. (2005). The Effects of Corporate Social Responsibility and Price on Consumer Responses. *The Journal of Consumer Affairs*, *39*(1), 121–147. https://s3.amazonaws.com/academia.edu.documents/28873596/mohr\_\_2005.pdf?AWSAccessKeyId=AKIAIWOWYYGZ2Y53UL3A&Expires=1516999541&Signature=ao%2F2eI5lB92eyoLPAJxowClIbj4%3D&response-content-disposition=inline%3Bfilename%3DThe\_effects\_of\_corporate\_social\_res

- Mohr, L. A., Webb, D. J., Harris, K. E., Bardzil, J., Edwards, A., Leach, M., Miller, V., & Reed, A. (2001). Do Consumers Expect Companies to be Socially Responsible? The Impact of Corporate Social Responsibility on Buying Behavior. *SUMMER*, 35(1). https://s3.amazonaws.com/academia.edu.documents/33856292/j.1745-6606.2001.tb00102.x.pdf?AWSAccessKeyId=AKIAIWOWYYGZ2Y53UL3A&Expires=1 519686494&Signature=uEpJpQ%2F1Ne9DUSzaSUAwXVcWkGw%3D&response-content-disposition=inline%3B filename%3DJ\_1745-6606\_2001\_tb00102.pdf
- Moosmayer, D., & Fuljahn, A. (2010). Consumer perceptions of cause related marketing campaigns. *Journal of Consumer Marketing*, 27(6), 543–549.
- Mukherjee, S., & Althuizen, N. (2020). Brand activism: Does courting controversy help or hurt a brand? *International Journal of Research in Marketing*, *xxxx*. https://doi.org/10.1016/j.ijresmar.2020.02.008
- Murdough, C. (2009). Social media measurement: It's not impossible. *Journal of Interactive Advertising*, 10(1), 94–99. http://www.tandfonline.com/doi/full/10.1080/15252019.2009.10722165
- Murray, K. B., & Vogel, C. M. (1997). Using a hierarchy-of-effects approach to gauge the effectiveness of corporate social responsibility to generate goodwill toward the firm: Financial versus nonfinancial impacts. *Journal of Business Research*, *38*(2), 141–159. https://doi.org/10.1016/S0148-2963(96)00061-6
- Naderian, A., & Baharun, R. (2015). Corporate Social Responsibility and Consumer Behavior. *Asian Journal of Management*, 6(4), 249–255.
- Nalick, M., Josefy, M., Zardkoohi, A., & Bierman, L. (2016). Corporate Sociopolitical Involvement: *Academy of Management Perspectives*, *30*(4), 384–403.
- Nan, X., & Heo, K. (2007). Consumer Responses to Corporate Social Responsibility (CSR)
  Initiatives: Examining the Role of Brand-Cause Fit in Cause-Related Marketing. *Journal of Advertising*, *36*(2), 63–74. https://doi.org/10.2753/JOA0091-3367360204
- Neureiter, M., & Bhattacharya, C. B. (2021). Why Do Boycotts Sometimes Increase Sales? Consumer Activism in the Age of Political Polarization. *Business Horizons*. https://doi.org/10.1016/j.bushor.2021.02.025
- Paek, H.-J., & Nelson, M. R. (2009). To Buy or Not to Buy: Determinants of Socially Responsible Consumer Behavior and Consumer Reactions to Cause-Related and Boycotting

- Ads. *Journal of Current Issues & Research in Advertising*, *31*(2), 75–90. https://doi.org/10.1080/10641734.2009.10505267
- Paharia, N., Vohs, K. D., & Deshpandé, R. (2013). Sweatshop labor is wrong unless the shoes are cute: Cognition can both help and hurt moral motivated reasoning. *Organizational Behavior and Human Decision Processes*, 121, 81–88. https://doi.org/10.1016/j.obhdp.2013.01.001
- Park, K., & Jiang, H. (2020). Signaling, Verification, and Identification: The Way Corporate Social Advocacy Generates Brand Loyalty on Social Media. *International Journal of Business Communication*, 1(25). https://doi.org/10.1177/2329488420907121
- Parry, S., Jones, R., Stern, P., & Robinson, M. (2013). Neuroethics of neuromarketing. *Journal of Consumer Behaviour*, 12(2), 112–121. https://doi.org/10.1002/cb
- Peloza, J., & Shang, J. (2011). How can corporate social responsibility activities create value for stakeholders? A systematic review. *Journal of the Academy of Marketing Science*, *39*(1), 117–135.
  - https://www.researchgate.net/profile/John\_Peloza/publication/225253801\_How\_can\_corpor ate\_social\_responsibility\_activities\_create\_value\_for\_stakeholders\_A\_systematic\_review/links/00b7d534408189c108000000/How-can-corporate-social-responsibility-activities-c
- Peters, K., Chen, Y., Kaplan, A. M., Ognibeni, B., & Pauwels, K. (2013). Social Media Metrics

   A Framework and Guidelines for Managing Social Media. *Journal of Interactive Marketing*, 27(4), 281–298. https://doi.org/10.1016/j.intmar.2013.09.007
- Polonsky, M. J., & Macdonald, E. K. (2000). Exploring the link between cause-related marketing and brand building. *International Journal of Nonprofit and Voluntary Sector Marketing*, 5(1), 46–57. https://doi.org/10.1002/nvsm.96
- Polonsky, M. J., & Speed, R. (2001). Linking sponsorship and cause related marketing: Complementarities and conflicts. *European Journal of Marketing*, *35*(11/12), 1361–1389. https://doi.org/10.1108/EUM0000000006484
- Pope, N. K. L., Voges, K. E., & Brown, M. R. (2004). The Effect of Provocation in the Form of Mild Erotica on Attitude to the Ad and Corporate Image: Differences Between Cause-Related and Product-Based Advertising. *Journal of Advertising*, 33(1), 69–82. https://doi.org/10.1080/00913367.2004.10639154
- Pracejus, J. W., & Olsen, G. D. (2004). The role of brand/cause fit in the effectiveness of cause-

- related marketing campaigns. *Journal of Business Research*, *57*(6), 635–640. https://doi.org/10.1016/S0148-2963(02)00306-5
- Pracejus, J. W., Olsen, G. D., & Brown, N. R. (2003). on the Prevalance and Impact of Vague Quantefiers in the Advertising of Cause-Related Marketing (Crm). In *Journal of Advertising* (Vol. 32, Issues 4 (winter2003-4), pp. 19–28). https://doi.org/10.1080/00913367.2003.10639146
- Prahalad, C. K., & Ramaswamy, V. (2004). Co-creating unique value with customers. *Strategy and Leadership*, 32(3), 4–9. https://doi.org/10.1108/10878570410699249
- Prendergast, G., & Hwa, H. (2003). An Asian perspective of offensive advertising on the web. *International Journal of Advertising*, 22(3), 393–411. http://www.tandfonline.com/doi/abs/10.1080/02650487.2003.11072860
- Ricks, J. M. (2005). An assessment of strategic corporate philanthropy on perceptions of brand equity variables. *Journal of Consumer Marketing*, 22(3), 121–134. https://doi.org/10.1108/07363760510595940
- Ridout, T. N., & Smith, G. R. (2008). Free advertising. How the media amplify campaign messages. *Political Research Quarterly*, *61*(4), 598–608. https://doi.org/10.1049/ep.1970.0375
- Rim, H., Lee, Y. A., & Yoo, S. (2020). Polarized public opinion responding to corporate social advocacy: Social network analysis of boycotters and advocators. *Public Relations Review*, 46(2). https://doi.org/10.1016/j.pubrev.2019.101869
- Ross, J. K., Stutts, M. A., & Patterson, L. (1991). Tactical considerations for the effective use of cause-related marketing. In *Journal of Applied Business Research (JABR)* (Vol. 7, pp. 58–65).
- Saad, W., Ibrahim, G., Naja, M., & Hakam, N. (2015). Provocation in Advertising: The Attitude of Lebanese Consumers. *Journal of Marketing Development and Competitiveness*, 9(2), 92.
- Sabri, O. (2017). Does Viral Communication Context Increase the Harmfulness of Controversial Taboo Advertising? *Journal of Business Ethics*, *141*(2), 235–247. https://doi.org/10.1007/s10551-015-2751-9
- Samu, S., & Wymer, W. (2014a). Cause marketing communications: Consumer inference on attitudes towards brand and cause. *European Journal of Marketing*. http://www.emeraldinsight.com/doi/abs/10.1108/EJM-04-2012-0226

- Samu, S., & Wymer, W. (2014b). Cause marketing communications: Consumer inference on attitudes towards brand and cause. *European Journal of Marketing*. http://www.emeraldinsight.com/doi/abs/10.1108/EJM-04-2012-0226
- Sandıkcı, Ö., & Ekici, A. (2009). Politically motivated brand rejection. *Journal of Business Reseach*, 62, 208–217. https://doi.org/10.1016/j.jbusres.2008.01.028
- Sen, S., & Bhattacharya, C. B. (2001). Doing Better? Social Lead Consumer Reactions Doing Corporate Responsibility. *Journal of Marketing Research*, *38*(2), 225–243. https://doi.org/10.1509/jmkr.38.2.225.18838
- Sen, S., Du, S., & Bhattacharya, C. B. (2016). Corporate social responsibility: A consumer psychology perspective. *Current Opinion in Psychology*, *10*, 70–75. https://doi.org/10.1016/j.copsyc.2015.12.014
- Sethi, P. S. (1975). Dimensions of Corporate Social performance: An Analytical framework. *California Management Review*, 17(3), 58–64.
- Shafir, E. (1993). Choosing versus rejecting: Why some options are both better and worse than others. *Memory & Cognition*, 21(4), 546–556. https://link.springer.com/content/pdf/10.3758/BF03197186.pdf
- Shao, A., & Hill, J. (1994). Global television advertising restrictions: the case of socially sensitive products. *International Journal of Advertising*. http://www.tandfonline.com/doi/abs/10.1080/02650487.1994.11104589
- Shaw, D., & Mcmaster, R. (2015). Care and Commitment in Ethical Consumption: An Exploration of the 'Attitude–Behaviour Gap.' *Article in Journal of Business Ethics*, *136*(2), 251–265. https://doi.org/10.1007/s10551-014-2442-y
- Sheehan, K., & Pittman, M. (2016). *Amazon's Mechanical Turk for academics: The HIT handbook for social science research*. http://psycnet.apa.org/record/2016-22118-000
- Sheeran, P. (2002). Intention-Behavior Relations: A Conceptual and Empirical Review. *European Review of Social Psychology*, 12(1), 1–36. https://doi.org/10.1002/0470013478.ch1
- Simmons, C. J., & Becker-Olsen, K. L. (2006). Achieving Marketing Objectives Through Social Sponsorships. *Journal of Marketing*, 70, 154–169. http://www.marketingpower.com/jmblog.
- Smith, A., Fischer, E., & Yongjian, C. (2012). How Does Brand-related User-generated Content

- Differ across YouTube, Facebook, and Twitter? How Does Brand-related User-generated Content Differ across YouTube, *Journal of Interactive Marketing*, 26(2), 102–113. https://doi.org/10.1016/j.intmar.2012.01.002
- Smith, N. C. (2003). Corporate Social Responsibility: Not Whether, But How? 44(03).
- Smith, S. M., & Alcorn, D. S. (1991). Cause marketing: a new direction in the marketing of corporate responsibility. *Journal of Consumer Marketing*, 8, 19–35. https://doi.org/10.1108/08876049110035639
- Smith, T., Coyle, J. R., Lightfoot, E., & Scott, A. (2007). Reconsidering models of influence: the relationship between consumer social networks and word-of-mouth effectiveness. *Of Advertising* ..., 47(4), 387–397.
  http://www.journalofadvertisingresearch.com/content/47/4/387.abstract
- Snider, J., Hill, R. P., & Martin, D. (2003). Corporate social responsibility in the 21st century: a view from the world's most successful firms. *Journal of Business Ethics*, 48, 175–187. https://doi.org/10.1023/B:BUSI.0000004606.29523.db
- Sun, Y., Shen, L., & Pan, Z. (2008). On the Behavioral Component of the Third-Person Effect. *Communication Research*, *April*. https://doi.org/10.1177/0093650207313167
- Szykman, L. R. (2004). Who Are You and Why Are You Being Nice?: Investigating the Industry Effect on Consumer Reaction to Corporate Societal Marketing Efforts. *Advances in Consumer Research*, *31*. http://www.acrwebsite.org/volumes/8903/volumes/v31/NA-31
- T de Jong, M. D., & Mark van der Meer, B. (2017). How Does It Fit? Exploring the Congruence Between Organizations and Their Corporate Social Responsibility (CSR) Activities. *Journal of Business Ethics*, 143(1), 71–83. https://doi.org/10.1007/s10551-015-2782-2
- Ting, H., & de Rum, E. C. (2012). Generations X and Y Attitude towards Controversial Advertising. *Asian Journal of Business Research*, 2(2), 24–37. https://doi.org/10.14707/ajbr.120008
- Tinic, S. A. (1997). United colors and untied meanings: Benetton and the commodification of social issues. *Journal of Communication*, 47(3), 3–25. https://doi.org/10.1111/j.1460-2466.1997.tb02714.x
- Torres, A., Bijmolt, T. H. A., Tribó, J. A., & Verhoef, P. (2012). Generating global brand equity through corporate social responsibility to key stakeholders. *International Journal of Research in Marketing*, 29(1), 13–24.

- https://doi.org/https://doi.org/10.1016/j.ijresmar.2011.10.002
- Treise, D., Weigold, M. F., Conna, J., & Garrison, H. (1994). Ethics in Advertising: Ideological Correlates of Consumer Perceptions. *Journal of Advertising*, *23*(3), 59–69. https://doi.org/10.2307/4188938
- Trusov, M., Bucklin, R. E., & Pauwels, K. (2009). Effects of word-of-mouth versus traditional marketing: findings from an internet social networking site. *Journal of Marketing*, 73(5), 90–102. http://journals.ama.org/doi/abs/10.1509/jmkg.73.5.90
- Varadarajan, P. R., & Menon, A. (1988). Cause-Related Marketing: A Coalignment of Marketing Strategy and Corporate Philanthropy. *Journal of Marketing*, *52*(3), 58–74.
- Vermeir, I., & Verbeke, W. (2006). Sustainable food consumption: Exploring the consumer "attitude Behavioral intention" gap. *Journal of Agricultural and Environmental Ethics*, 19(2), 169–194. https://doi.org/10.1007/s10806-005-5485-3
- Vézina, R., & Paul, O. (1997). Provocation in advertising: A conceptualization and an empirical assessment. *International Journal of Research in Marketing*, *14*(2), 177–192. https://doi.org/10.1016/S0167-8116(97)00002-5
- Vitell, S. J. (2015). A Case for Consumer Social Responsibility (CnSR): Including a Selected Review of Consumer Ethics/Social Responsibility Research. *Journal of Business Ethics*, 130(4), 767–774. https://doi.org/10.1007/s10551-014-2110-2
- Waller, D. S. (1999). Attitudes towards offensive advertising: an Australian study. *Journal of Consumer Marketing*, 16(3), 288–295. https://doi.org/10.1108/07363769910271513
- Waller, D. S. (2004). WHAT FACTORS MAKE CONTROVERSIAL ADVERTISING OFFENSIVE?: A PRELIMINARY STUDY David S. Waller. July, 1–10.
- Waller, D. S. (2006). A Proposed Response Model for Controversial Advertising. *Journal of Promotion Management*, 11(September), 3–15. https://doi.org/10.1300/J057v11n02
- Waller, D. S., Fam, K. S., & Erdogan, B. Z. (2005). Advertising of Controversial Products: A Cross-Cultural Study. *The Journal of Consumer Marketing*, 22(1), 6–13. https://doi.org/10.1108/07363760510576509
- Webb, D. J., & Mohr, L. A. (1998). A Typology of Consumer Responses to Cause-Related Marketing: From Skeptics to Socially Concerned. *Journal of Public Policy & Marketing*, 17(Andreasen 1996), 226–239.
- Webb, D. J., Mohr, L. A., & Harris, K. E. (2008). A re-examination of socially responsible

- consumption and its measurement ★. *Journal of Business Reseach*, 61, 91–98. https://doi.org/10.1016/j.jbusres.2007.05.007
- Whelan, G., Moon, J., & Grant, B. (2013). Corporations and Citizenship Arenas in the Age of Social Media. *Journal of Business Ethics*, 118(4), 777–790. https://doi.org/10.1007/s10551-013-1960-3
- Wilson, A., & West, C. (1981). The marketing of "unmentionables." *Harvard Business Review*, 59(1), 91–102. http://search.ebscohost.com/login.aspx?direct=true&db=bth&AN=18491801&site=ehost-live
- Xie, C., Bagozzi, R. P., & Grønhaug, K. (2015). The role of moral emotions and individual differences in consumer responses to corporate green and non-green actions. *Journal of the Academy of Marketing Science*, 43(3), 333–356. https://doi.org/10.1007/s11747-014-0394-5
- Yechiam, E., Barron, G., Erev, I., & Erez, M. (2003). On the robustness and the direction of the effect of cause-related marketing. *Journal of Consumer Behaviour*, 2(4), 320–332. https://doi.org/10.1002/cb.111

#### **Appendices**

#### **Appendix 1 Brands Pretesting Questionnaire**

- How often have you worn/drank/used/shopped at... sport clothing/sodas/credit cards/drugstore in the last three months? 7-point semantic differential Extremely familiar/Extremely unfamiliar
- How familiar are you with Adidas-Nike/CocaCola-Pepsi/Visa-MasterCard/CVS-Walgreens? 7-point semantic differential Extremely negative/Extremely positive
- How often have you worn/drank/used/shopped... sport clothing/sodas/credit cards/drugstore in the last three months? Once a week or more, a few times a month, once a month, at least once in the last three months, never
- What is your overall opinion of Adidas-Nike/CocaCola-Pepsi/Visa-MasterCard/CVS-Walgreens? 7-point semantic differential Extremely low/Extremely high

- How often have you worn/drank/used/shopped... Adidas-Nike/CocaCola-Pepsi/Visa-MasterCard/CVS-Walgreens? Once a week or more, a few times a month, once a month, at least once in the last three months, never
- How do you feel about Adidas-Nike/CocaCola-Pepsi/Visa-MasterCard/CVS-Walgreens?
   7-point semantic differential Extremely unfavorable/Extremely favorable
- How likely is that you would recommend Adidas-Nike/CocaCola-Pepsi/Visa-MasterCard/CVS-Walgreens to a friend or colleage? 7-point semantic differential Extremely unlikely/Extremely likely
- Do you have a preference between Adidas-Nike/CocaCola-Pepsi/Visa-MasterCard/CVS-Walgreens? 7-point semantic differential Brand 1-Indiferent-Brand 2 (random order)

#### **Appendix 2 Social Issues Pretesting Questionnaires**

Social issue: Same-Sex Marriage, Dream Act, Ending Child Abuse, Housing Solutions for Veterans

- Do you think *social issue* is an important social issue? 7-point semantic differential Extremely unimportant/Extremely important
- Are you pro, against or neutral about *social issue*? 7-point semantic differential Strongly Against/Neutral/Strongly Pro
- How would you feel about a brand or company running an advertising campaign in support of *social issue*? 7-point semantic differential Extremely negative/Extremely positive
- How would you feel about a brand or company running an advertising campaign to donate money in support of *social issue*? 7-point semantic differential Extremely negative/Extremely positive

Where *social issue* is eating healthy, skin cancer screening, pet adoption, ending child abuse, housing solutions for veterans, same-sex marriage, breast feeding in public, homo-parental adoption, banning assault weapons and dreamers receiving a green card.

## Appendix 3 Ads Pretesting Questionnaire Brand Familiarity, Random Order

• About Visa/MasterCard/Walgreens/CVS you would say that... 7-point semantic differential This brand is very unfamiliar to me / This brand is very familiar to me.

- About Visa/MasterCard/Walgreens/CVS you would say that... 7-point semantic differential I'm not at all knowledgeable about this brand / I'm very knowledgeable about this brand.
- About Visa/MasterCard/Walgreens/CVS you would say that... 7-point semantic differential I have never seen advertisements about this brand in the mass media / I have seen many advertisements about this brand in the mass media.

#### Aesthetic Formality (Presenting Ad), Random Order

- Would you say this ad is... 7-point semantic differential Poorly organized / Well organized
- Would you say this ad is... 7-point semantic differential Chaotic / Ordered
- Would you say this ad is... 7-point semantic differential Illegible / Legible

#### Ad comprehension (Presenting Ad), Random Order

- Would you say this ad is... 7-point semantic differential Easy to understand / Difficult to understand
- Would you say this ad is... 7-point semantic differential Straightforward / Confusing
- Would you say this ad is... 7-point semantic differential The meaning is certain / The meaning is ambiguous

#### Aesthetic Evaluation (Presenting Ad), Random Order

- I think this ad is... 7-point semantic differential Offensive / Enjoyable
- I think this ad is... 7-point semantic differential Poor-looking / Nice-looking
- I think this ad is... 7-point semantic differential Displeasing / Pleasing
- I think this ad is... 7-point semantic differential Unattractive / Attractive
- I think this ad has... 7-point semantic differential bad appearance / good appearance
- I think this ad is... 7-point semantic differential Ugly / Beautiful

#### Attitude Towards the Ad (Presenting Ad), Random Order

- Regarding this ad... 7-point semantic differential I dislike the ad / I like the ad
- Regarding this ad... 7-point semantic differential I react unfavorably to the ad / I react favorably to the ad
- Regarding this ad... 7-point semantic differential I feel negative toward the ad / I feel positive toward the ad.

#### **Brand Fit**

Directions: When you think about how (brand) and (social cause) match up with one another, would you say that the sponsorship is a:

- 7-point semantic differential A poor match / A good match
- 7-point semantic differential Poor fit / Good fit
- 7-point semantic differential Poor alignment / Good alignment

#### **Final Thoughts (Presenting Ad)**

Are there other things that come to mind when you see this ad? Open question

## **Appendix 4 Ads Pretesting Results**

#### **Case Processing Summary**

	Cases						
	Val	lid	Missing		Total		
	N	Percent	N	Percent	N	Percent	
Cause_Type * Brand	605	100.0%	0	0.0%	605	100.0%	
Cause_Ad * Brand	605	100.0%	0	0.0%	605	100.0%	

### **Cause\_Type \* Brand Crosstabulation**

		Brand				
		CVS	Mastercard	Visa	Walgreens	Total
Cause_Type	Control	29	30	30	27	116
	Controversial	62	62	63	61	248
	Non-Controversial	62	56	62	61	241
Total		153	148	155	149	605

## Cause\_Ad \* Brand Crosstabulation

		CVS	Mastercard	Visa	Walgreens	Total
Cause_Ad	Assault Weapons	32	31	32	30	125
	Branding	29	30	30	27	116

	Child Abuse	30	28	30	31	119
	Same-Sex Marriage	30	31	31	31	123
	Veterans Housing	32	28	32	30	122
Total		153	148	155	149	605

# Oneway

# ANOVA

				Mean		
		Sum of Squares	df	Square	F	Sig.
Ad_Organized	Between Groups	13.777	4	3.444	2.017	.091
	Within Groups	1024.778	600	1.708		
	Total	1038.555	604			
Ad_Ordered	Between Groups	14.633	4	3.658	1.910	.107
	Within Groups	1149.152	600	1.915		
	Total	1163.785	604			
Ad_legible	Between Groups	30.267	4	7.567	4.721	.001
	Within Groups	961.743	600	1.603		
	Total	992.010	604			
Ad_Understandability	Between Groups	22.965	4	5.741	1.151	.332
	Within Groups	2992.943	600	4.988		
	Total	3015.907	604			
Ad_Straightforward	Between Groups	23.669	4	5.917	1.313	.264
	Within Groups	2703.197	600	4.505		
	Total	2726.866	604			
Ad_Meaning	Between Groups	58.610	4	14.653	3.046	.017
	Within Groups	2886.530	600	4.811		
	Total	2945.140	604			
Ad_Offensivness	Between Groups	139.224	4	34.806	15.708	.000
	Within Groups	1329.514	600	2.216		
	Total	1468.737	604			
Ad_Look	Between Groups	70.331	4	17.583	7.517	.000
	Within Groups	1403.388	600	2.339		
	Total	1473.719	604			
Ad_Pleasingness	Between Groups	99.372	4	24.843	9.473	.000
	Within Groups	1573.504	600	2.623		
	Total	1672.876	604			
Ad_Attractiveness	Between Groups	75.640	4	18.910	7.149	.000

	Within Groups	1587.061	600	2.645		
	Total	1662.701	604			
Ad_Appereance	Between Groups	61.301	4	15.325	6.386	.000
	Within Groups	1439.800	600	2.400		
	Total	1501.101	604			
Ad_Beautiness	Between Groups	104.122	4	26.030	9.996	.000
	Within Groups	1562.500	600	2.604		
	Total	1666.621	604			
Ad_Likeness	Between Groups	44.395	4	11.099	3.927	.004
	Within Groups	1695.582	600	2.826		
	Total	1739.977	604			
Ad_Reaction	Between Groups	45.361	4	11.340	4.184	.002
	Within Groups	1626.424	600	2.711		
	Total	1671.785	604			
Ad_Valence	Between Groups	66.200	4	16.550	6.178	.000
	Within Groups	1607.321	600	2.679		
	Total	1673.521	604			
Brand_Familiarity	Between Groups	2.186	4	.546	.328	.859
	Within Groups	999.854	600	1.666		
	Total	1002.040	604			
Brand_Knowledge	Between Groups	8.714	4	2.178	1.239	.293
	Within Groups	1055.114	600	1.759		
	Total	1063.828	604			
Brand_Advertising	Between Groups	13.510	4	3.377	1.602	.172
	Within Groups	1265.290	600	2.109		
	Total	1278.800	604			

# Bonferroni

Bonterroni						959	V <sub>0</sub>
						Confid	
						Inter	
						Inter	Uppe
			Mean				r
Dependent	(I)	(J)	Difference	Std.		Lower	Boun
Variable	Cause_Ad_Code	Cause_Ad_Code	(I-J)	Error	Sig.	Bound	d
Ad_legible	Assault Weapons	Branding	489*	.163	.028	95	03
	_	Child Abuse	640*	.162	.001	-1.10	18
		Same-Sex	196	.161	1.000	65	.26
		Marriage					
		Veterans	300	.161	.632	75	.15
		Housing					
	Branding	Assault Weapons	.489*	.163	.028	.03	.95
		Child Abuse	151	.165	1.000	62	.31
		Same-Sex	.294	.164	.736	17	.76
		Marriage					
		Veterans	.189	.164	1.000	27	.65
		Housing					
	Child Abuse	Assault Weapons	.640*	.162	.001	.18	1.10
		Branding	.151	.165	1.000	31	.62
		Same-Sex	.444	.163	.065	01	.90
		Marriage					
		Veterans	.340	.163	.374	12	.80
		Housing					
	Same-Sex	Assault Weapons	.196	.161	1.000	26	.65
	Marriage	Branding	294	.164	.736	76	.17
		Child Abuse	444	.163	.065	90	.01
		Veterans	104	.162	1.000	56	.35
		Housing					
	Veterans Housing	Assault Weapons	.300	.161	.632	15	.75
		Branding	189	.164		65	.27
		Child Abuse	340	.163	.374	80	.12
		Same-Sex	.104	.162	1.000	35	.56
		Marriage					
Ad_Meani	Assault Weapons	Branding	589	.283	.376	-1.39	.21
ng		Child Abuse	.359	.281	1.000	43	1.15
		Same-Sex	280	.279	1.000	-1.06	.51
		Marriage	2.2		1 000		
		Veterans	034	.279	1.000	82	.75
		Housing					

	Branding	Assault Weapons	.589	.283	.376	21	1.39
		Child Abuse	.949*	.286	.010	.14	1.75
		Same-Sex	.309	.284	1.000	49	1.11
		Marriage					
		Veterans	.555	.284	.513	25	1.36
		Housing					
	Child Abuse	Assault Weapons	359	.281	1.000	-1.15	.43
		Branding	949*	.286	.010	-1.75	14
		Same-Sex	639	.282	.238	-1.43	.16
		Marriage					
		Veterans	393	.283	1.000	-1.19	.40
		Housing					
	Same-Sex	Assault Weapons	.280	.279	1.000	51	1.06
	Marriage	Branding	309	.284	1.000	-1.11	.49
		Child Abuse	.639	.282	.238	16	1.43
		Veterans	.246	.280	1.000	54	1.04
		Housing					
	Veterans Housing	Assault Weapons	.034	.279	1.000	75	.82
		Branding	555	.284	.513	-1.36	.25
		Child Abuse	.393	.283	1.000	40	1.19
		Same-Sex	246	.280	1.000	-1.04	.54
		Marriage					
Ad_Offensi	Assault Weapons	Branding	-1.036*	.192	.000	-1.58	50
vness		Child Abuse	.203	.191	1.000	33	.74
		Same-Sex	663*	.189	.005	-1.20	13
		Marriage					
		Veterans	831*	.189	.000	-1.36	30
		Housing					
	Branding	Assault Weapons	1.036*	.192	.000	.50	1.58
		Child Abuse	1.240*	.194	.000	.69	1.79
		Same-Sex	.373	.193	.535	17	.92
		Marriage					
		Veterans	.205	.193	1.000	34	.75
		Housing					
	Child Abuse	Assault Weapons	203	.191	1.000	74	.33
		Branding	-1.240*	.194	.000	-1.79	69
		Same-Sex	867*	.191	.000	-1.41	33
		Marriage					

		Veterans Housing	-1.035*	.192	.000	-1.57	49
	Same-Sex	Assault Weapons	.663*	.189	.005	.13	1.20
	Marriage	Branding	373	.193	.535	92	.17
		Child Abuse	.867*	.191	.000	.33	1.41
		Veterans	168	.190	1.000	70	.37
		Housing					
	Veterans Housing	Assault Weapons	.831*	.189	.000	.30	1.36
		Branding	205	.193	1.000	75	.34
		Child Abuse	1.035*	.192	.000	.49	1.57
		Same-Sex	.168	.190	1.000	37	.70
		Marriage					
Ad_Look	Assault Weapons	Branding	679*	.197	.006	-1.23	12
		Child Abuse	.197	.196	1.000	35	.75
		Same-Sex	595*	.194	.023	-1.14	05
		Marriage					
		Veterans	437	.195	.253	98	.11
		Housing					
	Branding	Assault Weapons	.679*	.197	.006	.12	1.23
		Child Abuse	.876*	.200	.000	.31	1.44
		Same-Sex	.084	.198	1.000	47	.64
		Marriage					
		Veterans	.243	.198	1.000	32	.80
		Housing					
	Child Abuse	Assault Weapons	197	.196	1.000	75	.35
		Branding	876*	.200	.000	-1.44	31
		Same-Sex	792*	.197	.001	-1.35	24
		Marriage					
		Veterans	634*	.197	.014	-1.19	08
		Housing					
	Same-Sex	Assault Weapons	.595*	.194	.023	.05	1.14
	Marriage	Branding	084	.198	1.000	64	.47
		Child Abuse	.792*	.197	.001	.24	1.35
		Veterans	.158	.195	1.000	39	.71
		Housing					
	Veterans Housing	Assault Weapons	.437	.195	.253	11	.98
		Branding	243	.198	1.000	80	.32
		Child Abuse	.634*	.197	.014	.08	1.19

		Same-Sex Marriage	158	.195	1.000	71	.39
Ad Pleasin	Assault Weapons	Branding	795*	.209	.002	-1.38	21
gness		Child Abuse	.315	.207	1.000	27	.90
C		Same-Sex	543	.206	.085	-1.12	.04
		Marriage					
		Veterans	547	.206	.082	-1.13	.03
		Housing					
	Branding	Assault Weapons	.795*	.209	.002	.21	1.38
	C	Child Abuse	1.110*	.211	.000	.51	1.71
		Same-Sex	.252	.210	1.000	34	.84
		Marriage					
		Veterans	.248	.210	1.000	34	.84
		Housing					
	Child Abuse	Assault Weapons	315	.207	1.000	90	.27
		Branding	-1.110*	.211	.000	-1.71	51
		Same-Sex	859*	.208	.000	-1.45	27
		Marriage					
		Veterans	862*	.209	.000	-1.45	27
		Housing					
	Same-Sex	Assault Weapons	.543	.206	.085	04	1.12
	Marriage	Branding	252	.210	1.000	84	.34
		Child Abuse	.859*	.208	.000	.27	1.45
		Veterans	004	.207	1.000	59	.58
		Housing					
	Veterans Housing	Assault Weapons	.547	.206	.082	03	1.13
		Branding	248	.210	1.000	84	.34
		Child Abuse	.862*	.209	.000	.27	1.45
		Same-Sex	.004	.207	1.000	58	.59
		Marriage					
Ad_Attract	Assault Weapons	Branding	690*	.210	.011	-1.28	10
iveness		Child Abuse	.201	.208	1.000	39	.79
		Same-Sex	407	.207	.495	99	.18
		Marriage					
		Veterans	656*	.207	.016	-1.24	07
		Housing					
	Branding	Assault Weapons	.690*	.210	.011	.10	1.28
		Child Abuse	.892*	.212	.000	.29	1.49

		Same-Sex Marriage	.284	.210	1.000	31	.88
		Veterans Housing	.034	.211	1.000	56	.63
	Child Abuse	Assault Weapons	201	.208	1.000	79	.39
		Branding	892*	.212	.000	-1.49	29
		Same-Sex Marriage	608*	.209	.038	-1.20	02
		Veterans Housing	857*	.210	.000	-1.45	27
	Same-Sex	Assault Weapons	.407	.207	.495	18	.99
	Marriage	Branding	284	.210	1.000	88	.31
		Child Abuse	.608*	.209	.038	.02	1.20
		Veterans Housing	249	.208	1.000	83	.34
	Veterans Housing	Assault Weapons	.656*	.207	.016	.07	1.24
		Branding	034	.211	1.000	63	.56
		Child Abuse	.857*	.210	.000	.27	1.45
		Same-Sex Marriage	.249	.208	1.000	34	.83
Ad_Appere	Assault Weapons	Branding	726*	.200	.003	-1.29	16
ance	-	Child Abuse	.198	.198	1.000	36	.76
		Same-Sex Marriage	305	.197	1.000	86	.25
		Veterans Housing	408	.197	.391	96	.15
	Branding	Assault Weapons	.726*	.200	.003	.16	1.29
		Child Abuse	.924*	.202	.000	.35	1.49
		Same-Sex Marriage	.421	.200	.362	14	.99
		Veterans Housing	.318	.201	1.000	25	.88
	Child Abuse	Assault Weapons	198	.198	1.000	76	.36
		Branding	924*	.202	.000	-1.49	35
		Same-Sex Marriage	503	.199	.119	-1.06	.06
		Veterans Housing	606*	.200	.025	-1.17	04

	Same-Sex	Assault Weapons	.305	.197	1.000	25	.86
	Marriage	Branding	421	.200	.362	99	.14
		Child Abuse	.503	.199	.119	06	1.06
		Veterans	103	.198	1.000	66	.45
		Housing					
	Veterans Housing	Assault Weapons	.408	.197	.391	15	.96
		Branding	318	.201	1.000	88	.25
		Child Abuse	.606*	.200	.025	.04	1.17
		Same-Sex	.103	.198	1.000	45	.66
		Marriage					
Ad_Beauti	Assault Weapons	Branding	816*	.208	.001	-1.40	23
ness		Child Abuse	.159	.207	1.000	42	.74
		Same-Sex	786*	.205	.001	-1.36	21
		Marriage					
		Veterans	668*	.205	.012	-1.25	09
		Housing					
	Branding	Assault Weapons	.816*	.208	.001	.23	1.40
		Child Abuse	.975*	.211	.000	.38	1.57
		Same-Sex	.030	.209	1.000	56	.62
		Marriage					
		Veterans	.147	.209	1.000	44	.74
		Housing					
	Child Abuse	Assault Weapons	159	.207	1.000	74	.42
		Branding	975*	.211	.000	-1.57	38
		Same-Sex	945*	.207	.000	-1.53	36
		Marriage					
		Veterans	827*	.208	.001	-1.41	24
		Housing					
	Same-Sex	Assault Weapons	.786*	.205	.001	.21	1.36
	Marriage	Branding	030	.209	1.000	62	.56
		Child Abuse	.945*	.207	.000	.36	1.53
		Veterans	.118	.206	1.000	46	.70
		Housing					
	Veterans Housing	Assault Weapons	.668*	.205	.012	.09	1.25
		Branding	147	.209	1.000	74	.44
		Child Abuse	.827*	.208	.001	.24	1.41
		Same-Sex	118	.206	1.000	70	.46
		Marriage					

		5 11	*		00-		
	Assault Weapons	Branding	736*	.217	.007	-1.35	13
SS		Child Abuse	179	.215	1.000	79	.43
		Same-Sex	383	.214	.734	98	.22
		Marriage					
		Veterans	616 <sup>*</sup>	.214	.041	-1.22	01
		Housing					
	Branding	Assault Weapons	.736*	.217	.007	.13	1.35
		Child Abuse	.558	.219	.113	06	1.18
		Same-Sex	.354	.218	1.000	26	.97
		Marriage					
		Veterans	.121	.218	1.000	49	.73
		Housing					
	Child Abuse	Assault Weapons	.179	.215	1.000	43	.79
		Branding	558	.219	.113	-1.18	.06
		Same-Sex	204	.216	1.000	81	.41
		Marriage					
		Veterans	437	.217	.441	-1.05	.17
		Housing					
	Same-Sex	Assault Weapons	.383	.214	.734	22	.98
	Marriage	Branding	354	.218	1.000	97	.26
		Child Abuse	.204	.216	1.000	41	.81
		Veterans	233	.215	1.000	84	.37
		Housing					
	Veterans Housing	Assault Weapons	.616*	.214	.041	.01	1.22
		Branding	121	.218	1.000	73	.49
		Child Abuse	.437	.217	.441	17	1.05
		Same-Sex	.233	.215	1.000	37	.84
		Marriage					
Ad_Reacti	Assault Weapons	Branding	579	.212	.066	-1.18	.02
on		Child Abuse	.061	.211	1.000	53	.65
		Same-Sex	295	.209	1.000	88	.29
		Marriage					
		Veterans	585	.210	.054	-1.18	.01
		Housing					
	Branding	Assault Weapons	.579	.212	.066	02	1.18
		Child Abuse	.640*	.215	.030	.03	1.24
		Same-Sex	.284	.213	1.000	32	.88
		Marriage					

		Veterans Housing	006	.214	1.000	61	.60
	Child Abuse	Assault Weapons	061	.211	1.000	65	.53
		Branding	640*	.215	.030	-1.24	03
		Same-Sex Marriage	356	.212	.936	95	.24
		Veterans Housing	646*	.212	.024	-1.24	05
	Same-Sex	Assault Weapons	.295	.209	1.000	29	.88
	Marriage	Branding	284	.213	1.000	88	.32
	Wallingo	Child Abuse	.356	.212	.936	24	.95
		Veterans Housing	290	.210	1.000	88	.30
	Veterans Housing	Assault Weapons	.585	.210	.054	01	1.18
	veterans frousing	Branding	.006	.214	1.000	60	.61
		Child Abuse	.646*	.212	.024	.05	1.24
		Same-Sex	.290	.212	1.000	30	.88
		Marriage	.290	.210	1.000	30	.00
Ad_Valenc	Assault Weapons	Branding	816*	.211	.001	-1.41	22
e		Child Abuse	141	.210	1.000	73	.45
		Same-Sex	560	.208	.072	-1.15	.03
		Marriage	770*	200	002	1.26	1.0
		Veterans Housing	770*	.208	.002	-1.36	18
	Branding	Assault Weapons	.816*	.211	.001	.22	1.41
		Child Abuse	.675*	.214	.016	.07	1.28
		Same-Sex Marriage	.256	.212	1.000	34	.85
		Veterans Housing	.047	.212	1.000	55	.64
	Child Abuse	Assault Weapons	.141	.210	1.000	45	.73
		Branding	675*	.214	.016	-1.28	07
		Same-Sex	419	.210	.468	-1.01	.17
		Marriage					
		Veterans Housing	628*	.211	.030	-1.22	03
	Same-Sex	Assault Weapons	.560	.208	.072	03	1.15
	Marriage	Branding	256	.212	1.000	85	.34

	Child Abuse	.419	.210	.468	17	1.01
	Veterans	209	.209	1.000	80	.38
	Housing					
Veterans Housing	Assault Weapons	.770*	.208	.002	.18	1.36
	Branding	047	.212	1.000	64	.55
	Child Abuse	.628*	.211	.030	.03	1.22
	Same-Sex	.209	.209	1.000	38	.80
	Marriage					

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

(I)

Marriage

Veterans

Housing

Bonferroni

Dependent Variable

Brand\_Cause\_Fit

# **Multiple Comparisons**

(J)

Std.

Sig. 95% Confidence

Mean

.193

-.467

.636\*

 $.660^{*}$ 

.467

-.252

-.377

.226

.224

.224

.226

.224

.228

.226

1.000

.227

.028

.022

.227

1.000

.579

-.41

-1.06

.04

.06

-.13

-.86

-.98

I	( )	(-)			- 6		
	Cause_Ad_Code	Cause_Ad_Code	Differenc	Error		Inte	rval
			e (I-J)			Lower	Upper
						Bound	Bound
Brand_Cause_Match	Assault Weapons	Child Abuse	.024	.225	1.000	57	.62
		Same-Sex	168	.223	1.000	76	.42
		Marriage					
		Veterans	636*	.224	.028	-1.23	04
		Housing					
	Child Abuse	Assault Weapons	024	.225	1.000	62	.57
		Same-Sex	193	.226	1.000	79	.41
		Marriage					
		Veterans	660*	.226	.022	-1.26	06
		Housing					
	Same-Sex	Assault Weapons	.168	.223	1.000	42	.76

Child Abuse

Child Abuse

Same-Sex

Marriage

Same-Sex

Marriage

Assault Weapons Child Abuse

Assault Weapons

Veterans

Housing

.79

.13

1.23

1.26

1.06

.35

.22

		Veterans Housing	828*	.227	.002	-1.43	23
	Child Abuse	Assault Weapons	.252	.228	1.000	35	.86
		Same-Sex Marriage	125	.229	1.000	73	.48
		Veterans Housing	576	.229	.074	-1.18	.03
	Same-Sex	Assault Weapons	.377	.226	.579	22	.98
	Marriage	Child Abuse	.125	.229	1.000	48	.73
		Veterans Housing	451	.228	.288	-1.05	.15
	Veterans	Assault Weapons	.828*	.227	.002	.23	1.43
	Housing	Child Abuse	.576	.229	.074	03	1.18
		Same-Sex Marriage	.451	.228	.288	15	1.05
Brand_Cause_Alignment	Assault Weapons	Child Abuse	099	.229	1.000	71	.51
&	1	Same-Sex Marriage	346	.228	.773	95	.26
		Veterans Housing	757*	.228	.006	-1.36	15
	Child Abuse	Assault Weapons	.099	.229	1.000	51	.71
		Same-Sex Marriage	247	.230	1.000	86	.36
		Veterans Housing	658*	.231	.027	-1.27	05
	Same-Sex	Assault Weapons	.346	.228	.773	26	.95
	Marriage	Child Abuse	.247	.230	1.000	36	.86
		Veterans Housing	411	.229	.440	-1.02	.20
	Veterans	Assault Weapons	.757*	.228	.006	.15	1.36
	Housing	Child Abuse	.658*	.231	.027	.05	1.27
	22000000	Same-Sex	.411	.229	.440	20	1.02
* The mean diffe	man ag is significant	Marriage					

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

# **Appendix 5 Second Ads Pretesting**

**Case Processing Summary** 

Cases

	Va	lid	Mis	sing	То	tal
	N	Percent	N	Percent	N	Percent
Cause_Type * Brand	580	100.0%	0	0.0%	580	100.0%
Ad_Type_code * Brand	580	100.0%	0	0.0%	580	100.0%

# **Cause\_Type \* Brand Crosstabulation**

			Bra	nd		Total
		CVS	Mastercard	Visa	Walgreens	
Cause_Type	Control	29	30	30	27	116
	Controversial	66	69	69	65	269
	NonControversial	49	48	49	49	195
Total		144	147	148	141	580

# ${\bf Ad\_Type\_code} * {\bf Brand} \ {\bf Crosstabulation}$

# Count

Count			Bran	d		Total
		CVS	Mastercard	Visa	Walgreens	
Ad_Type_code	End Child Abuse	17	19	17	19	72
	Housing for Veterans	32	29	32	30	123
	Same-Sex Marriage	30	31	32	31	124
	Ban Assault Weapons	19	19	18	16	72
	Dream Act	17	19	19	18	73
	No-Cause Control	29	30	30	27	116
Total		144	147	148	141	580

# Oneway

ANOVA				
Sum of Squares	df	Mean Square	F	Sig

Brand_Familiarity	Between Groups	8.253	5	1.651	.920	.468
	Within Groups	1026.614	572	1.795		
	Total	1034.867	577			
Brand_Knowledge	Between Groups	8.525	5	1.705	.906	.477
	Within Groups	1076.930	572	1.883		
	Total	1085.455	577			
Brand_Advertising	Between Groups	5.539	5	1.108	.471	.798
	Within Groups	1344.082	572	2.350		
	Total	1349.621	577			
Ad_Organized	Between Groups	43.510	5	8.702	4.519	.000
	Within Groups	1105.283	574	1.926		
	Total	1148.793	579			
Ad_Ordered	Between Groups	72.606	5	14.521	6.921	.000
	Within Groups	1204.392	574	2.098		
	Total	1276.998	579			
Ad_legible	Between Groups	10.719	5	2.144	1.369	.234
	Within Groups	899.116	574	1.566		
	Total	909.834	579			
Ad_Understandability	Between Groups	15.545	5	3.109	.641	.669
·	Within Groups	2785.853	574	4.853		
	Total	2801.398	579			
Ad_Straightforward	Between Groups	21.278	5	4.256	.948	.449
	Within Groups	2575.913	574	4.488		
	Total	2597.191	579			
Ad_Meaning	Between Groups	46.714	5	9.343	1.966	.082
	Within Groups	2728.052	574	4.753		
	Total	2774.766	579			
Ad_Offensivness	Between Groups	82.241	5	16.448	8.030	.000
	Within Groups	1175.718	574	2.048		
	Total	1257.959	579			
Ad_Look	Between Groups	92.215	5	18.443	7.634	.000
	Within Groups	1386.674	574	2.416		
	Total	1478.890	579			
Ad_Pleasingness	Between Groups	64.879	5	12.976	5.178	.000
	Within Groups	1438.528	574	2.506		
	Total	1503.407	579			
Ad_Attractiveness	Between Groups	65.993	5	13.199	5.382	.000
	Within Groups	1407.669	574	2.452		

	Total	1473.662	579			
Ad_Appereance	Between Groups	77.562	5	15.512	6.605	.000
	Within Groups	1347.988	574	2.348		
	Total	1425.550	579			
Ad_Beautiness	Between Groups	77.490	5	15.498	6.095	.000
	Within Groups	1459.538	574	2.543		
	Total	1537.028	579			
Ad_Likeness	Between Groups	46.357	5	9.271	3.504	.004
	Within Groups	1518.643	574	2.646		
	Total	1565.000	579			
Ad_Reaction	Between Groups	54.797	5	10.959	4.320	.001
	Within Groups	1456.140	574	2.537		
	Total	1510.938	579			
Ad_Valence	Between Groups	48.004	5	9.601	4.026	.001
	Within Groups	1368.884	574	2.385		
	Total	1416.888	579			

# **Post Hoc Tests**

# **Multiple Comparisons**

Bonferroni							
Dependent	(I) Ad_Type_code	(J)	Mean	Std.	Sig.	9	05%
Variable		Ad_Type_code	Difference	Error		Con	fidence
			(I-J)			Int	erval
						Lowe	Upper
						r	Bound
						Boun	
						d	_
Ad_Organized	End Child Abuse	Housing for	051	.206	1.000	66	.56
		Veterans					
		Same-Sex	215	.206	1.000	82	.39
		Marriage					
		Ban Assault	.653	.231	.074	03	1.33
		Weapons					
		Dream Act	.035	.230	1.000	64	.71

	No-Cause Control	244	.208	1.000	86	.37
Housing for Veterans	End Child Abuse	.051	.206	1.000	56	.66
	Same-Sex Marriage	164	.177	1.000	68	.36
	Ban Assault Weapons	.704*	.206	.010	.10	1.31
	Dream Act	.086	.205	1.000	52	.69
	No-Cause Control	193	.180	1.000	72	.34
Same-Sex Marriage	End Child Abuse	.215	.206	1.000	39	.82
	Housing for Veterans	.164	.177	1.000	36	.68
	Ban Assault Weapons	.868*	.206	.000	.26	1.47
	Dream Act	.250	.205	1.000	35	.85
	No-Cause Control	029	.179	1.000	56	.50
Ban Assault Weapons	End Child Abuse	653	.231	.074	-1.33	.03
	Housing for Veterans	704*	.206	.010	-1.31	10
	Same-Sex Marriage	868*	.206	.000	-1.47	26
	Dream Act	617	.230	.114	-1.30	.06
	No-Cause Control	897*	.208	.000	-1.51	28
Dream Act	End Child Abuse	035	.230	1.000	71	.64
	Housing for Veterans	086	.205	1.000	69	.52
	Same-Sex Marriage	250	.205	1.000	85	.35
	Ban Assault Weapons	.617	.230	.114	06	1.30
	No-Cause Control	280	.207	1.000	89	.33

	No-Cause Control	End Child Abuse	.244	.208	1.000	37	.86
		Housing for Veterans	.193	.180	1.000	34	.72
		Same-Sex Marriage	.029	.179	1.000	50	.56
		Ban Assault Weapons	.897*	.208	.000	.28	1.51
		Dream Act	.280	.207	1.000	33	.89
Ad_Ordered	End Child Abuse	Housing for Veterans	.274	.215	1.000	36	.91
		Same-Sex Marriage	.237	.215	1.000	40	.87
		Ban Assault Weapons	1.097*	.241	.000	.39	1.81
		Dream Act	.435	.241	1.000	27	1.14
		No-Cause Control	102	.217	1.000	74	.54
	Housing for Veterans	End Child Abuse	274	.215	1.000	91	.36
		Same-Sex Marriage	036	.184	1.000	58	.51
		Ban Assault Weapons	.824*	.215	.002	.19	1.46
		Dream Act	.162	.214	1.000	47	.79
		No-Cause Control	375	.187	.687	93	.18
	Same-Sex Marriage	End Child Abuse	237	.215	1.000	87	.40
	Ü	Housing for Veterans	.036	.184	1.000	51	.58
		Ban Assault Weapons	.860*	.215	.001	.23	1.49
		Dream Act	.198	.214	1.000	43	.83
		No-Cause Control	339	.187	1.000	89	.21
	Ban Assault Weapons	End Child Abuse	-1.097*	.241	.000	-1.81	39

		Housing for Veterans	824*	.215	.002	-1.46	19
		Same-Sex Marriage	860*	.215	.001	-1.49	23
		Dream Act	662	.241	.092	-1.37	.05
		No-Cause Control	-1.199*	.217	.000	-1.84	56
	Dream Act	End Child Abuse	435	.241	1.000	-1.14	.27
		Housing for Veterans	162	.214	1.000	79	.47
		Same-Sex Marriage	198	.214	1.000	83	.43
	<u>.</u> 1	Ban Assault Weapons	.662	.241	.092	05	1.37
		No-Cause Control	537	.216	.201	-1.17	.10
	No-Cause Control	End Child Abuse	.102	.217	1.000	54	.74
		Housing for Veterans	.375	.187	.687	18	.93
		Same-Sex Marriage	.339	.187	1.000	21	.89
		Ban Assault Weapons	1.199*	.217	.000	.56	1.84
		Dream Act	.537	.216	.201	10	1.17
Ad_Offensivness	End Child Abuse	Housing for Veterans	618	.212	.056	-1.24	.01
		Same-Sex Marriage	460	.212	.459	-1.08	.17
		Ban Assault Weapons	.347	.239	1.000	36	1.05
		Dream Act	589	.238	.203	-1.29	.11
		No-Cause Control	836*	.215	.002	-1.47	20
	Housing for Veterans	End Child Abuse	.618	.212	.056	01	1.24
		Same-Sex Marriage	.158	.182	1.000	38	.70

	Ban Assault Weapons	.965*	.212	.000	.34	1.59
	Dream Act	.029	.211	1.000	59	.65
	No-Cause Control	218	.185	1.000	76	.33
Same-Sex Marriage	End Child Abuse	.460	.212	.459	17	1.08
	Housing for Veterans	158	.182	1.000	70	.38
	Ban Assault Weapons	.807*	.212	.002	.18	1.43
	Dream Act	129	.211	1.000	75	.49
	No-Cause Control	377	.185	.632	92	.17
Ban Assault Weapons	End Child Abuse	347	.239	1.000	-1.05	.36
1	Housing for Veterans	965*	.212	.000	-1.59	34
	Same-Sex Marriage	807*	.212	.002	-1.43	18
	Dream Act	936*	.238	.001	-1.64	24
	No-Cause Control	-1.183*	.215	.000	-1.82	55
Dream Act	End Child Abuse	.589	.238	.203	11	1.29
	Housing for Veterans	029	.211	1.000	65	.59
	Same-Sex Marriage	.129	.211	1.000	49	.75
	Ban Assault Weapons	.936*	.238	.001	.24	1.64
	No-Cause Control	247	.214	1.000	88	.38
No-Cause Control	End Child Abuse	.836*	.215	.002	.20	1.47
	Housing for Veterans	.218	.185	1.000	33	.76
	Same-Sex Marriage	.377	.185	.632	17	.92

		Ban Assault Weapons	1.183*	.215	.000	.55	1.82
		Dream Act	.247	.214	1.000	38	.88
Ad_Look	End Child Abuse	Housing for Veterans	179	.231	1.000	86	.50
		Same-Sex Marriage	352	.230	1.000	-1.03	.33
		Ban Assault Weapons	.833*	.259	.021	.07	1.60
		Dream Act	447	.258	1.000	-1.21	.31
		No-Cause Control	434	.233	.949	-1.12	.25
	Housing for Veterans	End Child Abuse	.179	.231	1.000	50	.86
		Same-Sex Marriage	173	.198	1.000	76	.41
		Ban Assault Weapons	1.012*	.231	.000	.33	1.69
		Dream Act	269	.230	1.000	95	.41
		No-Cause Control	255	.201	1.000	85	.34
	Same-Sex Marriage	End Child Abuse	.352	.230	1.000	33	1.03
	-	Housing for Veterans	.173	.198	1.000	41	.76
		Ban Assault Weapons	1.185*	.230	.000	.51	1.86
		Dream Act	095	.229	1.000	77	.58
		No-Cause Control	082	.201	1.000	67	.51
	Ban Assault Weapons	End Child Abuse	833*	.259	.021	-1.60	07
	r	Housing for Veterans	-1.012*	.231	.000	-1.69	33
		Same-Sex Marriage	-1.185*	.230	.000	-1.86	51
		Dream Act	-1.281*	.258	.000	-2.04	52
		No-Cause Control	-1.267*	.233	.000	-1.95	58

		End Child Abuse	.447	.258	1.000	31	1.21
		Housing for Veterans	.269	.230	1.000	41	.95
		Same-Sex Marriage	.095	.229	1.000	58	.77
		Ban Assault Weapons	1.281*	.258	.000	.52	2.04
		No-Cause Control	.014	.232	1.000	67	.70
	No-Cause Control	End Child Abuse	.434	.233	.949	25	1.12
		Housing for Veterans	.255	.201	1.000	34	.85
		Same-Sex Marriage	.082	.201	1.000	51	.67
		Ban Assault Weapons	1.267*	.233	.000	.58	1.95
		Dream Act	014	.232	1.000	70	.67
Ad_Pleasingness	End Child Abuse	Housing for Veterans	167	.235	1.000	86	.53
		Same-Sex Marriage	196	.235	1.000	89	.50
		Ban Assault Weapons	.722	.264	.096	06	1.50
		Dream Act	147	.263	1.000	92	.63
		No-Cause Control	443	.238	.940	-1.14	.26
	Housing for Veterans	End Child Abuse	.167	.235	1.000	53	.86
		Same-Sex Marriage	029	.201	1.000	62	.57
		Ban Assault Weapons	.889*	.235	.003	.20	1.58
		Dream Act	.020	.234	1.000	67	.71
		No-Cause Control	276	.205	1.000	88	.33
	Same-Sex Marriage	End Child Abuse	.196	.235	1.000	50	.89

	Housing for Veterans	.029	.201	1.000	57	.62
	Ban Assault Weapons	.918*	.235	.002	.23	1.61
	Dream Act	.049	.234	1.000	64	.74
	No-Cause Control	247	.204	1.000	85	.36
Ban Assau Weapons	elt End Child Abuse	722	.264	.096	-1.50	.06
	Housing for Veterans	889*	.235	.003	-1.58	20
	Same-Sex Marriage	918*	.235	.002	-1.61	23
	Dream Act	869*	.263	.015	-1.64	09
	No-Cause Control	-1.165*	.238	.000	-1.87	47
Dream Ac	t End Child Abuse	.147	.263	1.000	63	.92
	Housing for Veterans	020	.234	1.000	71	.67
	Same-Sex Marriage	049	.234	1.000	74	.64
	Ban Assault Weapons	.869*	.263	.015	.09	1.64
	No-Cause Control	296	.237	1.000	99	.40
No-Cause	Control End Child Abuse	.443	.238	.940	26	1.14
	Housing for Veterans	.276	.205	1.000	33	.88
	Same-Sex Marriage	.247	.204	1.000	36	.85
	Ban Assault Weapons	1.165*	.238	.000	.47	1.87
	Dream Act	.296	.237	1.000	40	.99
Ad_Attractiveness End Child	Abuse Housing for Veterans	323	.232	1.000	-1.01	.36
	Same-Sex Marriage	092	.232	1.000	78	.59

	Ban Assault Weapons	.722	.261	.088	05	1.49
	Dream Act	242	.260	1.000	-1.01	.52
	No-Cause Control	379	.235	1.000	-1.07	.31
Housing for Veterans	End Child Abuse	.323	.232	1.000	36	1.01
Veterans	Same-Sex Marriage	.231	.199	1.000	36	.82
	Ban Assault Weapons	1.045*	.232	.000	.36	1.73
	Dream Act	.081	.231	1.000	60	.76
	No-Cause Control	056	.203	1.000	65	.54
Same-Sex Marriage	End Child Abuse	.092	.232	1.000	59	.78
C	Housing for Veterans	231	.199	1.000	82	.36
	Ban Assault Weapons	.814*	.232	.007	.13	1.50
	Dream Act	150	.231	1.000	83	.53
	No-Cause Control	287	.202	1.000	88	.31
Ban Assault Weapons	End Child Abuse	722	.261	.088	-1.49	.05
·	Housing for Veterans	-1.045*	.232	.000	-1.73	36
	Same-Sex Marriage	814*	.232	.007	-1.50	13
	Dream Act	964*	.260	.003	-1.73	20
	No-Cause Control	-1.101*	.235	.000	-1.79	41
Dream Act	End Child Abuse	.242	.260	1.000	52	1.01
	Housing for Veterans	081	.231	1.000	76	.60
	Same-Sex Marriage	.150	.231	1.000	53	.83

		Ban Assault Weapons	.964*	.260	.003	.20	1.73
		No-Cause Control	137	.234	1.000	83	.55
	No-Cause Control	End Child Abuse	.379	.235	1.000	31	1.07
		Housing for Veterans	.056	.203	1.000	54	.65
		Same-Sex Marriage	.287	.202	1.000	31	.88
		Ban Assault Weapons	1.101*	.235	.000	.41	1.79
		Dream Act	.137	.234	1.000	55	.83
Ad_Appereance	End Child Abuse	Housing for Veterans	259	.227	1.000	93	.41
		Same-Sex Marriage	165	.227	1.000	83	.50
		Ban Assault Weapons	.667	.255	.139	09	1.42
		Dream Act	392	.255	1.000	-1.14	.36
		No-Cause Control	591	.230	.157	-1.27	.09
	Housing for Veterans	End Child Abuse	.259	.227	1.000	41	.93
		Same-Sex Marriage	.094	.195	1.000	48	.67
		Ban Assault Weapons	.926*	.227	.001	.26	1.60
		Dream Act	133	.226	1.000	80	.53
		No-Cause Control	331	.198	1.000	92	.25
	Same-Sex Marriage	End Child Abuse	.165	.227	1.000	50	.83
	_	Housing for Veterans	094	.195	1.000	67	.48
		Ban Assault Weapons	.832*	.227	.004	.16	1.50
		Dream Act	227	.226	1.000	89	.44

		No-Cause Control	425	.198	.482	-1.01	.16
	Ban Assault Weapons	End Child Abuse	667	.255	.139	-1.42	.09
	•	Housing for Veterans	926*	.227	.001	-1.60	26
		Same-Sex Marriage	832*	.227	.004	-1.50	16
		Dream Act	-1.059*	.255	.001	-1.81	31
		No-Cause Control	-1.257*	.230	.000	-1.93	58
	Dream Act	End Child Abuse	.392	.255	1.000	36	1.14
		Housing for Veterans	.133	.226	1.000	53	.80
		Same-Sex Marriage	.227	.226	1.000	44	.89
		Ban Assault Weapons	1.059*	.255	.001	.31	1.81
		No-Cause Control	198	.229	1.000	87	.48
	No-Cause Control	End Child Abuse	.591	.230	.157	09	1.27
		Housing for Veterans	.331	.198	1.000	25	.92
		Same-Sex Marriage	.425	.198	.482	16	1.01
		Ban Assault Weapons	1.257*	.230	.000	.58	1.93
		Dream Act	.198	.229	1.000	48	.87
Ad_Beautiness	End Child Abuse	Housing for Veterans	171	.237	1.000	87	.53
		Same-Sex Marriage	304	.236	1.000	-1.00	.39
		Ban Assault Weapons	.847*	.266	.023	.06	1.63
		Dream Act	174	.265	1.000	95	.61
		No-Cause Control	330	.239	1.000	-1.04	.37

Housing for Veterans	End Child Abuse	.171	.237	1.000	53	.87
	Same-Sex Marriage	133	.203	1.000	73	.47
	Ban Assault Weapons	1.018*	.237	.000	.32	1.72
	Dream Act	003	.236	1.000	70	.69
	No-Cause	160	.206	1.000	77	.45
	Control					
Same-Sex Marriage	End Child Abuse	.304	.236	1.000	39	1.00
	Housing for Veterans	.133	.203	1.000	47	.73
	Ban Assault Weapons	1.151*	.236	.000	.45	1.85
	Dream Act	.130	.235	1.000	56	.82
	No-Cause Control	027	.206	1.000	63	.58
Ban Assault Weapons	End Child Abuse	847*	.266	.023	-1.63	06
•	Housing for Veterans	-1.018*	.237	.000	-1.72	32
	Same-Sex Marriage	-1.151*	.236	.000	-1.85	45
	Dream Act	-1.021*	.265	.002	-1.80	24
	No-Cause Control	-1.178*	.239	.000	-1.88	47
Dream Act	End Child Abuse	.174	.265	1.000	61	.95
	Housing for Veterans	.003	.236	1.000	69	.70
	Same-Sex Marriage	130	.235	1.000	82	.56
	Ban Assault Weapons	1.021*	.265	.002	.24	1.80
	No-Cause Control	157	.238	1.000	86	.55
No-Cause Control	End Child Abuse	.330	.239	1.000	37	1.04

		Housing for Veterans	.160	.206	1.000	45	.77
		Same-Sex Marriage	.027	.206	1.000	58	.63
		Ban Assault Weapons	1.178*	.239	.000	.47	1.88
		Dream Act	.157	.238	1.000	55	.86
Ad_Likeness	End Child Abuse	Housing for Veterans	023	.241	1.000	73	.69
		Same-Sex Marriage	.176	.241	1.000	53	.89
		Ban Assault Weapons	.792	.271	.055	01	1.59
		Dream Act	.118	.270	1.000	68	.91
		No-Cause Control	173	.244	1.000	89	.55
	Housing for Veterans	End Child Abuse	.023	.241	1.000	69	.73
		Same-Sex Marriage	.199	.207	1.000	41	.81
		Ban Assault Weapons	.815*	.241	.012	.10	1.53
		Dream Act	.141	.240	1.000	57	.85
		No-Cause Control	150	.211	1.000	77	.47
	Same-Sex Marriage	End Child Abuse	176	.241	1.000	89	.53
	-	Housing for Veterans	199	.207	1.000	81	.41
		Ban Assault Weapons	.616	.241	.163	09	1.33
		Dream Act	058	.240	1.000	76	.65
		No-Cause Control	349	.210	1.000	97	.27
	Ban Assault Weapons	End Child Abuse	792	.271	.055	-1.59	.01
		Housing for Veterans	815*	.241	.012	-1.53	10

		Same-Sex Marriage	616	.241	.163	-1.33	.09
		Dream Act	674	.270	.194	-1.47	.12
		No-Cause Control	965*	.244	.001	-1.68	25
	Dream Act	End Child Abuse	118	.270	1.000	91	.68
		Housing for Veterans	141	.240	1.000	85	.57
		Same-Sex Marriage	.058	.240	1.000	65	.76
		Ban Assault Weapons	.674	.270	.194	12	1.47
		No-Cause Control	291	.243	1.000	-1.01	.42
	No-Cause Control	End Child Abuse	.173	.244	1.000	55	.89
		Housing for Veterans	.150	.211	1.000	47	.77
		Same-Sex Marriage	.349	.210	1.000	27	.97
		Ban Assault Weapons	.965*	.244	.001	.25	1.68
		Dream Act	.291	.243	1.000	42	1.01
Ad_Reaction	End Child Abuse	Housing for Veterans	013	.236	1.000	71	.68
		Same-Sex Marriage	.275	.236	1.000	42	.97
		Ban Assault Weapons	.944*	.265	.006	.16	1.73
		Dream Act	.105	.265	1.000	67	.89
		No-Cause Control	012	.239	1.000	72	.69
	Housing for Veterans	End Child Abuse	.013	.236	1.000	68	.71
		Same-Sex Marriage	.288	.203	1.000	31	.89
		Ban Assault Weapons	.957*	.236	.001	.26	1.65

	Dream Act	.118	.235	1.000	58	.81
	No-Cause Control	.000	.206	1.000	61	.61
Same-Sex Marriage	End Child Abuse	275	.236	1.000	97	.42
	Housing for Veterans	288	.203	1.000	89	.31
	Ban Assault Weapons	.669	.236	.071	03	1.36
	Dream Act	170	.235	1.000	86	.52
	No-Cause Control	288	.206	1.000	89	.32
Ban Assault Weapons	End Child Abuse	944*	.265	.006	-1.73	16
	Housing for Veterans	957*	.236	.001	-1.65	26
	Same-Sex Marriage	669	.236	.071	-1.36	.03
	Dream Act	839*	.265	.024	-1.62	06
	No-Cause Control	957*	.239	.001	-1.66	25
Dream Act	End Child Abuse	105	.265	1.000	89	.67
	Housing for Veterans	118	.235	1.000	81	.58
	Same-Sex Marriage	.170	.235	1.000	52	.86
	Ban Assault Weapons	.839*	.265	.024	.06	1.62
	No-Cause Control	118	.238	1.000	82	.58
No-Cause Control	End Child Abuse	.012	.239	1.000	69	.72
	Housing for Veterans	.000	.206	1.000	61	.61
	Same-Sex Marriage	.288	.206	1.000	32	.89
	Ban Assault Weapons	.957*	.239	.001	.25	1.66

		Dream Act	.118	.238	1.000	58	.82
Ad_Valence	End Child Abuse	Housing for Veterans	071	.229	1.000	75	.60
		Same-Sex Marriage	.121	.229	1.000	55	.79
		Ban Assault Weapons	.819*	.257	.023	.06	1.58
		Dream Act	.050	.256	1.000	71	.81
		No-Cause Control	132	.232	1.000	81	.55
	Housing for Veterans	End Child Abuse	.071	.229	1.000	60	.75
		Same-Sex Marriage	.191	.197	1.000	39	.77
		Ban Assault Weapons	.890*	.229	.002	.21	1.57
		Dream Act	.121	.228	1.000	55	.79
		No-Cause Control	061	.200	1.000	65	.53
	Same-Sex Marriage	End Child Abuse	121	.229	1.000	79	.55
	C	Housing for Veterans	191	.197	1.000	77	.39
		Ban Assault Weapons	.699*	.229	.035	.02	1.37
		Dream Act	070	.228	1.000	74	.60
		No-Cause Control	252	.199	1.000	84	.34
	Ban Assault Weapons	End Child Abuse	819*	.257	.023	-1.58	06
	·	Housing for Veterans	890*	.229	.002	-1.57	21
		Same-Sex Marriage	699*	.229	.035	-1.37	02
		Dream Act	769*	.256	.042	-1.53	01
		No-Cause Control	951*	.232	.001	-1.63	27
	Dream Act	End Child Abuse	050	.256	1.000	81	.71

		Housing for Veterans	121	.228	1.000	79	.55
		Same-Sex Marriage	.070	.228	1.000	60	.74
		Ban Assault Weapons	.769*	.256	.042	.01	1.53
		No-Cause Control	182	.231	1.000	86	.50
No-Ca		End Child Abuse	.132	.232	1.000	55	.81
		Housing for Veterans	.061	.200	1.000	53	.65
		Same-Sex Marriage	.252	.199	1.000	34	.84
	-	Ban Assault Weapons	.951*	.232	.001	.27	1.63
	_	Dream Act	.182	.231	1.000	50	.86

 $<sup>\</sup>ast$ . The mean difference is significant at the 0.05 level.

# Oneway

# ANOVA

		Sum of				
		Squares	df	Mean Square	F	Sig.
Brand_Match	Between Groups	44.590	4	11.147	4.193	.002
	Within Groups	1217.588	458	2.658		
	Total	1262.177	462			
Brand_Fit	Between Groups	65.906	4	16.476	5.931	.000
	Within Groups	1272.289	458	2.778		
	Total	1338.194	462			
Brand_Allignment	Between Groups	73.385	4	18.346	6.500	.000
	Within Groups	1292.710	458	2.823		
	Total	1366.095	462			

# **Post Hoc Tests**

# **Multiple Comparisons**

# Bonferroni

Domestom			Mean			95% Confidence Interval	
Dependent			Differenc	Std.		Lower	Upper
Variable	(I) Ad_Type_code	(J) Ad_Type_code	e (I-J)	Error	Sig.	Bound	Bound
Brand_Matc h	End Child Abuse	Housing for Veterans	109	.242	1.000	79	.57
		Same-Sex Marriage	.367	.242	1.000	31	1.05
		Ban Assault Weapons	.792*	.272	.038	.03	1.56
		Dream Act	.060	.271	1.000	70	.82
	Housing for Veterans	End Child Abuse	.109	.242	1.000	57	.79
		Same-Sex Marriage	.476	.208	.226	11	1.06
		Ban Assault Weapons	.900*	.242	.002	.22	1.58
		Dream Act	.169	.241	1.000	51	.85
	Same-Sex Marriage	End Child Abuse	367	.242	1.000	-1.05	.31
		Housing for Veterans	476	.208	.226	-1.06	.11
		Ban Assault Weapons	.425	.242	.794	26	1.11
		Dream Act	307	.241	1.000	99	.37
	Ban Assault Weapons	End Child Abuse	792*	.272	.038	-1.56	03
		Housing for Veterans	900*	.242	.002	-1.58	22
		Same-Sex Marriage	425	.242	.794	-1.11	.26
		Dream Act	732	.271	.071	-1.50	.03

Dream Act	Dream Act	End Child Abuse	060	.271	1.000	82	.70
		Housing for Veterans	169	.241	1.000	85	.51
		Same-Sex Marriage	.307	.241	1.000	37	.99
		Ban Assault Weapons	.732	.271	.071	03	1.50
Brand_Fit	End Child Abuse	Housing for Veterans	047	.248	1.000	75	.65
		Same-Sex Marriage	.404	.247	1.000	29	1.10
		Ban Assault Weapons	1.056*	.278	.002	.27	1.84
		Dream Act	.116	.277	1.000	67	.90
	Housing for Veterans	End Child Abuse	.047	.248	1.000	65	.75
		Same-Sex Marriage	.451	.213	.342	15	1.05
		Ban Assault Weapons	1.103*	.248	.000	.40	1.80
		Dream Act	.163	.247	1.000	53	.86
	Same-Sex Marriage	End Child Abuse	404	.247	1.000	-1.10	.29
		Housing for Veterans	451	.213	.342	-1.05	.15
		Ban Assault Weapons	.651	.247	.086	05	1.35
		Dream Act	288	.246	1.000	98	.41
	Ban Assault Weapons	End Child Abuse	-1.056*	.278	.002	-1.84	27
	попропо	Housing for Veterans	-1.103*	.248	.000	-1.80	40
		Same-Sex Marriage	651	.247	.086	-1.35	.05
		Dream Act	940*	.277	.007	-1.72	16

	Dream Act	End Child Abuse	116	.277	1.000	90	.67
		Housing for Veterans	163	.247	1.000	86	.53
		Same-Sex Marriage	.288	.246	1.000	41	.98
		Ban Assault Weapons	.940*	.277	.007	.16	1.72
Brand_Allig	End Child Abuse	Housing for Veterans	146	.250	1.000	85	.56
		Same-Sex Marriage	.258	.249	1.000	44	.96
		Ban Assault Weapons	1.056*	.280	.002	.27	1.85
		Dream Act	.006	.279	1.000	78	.79
	Housing for Veterans	End Child Abuse	.146	.250	1.000	56	.85
	Ţ.	Same-Sex Marriage	.404	.214	.599	20	1.01
		Ban Assault Weapons	1.202*	.250	.000	.50	1.91
		Dream Act	.152	.249	1.000	55	.85
	Same-Sex Marriage	End Child Abuse	258	.249	1.000	96	.44
		Housing for Veterans	404	.214	.599	-1.01	.20
		Ban Assault Weapons	.798*	.249	.014	.10	1.50
		Dream Act	252	.248	1.000	95	.45
	Ban Assault	End Child Abuse	-1.056*	.280	.002	-1.85	27
	Weapons	Housing for Veterans	-1.202*	.250	.000	-1.91	50
		Same-Sex Marriage	798*	.249	.014	-1.50	10
		Dream Act	-1.050*	.279	.002	-1.84	26
	Dream Act	End Child Abuse	006	.279	1.000	79	.78
		Housing for Veterans	152	.249	1.000	85	.55
		Same-Sex Marriage	.252	.248	1.000	45	.95

Ban Assault	1.050*	.279	.002	.26	1.84
Weapons					

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

## Appendix 6 Study I Questionnaire

#### **About Brand**

- Do you shop at CVS-Walgreens/use VISA-Mastercard? Click the option that best represents your behavior. Frequently-Occasionally-Never
- My overall impression of CVS/Walgreens/VISA/Mastercard is... 7-point semantic differential
   Very unfavorable/Very favorable
- My overall impression of CVS/Walgreens/VISA/Mastercard is... 7-point semantic differential
   Very negative/Very positive

## **Elaborative Processing**

Show ad. Randomize:

- To what degree did you pay attention to the message in this ad? 7-point semantic differential
   Very little/A lot
- How deeply did you think about the message in this ad? 7-point semantic differential Very little/A lot
- How personally involved did you feel with the issue shown in the ad? 7-point semantic differential Very little/A lot

## **Affective Response to Ad**

After seeing this ad, please indicate how strongly you disagree or agree with the following statements... 7-point semantic differential Strongly disagree/Strongly agree

Show ad. Randomize:

- I feel emotionally involved in the ad
- I was able to connect with the ad emotionally
- This ad hooked me in terms of my feelings

### **Attitudes Towards the Ad**

After seeing this ad, please indicate how strongly you disagree or agree with the following statements... 7-point semantic differential Strongly disagree/Strongly agree

Show ad. Randomize:

I dislike the ad

- The ad is appealing to me
- The ad is interesting to me
- I think the ad is bad

## **Moral Emotions**

After seeing this ad, how would you express the degree of which you felt the following emotions? 7-point semantic differential Not at all/Extremely strong

### Randomize:

- Contempt
- Disgust
- Anger
- Offended
- Empathy
- Sympathy
- Compassion
- Hope

### **Ad Moral Assessment**

Show ad. Randomize:

- I think this ad is... 7-point semantic differential Morally wrong/Morally right
- I think my family and friends would find this ad to be... 7-point semantic differential Totally unacceptable/Totally acceptable
- Are you pro, against or neutral about supporting same-sex marriage/the Dream Act/ending child abuse/housing solutions for homeless veterans?

## **Cause Importance**

- Do you think same-sex marriage/the Dream Act/ending child abuse/housing solutions for homeless veterans is an important social issue? 7-point semantic differential Not at all important/Extremely important
- How important is to you to express your position on same-sex marriage/the Dream Act/ending child abuse/housing solutions for homeless veterans to others? 7-point semantic differential Not at all important/Extremely important

### **Attitude Towards Brand After Ad**

After seeing this ad, please indicate the degree to which you disagree or agree with each of the following statements... 7-point semantic differential Strongly disagree/Strongly agree

## Show ad. Randomize:

- I react favorably to CVS/Walgreens/VISA/Mastercard
- I dislike CVS/Walgreens/VISA/Mastercard
- I'm more interested in CVS/Walgreens/VISA/Mastercard as a result of seeing the ad
- I feel negatively towards CVS/Walgreens/VISA/Mastercard

### **Brand Overall after Ad**

Show ad. Randomize:

- My overall impression of CVS/Walgreens/VISA/Mastercard is... 7-point semantic differential
   Very unfavorable/Very favorable
- My overall impression of CVS/Walgreens/VISA/Mastercard is... 7-point semantic differential Very negative/Very positive
- Did the ad affect your overall impression of CVS/Walgreens/VISA/Mastercard? 7-point semantic differential Not at all/A Lot

### **Purchase Intention for Brand Users**

After seeing this ad, please indicate the degree to which you disagree or agree with each of the following statements. 7-point semantic differential Strongly disagree/Strongly agree Show ad. Randomize:

- I intend to keep shopping/using CVS/Walgreens/VISA/Mastercard
- In the near future, I will NOT shop at/use CVS/Walgreens/VISA/Mastercard because of this ad
- I would be more likely to buy from/use CVS/Walgreens/VISA/Mastercard as a result of the sponsorship expressed in the ad

### **Purchase Intention for Brand Users**

After seeing this ad, please indicate the degree to which you disagree or agree with each of the following statements... 7-point semantic differential Strongly disagree/Strongly agree Show ad. Randomize:

- If there was a CVS/Walgreens in my area, I would likely choose to shop at CVS/Walgreens /
- If I had the opportunity, I would likely switch to CVS/Walgreens/VISA/Mastercard
- I would be more likely to buy from/use CVS/Walgreens/VISA/Mastercard as a result of the sponsorship expressed in the ad

## **Word of Mouth**

Please indicate how likely you would be to do each of the following... 7-point semantic differential Very Unlikely/Very Likely

Show ad. Randomize:

- Say positive things about CVS/Walgreens/VISA/Mastercard
- Recommend CVS/Walgreens/VISA/Mastercard
- Say negative things about CVS/Walgreens/VISA/Mastercard
- Advise against CVS/Walgreens/VISA/Mastercard

#### **Buycott/Boycott**

After seeing this ad, please indicate the degree to which you disagree or agree with each of the following statements... 7-point semantic differential Strongly disagree/Strongly agree Show ad. Randomize:

- I would show my opposition to this ad by NOT shopping at/using CVS/Walgreens/VISA/Mastercard
- I would encourage my friends/my family to boycott CVS/Walgreens/VISA/Mastercard
- I would show my support to this ad by shopping/using more at CVS/Walgreens/VISA/Mastercard
- I would encourage my friends/my family to purchase from/use CVS/Walgreens/VISA/Mastercard
- I would feel better about myself if I purchase at CVS/Walgreens instead of other drugstores / use more VISA/Mastercard

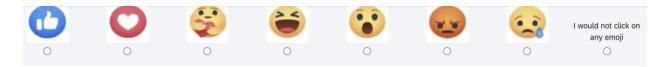
#### **Social Media**

Assuming you participate in social media (such as Facebook, Instagram, Twitter, Snapchat), please indicate how likely you would do the following... 7-point semantic differential Very Unlikely/Very Likely

Show ad. Randomize:

- Share this ad if you saw it posted by CVS/Walgreens/VISA/Mastercard
- Share this ad if you saw it posted by one of your contacts
- Comment on this ad if you saw it posted by CVS/Walgreens/VISA/Mastercard
- Comment on this ad if you saw it posted by one of your contacts
- Express your opinion by clicking an emoji if you saw this ad posted by CVS/Walgreens/VISA/Mastercard

- Express your opinion by clicking an emoji if you saw this ad posted by one of your contacts Other questions
- Please select the emoji you would use to express how you feel about this ad If you participate in Facebook (if you don't please imagine you do)



• What comment would you write about this ad in social media (if you do not participate in social media please imagine you do) I would not write a comment/ My comment would be (text box)

#### **Gift Card Selection**

You are going to be entered into a raffle to win one of two gift cards that you can use to shop in store or online. Please choose which gift card you want to be entered into the raffle:

- Cause Supporter, Random
  - \$25 Gift Card Brand/\$25 Gift Card Competition
  - o \$25 Gift Card Brand/\$30 Gift Card Competition
  - \$40 Gift Card Brand/\$50 Gift Card Competition

#### If failed to support

- If you win, how would you feel about not choosing the gift card of the drugstore/credit card that sponsors a cause that you support? 7-point semantical differential Very bad/Very good
- Cause Opposer, Random
  - \$25 Gift Card Brand/\$25 Gift Card Competition
  - o \$30 Gift Card Brand/ \$25 Gift Card Competition
  - \$50 Gift Card Brand/\$40 Gift Card Competition

#### If failed to oppose

- If you win, how would you feel about choosing the gift card of the drugstore/credit card that sponsors a cause that you oppose? 7-point semantical differential Very bad/Very good
- No-Cause/Control, Random
  - o \$25 Gift Card Brand/ \$25 Gift Card Competition
  - o \$25 Gift Card Brand/\$30 Gift Card Competition

- o \$40 Gift Card Brand/\$50 Gift Card Competition
- o \$30 Gift Card Brand/ \$25 Gift Card Competition
- o \$50 Gift Card Brand/\$40 Gift Card Competition

#### Appendix 7 Study I Pre-screen Questionnaire

- How important is religion in your life? I am not religious/ Not important at all, although I consider myself religious/ Moderately important/ Very important/ Center of my life
- What is your age? Under 18/18 24/25 34/35 44/45 54/55 64/65 74/75 84/85 or older
- What is your gender identity? Male/ Female/ Other prefer not to answer
- How would you characterize your political orientation? very liberal/ liberal/ middle of the road/ conservative/ very conservative
- What is the highest level of school you have completed or the highest degree you have received?
   Less than high school degree/ High school degree or equivalent (e.g., GED)/ Some college but no degree/ Associate degree/ Bachelor degree/ Graduate degree
- How much did yourself earn last year? \$0 -\$9,999/\$10,000 \$24,999/\$25,000 \$49,999/\$50,000 \$74,999/\$75,000-\$99,999/\$100,000 \$124,999/\$125,000 \$149,999/\$150,000 \$174,999/\$175,000 \$199,999/\$200,000 and up
- Do you have a Visa, Master Card or Discover Credit Card? Yes/ No
- Have you ever used an electric scooter? (including a rental scooters from companies like Uber,
   Lyft, Lime, Bird, etc. or an electric scooter owned by yourself, family or friends)

  Yes / No
- In the past 3 months, have you used any video meeting app (e.g., Zoom, Google Hangouts, Google Meet, Skype, GoToMeeting, or any other)? Yes/ No
- How do you feel about same-sex marriage? I support it/ I oppose it/ I am neutral
- How do you feel about the Dream Act (Give young immigrants that were brought to this country You qualify for the full/bonus survey, you will be paid \$1.20 for participating. Would you like to participate? Yes/ No

## **Appendix 8 Scales Reliability**

Total

Scale: Brand Perception Overall
Case Processing Summary

		N	%
Cases	Valid	774	100.0
	Eveludeda	0	0

a. Listwise deletion based on all variables in the procedure.

#### **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.936	.936	2

## **Item Statistics**

774

	Mean	Std. Deviation	N
Before Brand Overall 1	5.33	1.148	774
Before Brand Overall 2	5.42	1.123	774

#### **Summary Item Statistics**

100.0

	Mean	Minimum	Maximum	Range	Maximum /	Variance	N of Items
					Minimum		
Item Means	5.374	5.329	5.419	.089	1.017	.004	2
Item Variances	1.289	1.261	1.318	.058	1.046	.002	2

#### **Item-Total Statistics**

		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
Before Brand Overall 1	5.42	1.261	.880	.775	
Before Brand Overall 2	5.33	1.318	.880	.775	

Mean Variance		Std. Deviation	N of Items	
Ī	10.75	4.848	2.202	2

## **Scale: Elaborative Process**

# **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excludeda	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.763	.763	3

## **Item Statistics**

	Mean	Std. Deviation	N
Attention to Ad	5.96	1.335	774
Thinking on Ad	4.77	1.820	774
Personal Involvement on Ad	4.05	2.026	774

## **Summary Item Statistics**

	Mean	Minimum	Maximum	Range	Maximum / Minimum	Variance	N of Items
Item Means	4.929	4.054	5.963	1.908	1.471	.929	3
Item Variances	3.066	1.783	4.103	2.321	2.302	1.392	3

#### **Item-Total Statistics**

		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
Attention to Ad	8.83	12.615	.456	.249	.824
Thinking on Ad	10.02	7.781	.751	.570	.487
Personal Involvement	10.73	7.520	.639	.497	.645
on Ad					

#### **Scale Statistics**

Mean Variance		Variance	Std. Deviation	N of Items
	14.79	18.718	4.326	3

# Scale: Ad Emotional Involvement Case Processing Summary

		N	%
Cases	Valid	774	100.0
	Excludeda	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

#### **Reliability Statistics**

	•	
	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.969	.969	3

## **Item Statistics**

	Mean	Std. Deviation	N
Emotional Involvement on Ad	4.14	2.000	774
Emotional Connection with	4.25	1.954	774
Ad			
Ad Hooks my Feelings	4.13	1.972	774

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.170	4.125	4.248	.123	1.030	.005	3
Item Variances	3.902	3.817	3.999	.183	1.048	.008	3

#### **Item-Total Statistics**

	Scale Mean	Scale	Corrected	Squared	Cronbach's
	if Item	Variance if	Item-Total	Multiple	Alpha if Item
	Deleted	Item Deleted	Correlation	Correlation	Deleted
Emotional Involvement	8.37	14.646	.942	.887	.948
on Ad					
<b>Emotional Connection</b>	8.26	15.115	.930	.867	.956
with Ad					
Ad Hooks my Feelings	8.39	15.003	.927	.861	.958

## **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items
12.51	33.057	5.750	3

**Scale: Attitude Towards Ad** 

# **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excluded <sup>a</sup>	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

#### **Reliability Statistics**

	•	
	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.906	.906	4

## **Item Statistics**

Mean	Std. Deviation	N
------	----------------	---

I dislike the ad reversed	4.88	2.074	774
Ad is Bad Reversed	5.01	2.059	774
Ad Appeal	4.28	1.933	774
Ad is interesting	4.32	1.891	774

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.622	4.279	5.008	.729	1.170	.141	4
Item Variances	3.964	3.577	4.302	.726	1.203	.130	4

## **Item-Total Statistics**

		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
I dislike the ad reversed	13.61	27.188	.832	.821	.863
Ad is Bad Reversed	13.48	28.211	.779	.796	.882
Ad Appeal	14.21	29.180	.793	.755	.877
Ad is interesting	14.17	30.235	.753	.730	.891

## **Scale Statistics**

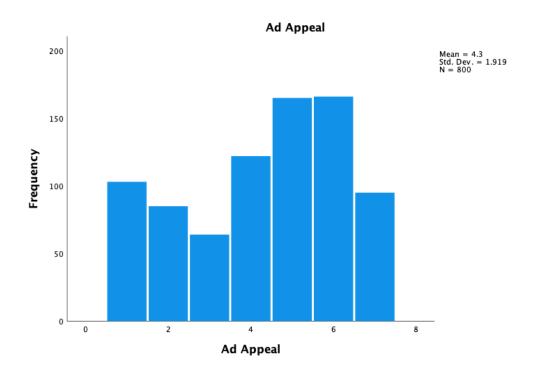
Mean	Variance	Std. Deviation	N of Items
18.49	49.479	7.034	4

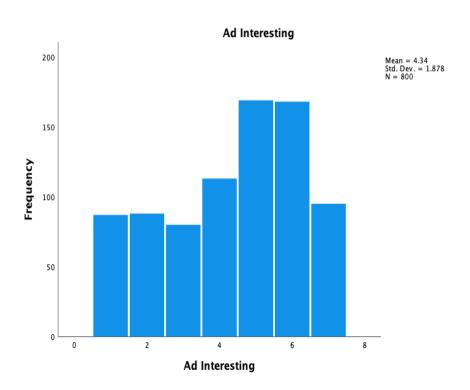
## **Statistics**

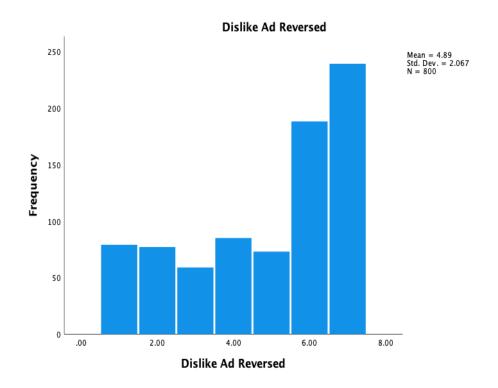
				Dislike Ad	Ad is Bad
		Ad Appeal	Ad Interesting	Reversed	Reversed
N	Valid	800	800	800	800
	Missing	0	0	0	0
Mean		4.30	4.34	4.8950	5.0287
Median		5.00	5.00	6.0000	6.0000
Mode		6	5	7.00	7.00
Std. De	viation	1.919	1.878	2.06684	2.04283
Varianc	e	3.684	3.527	4.272	4.173

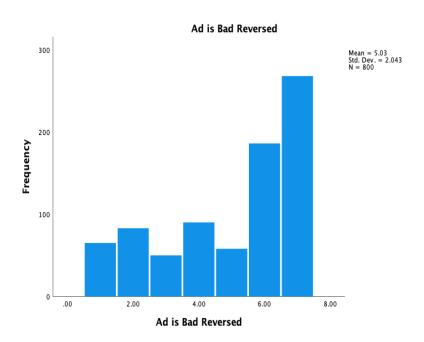
## Histogram

224









## **Reliability Statistics**

(	Cronbach's Alpha	N of Items
	.919	2

## **Item-Total Statistics**

				Cronbach's
	Scale Mean if	Scale Variance if	Corrected Item-	Alpha if Item
	Item Deleted	Item Deleted	Total Correlation	Deleted
Ad Appeal	4.34	3.527	.850	
Ad Interesting	4.30	3.684	.850	

## **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items
8.64	13.342	3.653	2

**Scale: Attitude Towards Brand** 

## **Case Processing Summary**

		N	%
Cases	Valid	774	96.8
	Excludeda	26	3.3
	Total	800	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

Cronbach's Alpha	N of Items
.838	4

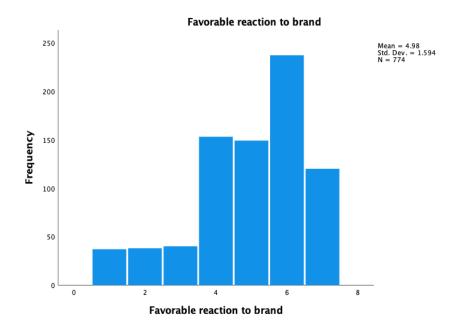
#### **Item-Total Statistics**

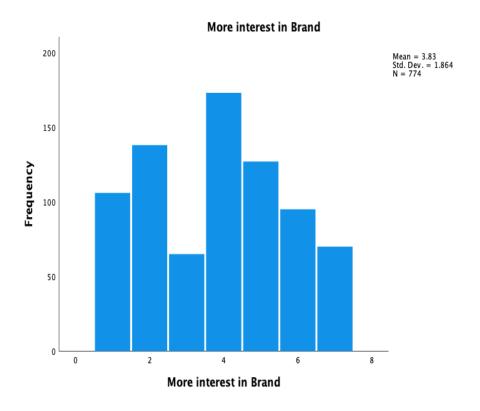
	Scale Mean if	Scale Variance if		Cronbach's Alpha if Item
	Item Deleted	Item Deleted	Total Correlation	Deleted
Favorable reaction to brand	14.9444	19.121	.766	.757
More interest in Brand	16.0917	20.748	.478	.883
Dislike Brand Reversed	14.3269	18.883	.732	.768
React Negatively to Brand	14.4005	17.935	.740	.763
Reversed				

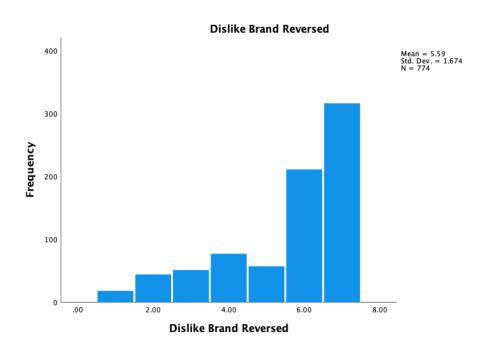
Scale Statistics							
Mean	Variance	Std. Deviation	N of Items				
19.9212	32.337	5.68653	4				

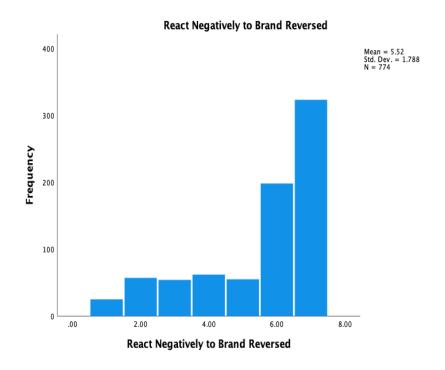
Statistics						
					React Negatively	
		Favorable	More interest in	Dislike Brand	to Brand	
		reaction to brand	Brand	Reversed	Reversed	
N	Valid	774	774	774	774	
	Missing	26	26	26	26	
Mean		4.98	3.83	5.5943	5.5207	
Median		5.00	4.00	6.0000	6.0000	
Mode		6	4	7.00	7.00	
Std. De	viation	1.594	1.864	1.67418	1.78798	
Varianc	e	2.540	3.474	2.803	3.197	

# Histogram









**Reliability Statistics** 

Cronbach's Alpha	N of Items
.791	2

## **Item-Total Statistics**

				Cronbach's
	Scale Mean if	Scale Variance if	Corrected Item-	Alpha if Item
	Item Deleted	Item Deleted	Total Correlation	Deleted
Favorable reaction to brand	3.83	3.474	.663	
More interest in Brand	4.98	2.540	.663	

## **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items	
8.81	9.952	3.155	2	

**Scale: Total Moral Emotions** 

## **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excludeda	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	•	
	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.755	.753	8

#### **Item Statistics**

	Mean	Std. Deviation	N
Contempt	2.34	1.910	774
Disgust	2.22	1.932	774
Anger	2.16	1.849	774
Offence	2.15	1.882	774
Empathy	4.11	2.111	774
Symphaty	3.97	2.173	774
Compassion	4.22	2.108	774
Норе	3.86	2.099	774

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	3.130	2.146	4.218	2.072	1.966	.965	8
Item Variances	4.046	3.418	4.724	1.306	1.382	.260	8

## **Item-Total Statistics**

			Corrected	Squared	Cronbach's
	Scale Mean if	Scale Variance	Item-Total	Multiple	Alpha if Item
	Item Deleted	if Item Deleted	Correlation	Correlation	Deleted
Contempt	22.69	77.902	.407	.575	.737

Disgust	22.82	79.369	.354	.800	.746
Anger	22.88	77.035	.457	.748	.728
Offence	22.89	81.635	.297	.736	.755
Empathy	20.93	71.826	.531	.850	.713
Symphaty	21.06	69.815	.571	.760	.705
Compassion	20.82	72.083	.524	.872	.715
Норе	21.18	74.348	.456	.720	.728

## **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items	
25.04	95.274	9.761	8	

# Scale: Negative Moral Emotions Case Processing Summary

		N	%
Cases	Valid	774	100.0
	Excluded <sup>a</sup>	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.924	.924	4

## **Item Statistics**

	Mean	Std. Deviation	N
Contempt	2.34	1.910	774
Disgust	2.22	1.932	774
Anger	2.16	1.849	774
Offence	2.15	1.882	774

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	2.218	2.146	2.345	.199	1.093	.008	4
Item Variances	3.585	3.418	3.731	.313	1.092	.018	4

#### **Item-Total Statistics**

			Corrected Item-	Squared	Cronbach's
	Scale Mean if	Scale Variance	Total	Multiple	Alpha if Item
	Item Deleted	if Item Deleted	Correlation	Correlation	Deleted
Contempt	6.53	28.006	.744	.555	.927
Disgust	6.65	25.734	.879	.791	.882
Anger	6.71	27.162	.836	.729	.897
Offence	6.72	26.816	.838	.713	.896

#### **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items
8.87	46.690	6.833	4

**Scale: Positive Moral Emotions** 

## **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excluded <sup>a</sup>	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

# **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.948	.949	4

## **Item Statistics**

· · · · · · · · · · · · · · · · · · ·		
Mean	Std. Deviation	N

Empathy	4.11	2.111	774
Symphaty	3.97	2.173	774
Compassion	4.22	2.108	774
Hope	3.86	2.099	774

**Summary Item Statistics** 

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.042	3.862	4.218	.357	1.092	.024	4
Item Variances	4.508	4.406	4.724	.317	1.072	.021	4

#### **Item-Total Statistics**

			Corrected Item-	Squared	Cronbach's
	Scale Mean if	Scale Variance	Total	Multiple	Alpha if Item
	Item Deleted	if Item Deleted	Correlation	Correlation	Deleted
Empathy	12.05	35.190	.911	.848	.921
Symphaty	12.19	35.688	.849	.752	.941
Compassion	11.95	34.899	.928	.868	.916
Норе	12.31	37.196	.815	.696	.951

#### **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items
16.17	62.471	7.904	4

## **Scale: Ad Moral Assessment**

## **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excludeda	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.898	.902	2

#### **Item Statistics**

	Mean	Std. Deviation	N
Moral Value	5.08	2.028	774
Ad Others Acceptance	5.16	1.789	774

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	5.118	5.078	5.158	.080	1.016	.003	2
Item Variances	3.656	3.199	4.113	.914	1.286	.418	2

#### **Item-Total Statistics**

		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
Moral Value	5.16	3.199	.822	.676	
Ad Others Acceptance	5.08	4.113	.822	.676	

## **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items
10.24	13.275	3.643	2

## **Scale: Cause Importance**

## **Case Processing Summary**

		N	%
Cases	Valid	655	84.6
	Excluded <sup>a</sup>	119	15.4
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.755	.755	2

## **Item Statistics**

	Mean	Std. Deviation	N
Cause Importance	5.46	1.853	655
Importance to express cause	4.77	1.898	655
position			

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	5.117	4.774	5.460	.685	1.144	.235	2
Item Variances	3.519	3.435	3.603	.168	1.049	.014	2

#### **Item-Total Statistics**

		Scale	Corrected	Squared	Cronbach's	
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item	
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted	
Cause Importance	4.77	3.603	.606	.368		
Importance to express	5.46	3.435	.606	.368		
cause position						

## **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items
10.23	11.305	3.362	2

## Scale: Favorable Reaction Towards Brand After Ad Case Processing Summary

		N	%
Cases	Valid	774	100.0
	Excludeda	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

# **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.838	.843	4

## **Item Statistics**

	Mean	Std. Deviation	N
Favorable reaction to brand	4.98	1.594	774
More interest in Brand	3.83	1.864	774
DislikeBrandRev	5.59	1.674	774
ReactNegativeBrandRev	5.52	1.788	774

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.980	3.829	5.594	1.765	1.461	.664	4
Item Variances	3.004	2.540	3.474	.934	1.368	.171	4

## **Item-Total Statistics**

		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
Favorable reaction to	14.94	19.121	.766	.623	.757
brand					
More interest in Brand	16.09	20.748	.478	.452	.883
DislikeBrandRev	14.33	18.883	.732	.840	.768
ReactNegativeBrandRev	14.40	17.935	.740	.841	.763

	Mean	Variance	Std. Deviation	N of Items
Ī	19.92	32.337	5.687	4

# **Scale: Positive Word of Mouth**

## **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excluded <sup>a</sup>	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.952	.952	2

#### **Item Statistics**

	Mean	Std. Deviation	N
Positive Brand WOM	4.80	1.723	774
Recommend Brand	4.80	1.719	774

#### **Summary Item Statistics**

			·		Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.801	4.798	4.804	.005	1.001	.000	2
Item Variances	2.962	2.955	2.968	.012	1.004	.000	2

#### **Item-Total Statistics**

			Corrected	Squared	Cronbach's
	Scale Mean if	Scale Variance	Item-Total	Multiple	Alpha if Item
	Item Deleted	if Item Deleted	Correlation	Correlation	Deleted
Positive Brand WOM	4.80	2.955	.909	.826	
Recommend Brand	4.80	2.968	.909	.826	

_	Mean	Variance	Std. Deviation	N of Items
Ī	9.60	11.306	3.362	2

# **Scale: Negative Word of Mouth**

## **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excluded <sup>a</sup>	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.931	.931	2

#### **Item Statistics**

	Mean	Std. Deviation	N
Negative Brand WOM	2.22	1.691	774
Advise Against Brand	2.20	1.771	774

#### **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	2.208	2.199	2.217	.018	1.008	.000	2
Item Variances	2.998	2.858	3.138	.279	1.098	.039	2

## **Item-Total Statistics**

		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
Negative Brand WOM	2.20	3.138	.871	.759	
Advise Against Brand	2.22	2.858	.871	.759	

Mean	Variance	Std. Deviation	N of Items
4.42	11.214	3.349	2

## **Scale: Boycott Intention**

## **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excluded <sup>a</sup>	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.901	.901	3

#### **Item Statistics**

	Mean	Std. Deviation	N
Boycott Brand	2.21	1.752	774
Tell others to boycott Brand	2.26	1.765	774
Feel good about boycotting	2.26	1.788	774
brand			

**Summary Item Statistics** 

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	2.241	2.208	2.258	.050	1.023	.001	3
Item Variances	3.127	3.068	3.196	.128	1.042	.004	3

## **Item-Total Statistics**

	Scale				
	Mean if	Scale	Corrected	Squared	Cronbach's
	Item	Variance if	Item-Total	Multiple	Alpha if
	Deleted	Item Deleted	Correlation	Correlation	Item Deleted
Boycott Brand	4.51	11.135	.795	.647	.866
Tell others to boycott Brand	4.47	11.201	.777	.611	.882
Feel good about boycotting	4.46	10.541	.841	.708	.827

## **Scale Statistics**

Mean	Variance	Std. Deviation	N of Items
6.72	23.497	4.847	3

## **Scale: Buycott Intention**

## **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excludeda	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	•	
	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.928	.929	3

#### **Item Statistics**

	Mean	Std. Deviation	N
Buycott Brand	3.94	1.900	774
Thell others to buycott brand	4.21	1.753	774
Feel good about buycott	3.93	1.810	774
Brand			

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.026	3.925	4.211	.286	1.073	.026	3
Item Variances	3.320	3.075	3.611	.537	1.175	.074	3

#### **Item-Total Statistics**

Scale Mean	Scale	Corrected	Squared	Cronbach's
if Item	Variance if	Item-Total	Multiple	Alpha if Item
Deleted	Item Deleted	Correlation	Correlation	Deleted

Buycott Brand	8.14	11.512	.853	.727	.897
Thell others to buycott brand	7.87	12.469	.854	.729	.895
Feel good about buycott	8.15	12.099	.853	.729	.895

#### **Scale Statistics**

	Mean Variance		Std. Deviation	N of Items	
Ī	12.08	26.119	5.111	3	

## Scale: Social Media Engagement

# **Case Processing Summary**

		N	%
Cases	Valid	774	100.0
	Excludeda	0	.0
	Total	774	100.0

a. Listwise deletion based on all variables in the procedure.

## **Reliability Statistics**

	Cronbach's	
	Alpha Based on	
	Standardized	
Cronbach's Alpha	Items	N of Items
.954	.955	6

## **Item Statistics**

	Mean	Std. Deviation	N
Share Brand Post	2.74	2.064	774
Share Contact Post	2.77	2.033	774
Comment on Brand Post	2.92	2.073	774
Comment on Contact Post	3.05	2.091	774
Emoji Brand Post	3.67	2.235	774
Emoji Contact Post	3.66	2.254	774

## **Summary Item Statistics**

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	3.137	2.743	3.672	.929	1.339	.181	6

242

Item Variances	4.522	4.131	5.078	.947	1.229	.165	6

**Item-Total Statistics** 

	Scale Mean	Scale	Corrected	Squared	Cronbach's
	if Item	Variance if	Item-Total	Multiple	Alpha if Item
	Deleted	Item Deleted	Correlation	Correlation	Deleted
Share Brand Post	16.08	94.359	.847	.879	.947
Share Contact Post	16.05	94.460	.860	.883	.946
Comment on Brand Post	15.90	92.859	.887	.851	.943
Comment on Contact Post	15.77	92.523	.887	.848	.942
Emoji Brand Post	15.15	91.889	.833	.886	.949
Emoji Contact Post	15.16	91.395	.838	.888	.948

#### **Scale Statistics**

	Mean Variance		Std. Deviation	N of Items	
Ī	18.82	132.587	11.515	6	

#### **Appendix 9 Brand Activism Model PROCESS Outputs**

Run MATRIX procedure:

\*\*\*\*\*\* PROCESS Procedure for SPSS Version 3.5.2 \*\*\*\*\*\*\*\*\*\*\*\*

Written by Andrew F. Hayes, Ph.D. www.afhayes.com Documentation available in Hayes (2018). www.guilford.com/p/hayes3

\*

#### **Model 8 Elaborative Processing**

Model: 8
Y: ElabProc
X: Cau\_Ty
M: MoralEm
W: Cau\_Imp

Sample Size: 655

\*

**OUTCOME VARIABLE:** 

MoralEm

243

Model Summary

Model

	coeff	se	t	p	LLCI	ULCI
constant	2.819	.129	21.867	.000	2.566	3.073
Cau_Ty	.289	.093	3.118	.002	.107	.471
Cau_Imp	.077	.080	.967	.334	079	.233
Int_1	.150	.063	2.389	.017	.027	.273

Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp MoralEm .

BEGIN DATA.

1.000 -2.1172.628 -2.117 2.000 2.601 1.000 .383 3.195 2.000 .383 3.541 1.000 1.883 3.535 2.000 1.883 4.105

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH MoralEm BY Cau\_Ty .

\*

#### **OUTCOME VARIABLE:**

ElabProc

#### Model Summary

R	R-sq	MSE	F	df1	df2	p
.685	.469	1.150	143.744	4.000	650.000	.000

#### Model

	coeff	se	t	p	LLCI	ULCI
constant	3.207	.174	18.482	.000	2.867	3.548
Cau_Ty	080	.095	844	.399	268	.107
MoralEm	.516	.040	12.881	.000	.437	.595
Cau_Imp	.214	.081	2.623	.009	.054	.374
Int 1	.116	.064	1.801	.072	010	.242

#### Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	326	.186	-1.754	.080	690	.039
.383	036	.092	392	.695	217	.145
1.883	.138	.133	1.035	.301	123	.399

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp ElabProc .

#### BEGIN DATA.

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH ElabProc BY Cau\_Ty .

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

#### Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	326	.186	-1.754	.080	690	.039
.383	036	.092	392	.695	217	.145
1.883	.138	.133	1.035	.301	123	.399

Conditional indirect effects of X on Y:

#### **INDIRECT EFFECT:**

Cau\_Ty -> MoralEm -> ElabProc

Cau_Imp	Effect	BootSE	BootLLCI	BootULCI
-2.117	014	.099	208	.180
.383	.179	.048	.087	.276
1.883	.294	.071	.159	.441

Index of moderated mediation:

	Index	BootSE	BootLLCI	BootULC
Cau_Imp	.077	.035	.011	.147

---

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp

----- END MATRIX -----

#### **Model 8 Ad Emotions**

Model: 8

Y: AdEmot X: Cau\_Ty M: MoralEm W: Cau\_Imp

## Sample

Size: 655

\*

#### **OUTCOME VARIABLE:**

MoralEm

#### Model Summary

R	R-sq	MSE	F	df1	df2	p
.440	.194	1.101	52.119	3.000	651.000	.000

#### Model

	coeff	se	t	p	LLCI	ULCI
constant	2.819	.129	21.867	.000	2.566	3.073
Cau_Ty	.289	.093	3.118	.002	.107	.471
Cau_Imp	.077	.080	.967	.334	079	.233
Int_1	.150	.063	2.389	.017	.027	.273

#### Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

	R2-chng	F	df1	df2	p
X*W	.007	5.708	1.000	651.000	.017

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp MoralEm .

BEGIN DATA.

1.000	-2.117	2.628
2.000	-2.117	2.601
1.000	.383	3.195
2.000	.383	3.541

1.000 1.883 3.535 2.000 1.883 4.105

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH MoralEm BY Cau\_Ty .

\*

#### **OUTCOME VARIABLE:**

AdEmot

Model Summary

R	R-sq	MSE	F	df1	df2	p
.662	.438	2.168	126.439	4.000	650.000	.000

Model

	coeff	se	t	p	LLCI	ULCI
constant	2.057	.238	8.631	.000	1.589	2.525
Cau_Ty	.183	.131	1.401	.162	074	.441
MoralEm	.614	.055	11.170	.000	.506	.722
Cau_Imp	.400	.112	3.578	.000	.180	.620
Int_1	.055	.088	.621	.535	119	.228

Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

	R2-chng	F	df1	df2	p
X*W	.000	.386	1.000	650.000	.535

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp AdEmot

BEGIN DATA.

END DATA.

GRAPH/SCATTERPLOT=

Cau Imp WITH AdEmot BY Cau\_Ty . \*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\* Conditional direct effect(s) of X on Y: Cau\_Imp Effect LLCI **ULCI** se t p -2.117 .264 .792 -.433 .067 .255 .568 .383 .204 .126 1.619 .106 -.044 .453 1.883 .287 .183 -.072 1.571 .117 .645 Conditional indirect effects of X on Y: INDIRECT EFFECT: Cau\_Ty -> MoralEm -> AdEmot Cau Imp Effect BootSE BootLLCI BootULCI -2.117 -.017 .120 -.258 .213 .383 .213 .099 .332 .060 1.883 .351 .089.186 .536 Index of moderated mediation: Index BootSE BootLLCI BootULCI .092 .043 .011 .179 Cau\_Imp Level of confidence for all confidence intervals in output: 95.0000 Number of bootstrap samples for percentile bootstrap confidence intervals: 10000 W values in conditional tables are the 16th, 50th, and 84th percentiles. NOTE: The following variables were mean centered prior to analysis: Cau\_Imp ----- END MATRIX -----**Model 8 Attitude Towards Ad** Run MATRIX procedure: \*\*\*\*\*\* PROCESS Procedure for SPSS Version 3.5.2 \*\*\*\*\*\*\*\*\*\*\*\*

#### Written by Andrew F. Hayes, Ph.D. www.afhayes.com Documentation available in Hayes (2018). www.guilford.com/p/hayes3

\*

Model: 8

Y: Att2Ad2 X: Cau\_Ty M: MoralEm W: Cau\_Imp

Sample Size: 655

\*

#### **OUTCOME VARIABLE:**

MoralEm

**Model Summary** 

Model

Product terms key:

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	р	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp MoralEm .

#### BEGIN DATA.

 1.000
 -2.117
 2.628

 2.000
 -2.117
 2.601

 1.000
 .383
 3.195

 2.000
 .383
 3.541

 1.000
 1.883
 3.535

2.000 1.883 4.105

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH MoralEm BY Cau\_Ty .

\*

#### **OUTCOME VARIABLE:**

Att2Ad2

#### Model Summary

R R-sq MSE F df1 df2 p .649 .421 2.055 118.168 4.000 650.000 .000

#### Model

c	oeff	se	t p	LLCI	ULCI	
constant	2.972	.232	12.808	.000	2.516	3.427
Cau_Ty	.061	.127	.480	.631	189	.312
MoralEm	.393	.054	7.346	.000	.288	.499
Cau_Imp	.715	.109	6.571	.000	.502	.929
Int_1	122	.086	-1.421	.156	291	.047

#### Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .002 2.019 1.000 650.000 .156

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp Att2Ad2 .

```
BEGIN DATA.
```

1.000	-2.117	3.052
2.000	-2.117	3.372
1.000	.383	4.535
2.000	.383	4.550
1.000	1.883	5.425
2.000	1.883	5.257

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH Att2Ad2 BY Cau\_Ty .

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

#### Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	.320	.248	1.289	.198	167	.807
.383	.014	.123	.117	.907	227	.256
1.883	169	.178	950	.343	518	.180

Conditional indirect effects of X on Y:

#### INDIRECT EFFECT:

Cau\_Ty -> MoralEm -> Att2Ad2

Cau_Imp	Effect	Boot	SE Boo	tLLCI	BootULCI
-2.117	011	.077	168	.139	
.383	.136	.041	.060	.221	
1.883	.224	.061	.113	.351	

Index of moderated mediation:

Index BootSE BootLLCI BootULCI Cau\_Imp .059 .028 .009 .117

Level of confidence for all confidence intervals in output: 95,0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp

# ----- END MATRIX -----

#### **Model 8 Attitude Towards Brand**

Model: 8

Y: Att2Bnd2 X: Cau\_Ty M: MoralEm W: Cau\_Imp

Sample Size: 655

\*

#### **OUTCOME VARIABLE:**

MoralEm

Model Summary

R R-sq MSE F df1 df2 p .440 .194 1.101 52.119 3.000 651.000 .000

Model

coeff LLCI se t p ULCI 21.867 .000 constant 2.819 .129 2.566 3.073 Cau\_Ty .289 .093 3.118 .002 .107 .471 Cau Imp .077 .080 .967 .334 -.079 .233 Int\_1 .150 .063 2.389 .017 .027 .273

Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .007 5.708 1.000 651.000 .017

Focal predict: Cau\_Ty (X)
Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

# DATA LIST FREE/

Cau\_Ty Cau\_Imp MoralEm .

# BEGIN DATA.

```
1.000
       -2.117
                 2.628
2.000
       -2.117
                 2.601
1.000
         .383
                3.195
2.000
         .383
                3.541
1.000
        1.883
                 3.535
2.000
        1.883
                 4.105
```

#### END DATA.

#### GRAPH/SCATTERPLOT=

Cau Imp WITH MoralEm BY Cau\_Ty .

\*

#### **OUTCOME VARIABLE:**

Att2Bnd2

## Model Summary

## Model

	coeff	se t	p	LLCI	ULCI	
constant	3.349	.213	15.705	.000	2.930	3.767
Cau_Ty	.140	.117	1.194	.233	090	.370
MoralEn	n .268	.049	5.449	.000	.172	.365
Cau_Imp	.595	.100	5.948	.000	.399	.792
Int 1	120	.079 -	1.518	.130	275	.035

## Product terms key:

Test(s) of highest order unconditional interaction(s):

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

```
DATA LIST FREE/
```

Cau\_Ty Cau\_Imp Att2Bnd2 .

# BEGIN DATA.

1.000 -2.117 3.352

2.000 -2.117 3.745

1.000 .383 4.540

2.000 .383 4.634

1.000 1.883 5.253

2.000 1.883 5.167

#### END DATA.

## GRAPH/SCATTERPLOT=

Cau\_Imp WITH Att2Bnd2 BY Cau\_Ty .

\*\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	.394	.228	1.726	.085	054	.841
.383	.094	.113	.831	.406	128	.316
1.883	086	.163	526	.599	407	.235

Conditional indirect effects of X on Y:

## INDIRECT EFFECT:

Cau Ty -> MoralEm -> Att2Bnd2

Cau_Imp	Effect	Boot	SE Boot	tLLCI	BootULCI
-2.117	008	.052	114	.095	
.383	.093	.029	.040	.156	
1.883	.153	.044	.074	.248	

#### Index of moderated mediation:

Index BootSE BootLLCI BootULCI

Cau\_Imp .040 .019 .006 .081

---

Level of confidence for all confidence intervals in output: 95,0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis:

Cau\_Imp

----- END MATRIX -----

## **Model 8 Positive Word of Mouth**

Model: 8 Y: PWOM

X : Cau\_Ty
M : MoralEm
W : Cau\_Imp

Sample

Size: 655

\*

### **OUTCOME VARIABLE:**

MoralEm

**Model Summary** 

R	R-sq	MSE	F	df1	df2	p
.440	.194	1.101	52.119	3.000	651.000	.000

Model

	coeff	se	t	p	LLCI	ULCI
constant	2.819	.129	21.867	.000	2.566	3.073
Cau_Ty	.289	.093	3.118	.002	.107	.471
Cau_Imp	.077	.080	.967	.334	079	.233
Int_1	.150	.063	2.389	.017	.027	.273

Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .007 5.708 1.000 651.000 .017

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp MoralEm .

# BEGIN DATA.

1.000 -2.117 2.628 -2.117 2.000 2.601 1.000 .383 3.195 2.000 .383 3.541 1.000 1.883 3.535 2.000 1.883 4.105

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH MoralEm BY Cau\_Ty .

\*

#### **OUTCOME VARIABLE:**

**PWOM** 

## **Model Summary**

R	R-sq	MSE	F	df1	df2	p
.468	.219	2.322	45.450	4.000	650.000	.000

## Model

	coeff	se	t	p	LLCI	ULCI
constant	3.821	.247	15.490	.000	3.336	4.305
Cau_Ty	.108	.136	.801	.424	158	.375
MoralEm	.249	.057	4.367	.000	.137	.360
Cau_Imp	.378	.116	3.269	.001	.151	.606
Int 1	007	.091	072	.942	186	.173

Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .000 .005 1.000 650.000 .942

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp PWOM

## BEGIN DATA.

1.000 -2.117 3.948 2.000 -2.117 4.070 1.000 .383 4.877 2.000 .383 4.983 1.000 1.883 5.435 2.000 1.883

#### END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH PWOM BYCau\_Ty .

5.531

\*\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

# Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	.122	.264	.464	.643	395	.640
.383	.106	.131	.810	.418	151	.363
1.883	.096	.189	.508	.611	275	.467

Conditional indirect effects of X on Y:

## **INDIRECT EFFECT:**

Cau\_Ty -> MoralEm -> PWOM

Cau_Imp	Effect	<b>BootSE</b>	BootLLCI	BootULCI
-2.117	007	.049	108	.088
.383	.086	.029	.035	.150
1.883	.142	.045	.065	.238

#### Index of moderated mediation:

Index BootSE BootLLCI BootULCI .037 .019 .005 .077 Cau Imp

\* ANALYSIS NOTES AND ERRORS \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp

----- END MATRIX -----

# **Model 8 Buycott**

Model: 8

Y: Buycott
X: Cau\_Ty
M: MoralEm
W: Cau\_Imp

Sample Size: 655

\*

### **OUTCOME VARIABLE:**

MoralEm

Model Summary

R	R-sq	MSE	F	df1	df2	p
.440	.194	1.101	52.119	3.000	651.000	.000

Model

	coeff	se	t	p	LLCI	ULCI
constant	2.819	.129	21.867	.000	2.566	3.073
Cau_Ty			3.118	.002	.107	.471
Cau_Imp	.077	.080	.967	.334	079	.233
Int_1	.150	.063	2.389	.017	.027	.273

Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .007 5.708 1.000 651.000 .017

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	128	4.452	.000	319	822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Ty Cau\_Imp MoralEm .

# BEGIN DATA.

```
1.000
       -2.117
                 2.628
       -2.117
2.000
                 2.601
1.000
         .383
                 3.195
2.000
         .383
                 3.541
1.000
        1.883
                 3.535
2.000
        1.883
                 4.105
```

### END DATA.

## GRAPH/SCATTERPLOT=

Cau\_Imp WITH MoralEm BY Cau\_Ty .

\*

## **OUTCOME VARIABLE:**

**Buycott** 

# **Model Summary**

R	R-sq	MSE	F	df1	df2	p
.593	.351	1.955	87.951	4.000	650.000	.000

## Model

	coeff	se	t	p	LLCI	ULCI
constant	2.415	.226	10.670	.000	1.970	2.859
Cau_Ty	.090	.124	.723	.470	154	.334
MoralEm	.460	.052	8.805	.000	.357	.562
Cau_Imp	.465	.106	4.380	.000	.257	.674
Int_1	055	.084	651	.515	219	.110

#### Product terms key:

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

```
DATA LIST FREE/
```

Cau\_Ty Cau\_Imp Buycott .

#### BEGIN DATA.

1.000 -2.117 3.126

2.000 -2.117 3.331

1.000 .383 4.152

2.000 .383 4.221 1.000 1.883 4.768

2.000 1.883 4.755

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH Buycott BY Cau\_Ty .

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

# Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	.205	.242	.849	.396	270	.681
.383	.069	.120	.575	.566	167	.304
1.883	013	.173	074	.941	353	.327

Conditional indirect effects of X on Y:

## **INDIRECT EFFECT:**

Cau\_Ty -> MoralEm -> Buycott

Cau_Imp	Effect	Boot	SE Boot	tLLCI	BootULCI
-2.117	013	.090	189	.164	
.383	.159	.045	.075	.250	
1.883	.262	.065	.143	.396	

Index of moderated mediation:

Index BootSE BootLLCI BootULCI

Cau\_Imp .069 .031 .009 .131

---

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp

Cau\_mp

----- END MATRIX -----

# **Model 8 Negative Word of Mouth**

Model: 8 Y: NWOM

X : Cau\_Ty
M : MoralEm
W : Cau\_Imp

Sample

Size: 655

\*

### **OUTCOME VARIABLE:**

MoralEm

Model Summary

R R-sq MSE F df1 df2 p .440 .194 1.101 52.119 3.000 651.000 .000

Model

coeff LLCI ULCI se t p constant 2.819 .129 21.867 .000 2.566 3.073 .289 3.118 Cau\_Ty .093 .002 .107 .471 .080 .334 -.079 Cau Imp .077 .967 .233 Int\_1 .150 .063 2.389 .017 .027 .273

Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .007 5.708 1.000 651.000 .017

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1 883	571	128	4 452	000	319	822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

```
DATA LIST FREE/
```

Cau\_Ty Cau\_Imp MoralEm .

# BEGIN DATA.

```
1.000
       -2.117
                 2.628
2.000
       -2.117
                 2.601
1.000
         .383
                3.195
2.000
         .383
                3.541
1.000
        1.883
                 3.535
2.000
        1.883
                 4.105
```

### END DATA.

## GRAPH/SCATTERPLOT=

Cau Imp WITH MoralEm BY Cau\_Ty .

\*

#### **OUTCOME VARIABLE:**

**NWOM** 

## Model Summary

## Model

	coeff	se	t p	LLCI	ULC	[
constant	.750	.245	3.060	.002	.269	1.231
Cau_Ty	403	.135	-2.994	.003	667	139
MoralEn	i .634	.057	11.210	.000	.523	.745
Cau_Imp	209	.115	-1.823	.069	435	.016
Int 1	141	.091	-1.558	.120	320	.037

## Product terms key:

Test(s) of highest order unconditional interaction(s):

Focal predict: Cau\_Ty (X)

Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

```
DATA LIST FREE/
```

Cau\_Ty Cau\_Imp NWOM

# BEGIN DATA.

1.000 -2.117 3.144

2.000 -2.117 3.040

1.000 .383 2.267

2.000 .383 1.810

1.000 1.883 1.740

2.000 1.883 1.071

#### END DATA.

#### GRAPH/SCATTERPLOT=

Cau\_Imp WITH NWOM BY Cau\_Ty .

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

# Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	104	.262	396	.692	618	.411
.383	457	.130	-3.521	.000	712	202
1.883	669	.188	-3.567	.000	-1.038	301

Conditional indirect effects of X on Y:

## **INDIRECT EFFECT:**

Cau\_Ty -> MoralEm -> NWOM

Cau_Imp	Effect	Boot	SE Boot	tLLCI	BootULCI
-2.117	018	.123	250	.233	
.383	.219	.062	.102	.349	
1.883	.362	.088	.193	.543	

#### Index of moderated mediation:

Index BootSE BootLLCI BootULCI

Cau\_Imp .095 .042 .012 .177

\_\_\_

Level of confidence for all confidence intervals in output: 95,0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp

----- END MATRIX -----

# **Model 8 Boycott**

Model: 8

Y: Boycott
X: Cau\_Ty
M: MoralEm
W: Cau\_Imp

Sample Size: 655

\*

### **OUTCOME VARIABLE:**

MoralEm

Model Summary

R R-sq MSE F df1 df2 p .440 .194 1.101 52.119 3.000 651.000 .000

#### Model

	coeff	se	t p	LLCI	ULC:	[
constant	2.819	.129	21.867	.000	2.566	3.073
Cau_Ty	.289	.093	3.118	.002	.107	.471
Cau_Imp	.077	.080	.967	.334	079	.233
Int_1	.150	.063	2.389	.017	.027	.273

## Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .007 5.708 1.000 651.000 .017

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

```
DATA LIST FREE/
```

Cau\_Ty Cau\_Imp MoralEm .

### BEGIN DATA.

1.000 -2.117 2.628 2.000 -2.117 2.601 .383 1.000 3.195 2.000 .383 3.541 1.000 1.883 3.535 2.000 1.883 4.105

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH MoralEm BY Cau\_Ty .

\*

#### **OUTCOME VARIABLE:**

**Boycott** 

# Model Summary

F R R-sq MSE df1 df2 .475 .226 2.129 4.000 650.000 .000 47.447

#### Model

C	coeff	se	t p	LLCI	ULC]	[
constant	.723	.236	3.060	.002	.259	1.186
Cau_Ty	477	.130	-3.675	.000	732	222
MoralEm	.696	.055	12.777	.000	.589	.803
Cau_Imp	139	.111	-1.257	.209	357	.078
Int_1	143	.087	-1.637	.102	315	.029

Product terms key:

Int 1 : Cau\_Ty x Cau Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 X\*W.003 2.681 1.000 650.000 .102

Focal predict: Cau\_Ty (X)

Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

DATA LIST FREE/

```
Cau_Ty Cau_Imp Boycott .
BEGIN DATA.
   1.000
         -2.117
                 3.101
  2.000
         -2.117
                 2.928
          .383
  1.000
                 2.395
          .383
  2.000
                 1.863
  1.000
          1.883
                 1.971
  2.000
          1.883
                 1.225
END DATA.
GRAPH/SCATTERPLOT=
Cau_Imp WITH
                Boycott BY
                             Cau_Ty .
```

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	174	.253	688	.492	670	.322
.383	532	.125	-4.248	.000	778	286
1.883	747	.181	-4.128	.000	-1.102	391

Conditional indirect effects of X on Y:

#### INDIRECT EFFECT:

Cau Ty -> MoralEm -> Boycott

Cau_Imp	Effect	Boot	SE Boo	tLLCI	BootULCI
-2.117	019	.136	280	.259	
.383	.241	.067	.116	.379	
1.883	.397	.093	.219	.589	

Index of moderated mediation:

Index BootSE BootLLCI BootULCI Cau\_Imp .104 .046 .015 .195

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis:

## Cau\_Imp

## ----- END MATRIX -----

# **Model 8 Social Media Engagement**

Model: 8 Y: SMEng  $X : Cau_Ty$ M: MoralEm W: Cau\_Imp

Sample Size: 655

\*

## **OUTCOME VARIABLE:**

MoralEm

Model Summary

R R-sq **MSE** F df1 df2 3.000 651.000 .000 .440 .194 1.101 52.119

Model

coeff LLCI ULCI se t p constant 2.819 .129 21.867 .000 2.566 3.073 Cau\_Ty .289 .093 3.118 .002 .107 .471 .080 .967 .334 -.079 Cau\_Imp .077 .233 Int 1 .150 .063 2.389 .017 .027 .273

Product terms key:

Cau\_Ty x Int\_1 : Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 X\*W.007 5.708 1.000 651.000 .017

Focal predict: Cau\_Ty (X)

Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

```
DATA LIST FREE/
```

Cau\_Ty Cau\_Imp MoralEm .

# BEGIN DATA.

1.000 -2.117 2.628 2.000 -2.117 2.601 .383 1.000 3.195 2.000 .383 3.541 1.000 1.883 3.535 2.000 1.883 4.105

#### END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH MoralEm BY Cau\_Ty .

\*

#### **OUTCOME VARIABLE:**

SMEng

# Model Summary

R R-sq **MSE** F df1 df2 .645 .415 2.570 115.515 4.000 650.000 .000

### Model

C	coeff	se t	р	LLCI	ULC	I
constant	.840	.259	3.236	.001	.330	1.349
Cau_Ty	086	.143	601	.548	366	.194
MoralEm	.868	.060	14.486	.000	.750	.985
Cau_Imp	.267	.122	2.192	.029	.028	.506
Int_1	.062	.096	.648	.517 -	.126	.251

# Product terms key:

Int 1 : Cau\_Ty x Cau Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 X\*W.000 .420 1.000 650.000 .517

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

```
Cau_Ty Cau_Imp SMEng
BEGIN DATA.
   1.000
         -2.117
                 2.870
  2.000
         -2.117
                 2.652
          .383
  1.000
                3.693
  2.000
          .383
                3.631
  1.000
          1.883
                4.187
  2.000
         1.883
                 4.218
END DATA.
GRAPH/SCATTERPLOT=
Cau_Imp WITH
               SMEng BY
                              Cau_Ty .
```

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	218	.277	784	.433	762	.327
.383	062	.138	449	.653	332	.208
1.883	.032	.199	.159	.874	359	.422

Conditional indirect effects of X on Y:

#### INDIRECT EFFECT:

Cau Ty -> MoralEm -> SMEng

Cau_Imp	Effect	Boot	SE Boo	tLLCI	BootULCI
-2.117	024	.165	348	.295	
.383	.300	.081	.143	.461	
1.883	.495	.116	.274	.732	

Index of moderated mediation:

Index BootSE BootLLCI BootULCI Cau\_Imp .130 .057 .019 .243

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis:

## Cau\_Imp

#### ----- END MATRIX -----

# **Model 8 Supported Cause Position with Gift Card Selection**

Model: 8
Y: GCSup
X: Cau\_Ty
M: MoralEm
W: Cau\_Imp

Sample Size: 655

\*

## **OUTCOME VARIABLE:**

MoralEm

Model Summary

R R-sq MSE F df1 df2 p .440 .194 1.101 52.119 3.000 651.000 .000

Model

coeff LLCI ULCI se t p constant 2.819 .129 21.867 .000 2.566 3.073 Cau\_Ty .289 .093 3.118 .002 .107 .471 .080 .967 .334 -.079 Cau\_Imp .077 .233 Int 1 .150 .063 2.389 .017 .027 .273

Product terms key:

Int\_1 : Cau\_Ty x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .007 5.708 1.000 651.000 .017

-----

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.117	028	.182	154	.878	385	.329
.383	.346	.089	3.889	.000	.171	.521
1.883	.571	.128	4.452	.000	.319	.822

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Ty Cau\_Imp MoralEm .

#### BEGIN DATA.

1.000 -2.117 2.628 2.000 -2.117 2.601 .383 1.000 3.195 2.000 .383 3.541 1.000 1.883 3.535 2.000 1.883 4.105

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH MoralEm BY Cau\_Ty .

\*

### **OUTCOME VARIABLE:**

GCSup

Coding of binary Y for logistic regression analysis:

GCSup Analysis

.00 .00 1.00 1.00

#### **Model Summary**

## Model

(	coeff	se Z	Z p	LLC	I ULO	CI
constant	211	.336	626	.531	869	.448
Cau_Ty	092	.184	499	.617	453	.269
MoralEm	.194	.079	2.462	.014	.040	.349
Cau_Imp	.057	.159	.359	.720	255	.369
Int 1	.101	.126	.802	.423	146	.349

These results are expressed in a log-odds metric.

## Product terms key:

Likelihood ratio test(s) of highest order unconditional interactions(s):

Focal predict: Cau\_Ty (X) Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Ty Cau\_Imp GCSup prob BEGIN DATA. -2.117 .498 1.000 -.007 -.314 .422 2.000 -2.117 .596 1.000 .383 .389 .383 2.000 .336 .583 1.000 1.883 .626 .652 2.000 1.883 .725 .674

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Imp WITH GCSup BY Cau\_Ty .

GRAPH/SCATTERPLOT=

Cau\_Imp WITH Cau\_Ty . prob BY

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	Z	p	LLCI	ULCI
-2.117	306	.359	854	.393	-1.010	.397
.383	053	.179	297	.767	403	.297
1.883	.099	.264	.375	.708	418	.616

Conditional indirect effects of X on Y:

#### INDIRECT EFFECT:

Cau Ty -> MoralEm -> GCSup

Cau_Imp	Effect	Boot	SE Boot	tLLCI	BootULCI
-2.117	005	.042	093	.079	
.383	.067	.032	.013	.139	
1.883	.111	.051	.022	.222	

Index of moderated mediation:

Index BootSE BootLLCI BootULCI Cau\_Imp .029 .018 .001 .071

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp

NOTE: Direct and indirect effects of X on Y are on a log-odds metric.

----- END MATRIX -----

## **Appendix 10 Cause Importance Correlation Analysis**

# **Bootstrap Specifications**

Sampling Method	Simple
Number of Samples	1000
Confidence Interval Level	95.0%
Confidence Interval Type	Percentile

#### **CORRELATIONS**

/VARIABLES=Cau\_Imp MoralEm /PRINT=TWOTAIL NOSIG FULL /STATISTICS DESCRIPTIVES /CI CILEVEL(95) /MISSING=PAIRWISE.

# **Correlations**

# **Descriptive Statistics**

		-				
			Bootstrap <sup>a</sup>			
					95% Confide	ence Int
		Statistic	Bias	Std. Error	Lower	Up
Cause Importance Scale	Mean	5.12	.00	.07	4.98	
	Std. Deviation	1.681	001	.046	1.589	
	N	655	0	0	655	

Total Moral Emotions	Mean	3.24	.00	.04	3.15	
	Std. Deviation	1.166	002	.034	1.097	
	N	655	0	0	655	

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

# **Correlations**

		Correlations			
				Cause	
				Importance	Total N
				Scale	Emoti
Cause Importance Scale	Pearson Corr	relation		1	
	Sig. (2-tailed	1)			
	N			655	
	Bootstrap <sup>b</sup>	Bias		0	
		Std. Error		0	
		95% Confidence Interval	Lower	1	
			Upper	1	
Total Moral Emotions	Pearson Corr	relation		.409**	
	Sig. (2-tailed	1)		.000	
	N			655	
	Bootstrapb	Bias		001	
		Std. Error		.031	
		95% Confidence Interval	Lower	.348	
			Upper	.472	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

# **Confidence Intervals**

	Pearson		95% Confidence tail	ce Intervals (2- ed) <sup>a</sup>
	Correlation	Sig. (2-tailed)	Lower	Upper
Cause Importance Scale -	.409	.000	.343	.471
Total Moral Emotions				

a. Estimation is based on Fisher's r-to-z transformation.

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

# **Descriptive Statistics**

			Bootstrap <sup>a</sup>				
					95% Confide	ence Inte	
		Statistic	Bias	Std. Error	Lower	Up	
Cause Importance Scale	Mean	5.12	.00	.06	4.99		
	Std. Deviation	1.681	001	.044	1.599		
	N	655	0	0	655		
Elaborative Processing	Mean	3.96	.00	.05	3.85		
	Std. Deviation	1.334	.000	.028	1.279		
	N	655	0	0	655		

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

		Correlations			
				Cause	
				Importance	Elabora
				Scale	Proces
Cause Importance Scale	Pearson Corr	relation		1	
	Sig. (2-tailed	l)			
	N		655		
	Bootstrapb	Bias	Bias		
		Std. Error		0	
		95% Confidence Interval	Lower	1	
			Upper	1	
Elaborative Processing	Pearson Corr	relation		.595**	
	Sig. (2-tailed	1)		.000	
	N			655	
	Bootstrap <sup>b</sup>	Bias		.000	
		Std. Error		.031	
		95% Confidence Interval	Lower	.531	
			Upper	.654	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

			95% Confiden	ce Intervals (2-	
	Pearson		tailed) <sup>a</sup>		
	Correlation	Sig. (2-tailed)	Lower	Upper	
Cause Importance Scale -	.595	.000	.543	.642	
Elaborative Processing					

a. Estimation is based on Fisher's r-to-z transformation.

# **Descriptive Statistics**

			Bootstrap <sup>a</sup>				
					95% Confide	ence Int	
		Statistic	Bias	Std. Error	Lower	Up	
Cause Importance Scale	Mean	5.12	.00	.07	4.98		
	Std. Deviation	1.681	003	.045	1.594		
	N	655	0	0	655		
Emotional Involvement with	Mean	4.3084	.0003	.0752	4.1558		
Ad	Std. Deviation	1.95738	00384	.03730	1.87617	2	
	N	655	0	0	655		

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

				Cause	Emotio
				Importance	Involve
				Scale	with A
Cause Importance Scale	Pearson Corr	relation		1	
	Sig. (2-tailed	1)			
	N	N			
	Bootstrap <sup>b</sup>	Bias		0	
		Std. Error		0	
		95% Confidence Interval	Lower	1	
			Upper	1	
Emotional Involvement	Pearson Corr	relation		.563**	
with Ad	Sig. (2-tailed			.000	

N			655	
Bootstrap <sup>b</sup>	Bias	.000		
	Std. Error		.033	
	95% Confidence Interval	Lower	.500	
		Upper	.628	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

			95% Confidence	ce Intervals (2-			
	Pearson tail			ed) <sup>a</sup>			
	Correlation	Sig. (2-tailed)	Lower	Upper			
Cause Importance Scale -	.563	.000	.509	.614			
Emotional Involvement with							
Ad							

a. Estimation is based on Fisher's r-to-z transformation.

# **Descriptive Statistics**

		-						
			Bootstrap <sup>a</sup>					
					95% Confid	ence Int		
		Statistic	Bias	Std. Error	Lower	Up		
Cause Importance Scale	Mean	5.12	.00	.07	4.99			
	Std. Deviation	1.681	001	.045	1.590			
	N	655	0	0	655			
Attitude to Ad	Mean	4.75	.00	.06	4.62			
	Std. Deviation	1.653	001	.036	1.580			
	N	655	0	0	655			

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

Cause	
Importance	
Scale	Attitude

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

Cause Importance Scale	Pearson Correlation			1	
	Sig. (2-tailed	Sig. (2-tailed)			
	N				
	Bootstrap <sup>b</sup>	Bias		0	
		Std. Error		0	
		95% Confidence Interval	Lower	1	
			Upper	1	
Attitude to Ad	Pearson Corr	relation	.573**		
	Sig. (2-tailed)			.000	
	N			655	
	Bootstrap <sup>b</sup>	Bias		.001	
		Std. Error		.030	
		95% Confidence Interval	Lower	.508	
			Upper	.631	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

			95% Confidence Intervals (2-		
	Pearson		tailed) <sup>a</sup>		
	Correlation	Sig. (2-tailed)	Lower	Upper	
Cause Importance Scale -	.573	.000	.519	.622	
Attitude to Ad					

a. Estimation is based on Fisher's r-to-z transformation.

# **Descriptive Statistics**

			Bootstrap <sup>a</sup>			
					95% Confide	ence Int
		Statistic	Bias	Std. Error	Lower	Up
Cause Importance Scale	Mean	5.12	.01	.06	5.00	
	Std. Deviation	1.681	004	.043	1.588	
	N	655	0	0	655	
Brand Attitude	Mean	4.94	.00	.06	4.84	
	Std. Deviation	1.486	002	.040	1.402	
	N	655	0	0	655	

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

# **Correlations**

		Correlations			
				Cause	
				Importance	
				Scale	Brand A
Cause Importance Scale	Pearson Corr	relation		1	
	Sig. (2-tailed				
	N			655	
	Bootstrap <sup>b</sup>	Bias	Bias		
		Std. Error	0		
		95% Confidence Interval	Lower	1	
			Upper	1	
Brand Attitude	Pearson Corr	relation		.487**	
	Sig. (2-tailed	Sig. (2-tailed)			
	N			655	
	Bootstrapb	Bias		.001	
		Std. Error		.033	
		95% Confidence Interval	Lower	.416	
			Upper	.552	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

# **Confidence Intervals**

	Pearson	ce Intervals (2- ed) <sup>a</sup>		
	Correlation	Sig. (2-tailed)	Lower	Upper
Cause Importance Scale -	.487	.000	.426	.543
Brand Attitude				

a. Estimation is based on Fisher's r-to-z transformation.

# **Descriptive Statistics**

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

			Bootstrap <sup>a</sup>			
					95% Confide	ence Int
		Statistic	Bias	Std. Error	Lower	Up
Cause Importance Scale	Mean	5.12	.00	.07	4.98	
	Std. Deviation	1.681	002	.044	1.593	
	N	655	0	0	655	
Positive Brand WOM	Mean	4.77	.00	.07	4.63	
	Std. Deviation	1.719	001	.043	1.635	
	N	655	0	0	655	

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

# **Correlations**

	Correlations			
			Cause	Positive
			=	WOI
Pearson Corr	relation		1	11 01
Sig. (2-tailed	1)			
N			655	
Bootstrapb	Bias		0	
	Std. Error		0	
	95% Confidence Interval	Lower	1	
		Upper	1	
Pearson Corr	relation		.439**	
Sig. (2-tailed	1)		.000	
N			655	
Bootstrapb	Bias		002	
	Std. Error		.035	
	95% Confidence Interval	Lower	.367	
		Upper	.506	
	Sig. (2-tailed N  Bootstrapb  Pearson Corr Sig. (2-tailed N	Pearson Correlation Sig. (2-tailed) N  Bootstrapb Bias Std. Error 95% Confidence Interval  Pearson Correlation Sig. (2-tailed) N  Bootstrapb Bias Std. Error	Pearson Correlation Sig. (2-tailed) N  Bootstrapb Bias Std. Error 95% Confidence Interval Lower Upper  Pearson Correlation Sig. (2-tailed) N  Bootstrapb Bias Std. Error 95% Confidence Interval Lower Upper	$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

# **Confidence Intervals**

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

	Pearson 95% Confidence Interv			`
	Correlation	Sig. (2-tailed)	Lower	Upper
Cause Importance Scale -	.439	.000	.375	.499
Positive Brand WOM				

a. Estimation is based on Fisher's r-to-z transformation.

**Descriptive Statistics** 

			Bootstrap <sup>a</sup>			
					95% Confide	ence Int
		Statistic	Bias	Std. Error	Lower	Up
Cause Importance Scale	Mean	5.12	.00	.07	4.98	
	Std. Deviation	1.681	004	.046	1.584	
	N	655	0	0	655	
Buycott Brand	Mean	4.02	.00	.07	3.89	
	Std. Deviation	1.730	002	.036	1.661	
	N	655	0	0	655	

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

				Cause	
				Importance	
				Scale	Buycott
Cause Importance Scale	Pearson Corr	relation		1	
	Sig. (2-tailed	1)			
	N			655	
	Bootstrap <sup>b</sup>	Bias		0	
		Std. Error		0	
		95% Confidence Interval	Lower	1	
			Upper	1	
Buycott Brand	Pearson Corr	relation		.520**	
	Sig. (2-tailed	1)		.000	
	N			655	
	Bootstrapb	Bias		.000	
		Std. Error		.030	

95% Confidence Interval	Lower	.459	
	Upper	.576	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

	Pearson		95% Confidence Intervals (2-tailed) <sup>a</sup>		
	Correlation	Sig. (2-tailed)	Lower	Upper	
Cause Importance Scale -	.520	.000	.461	.573	
Buycott Brand					

a. Estimation is based on Fisher's r-to-z transformation.

# **Descriptive Statistics**

			Bootstrap <sup>a</sup>			
					95% Confide	ence Int
		Statistic	Bias	Std. Error	Lower	Up
Cause Importance Scale	Mean	5.12	.00	.07	4.99	
	Std. Deviation	1.681	.000	.046	1.591	
	N	655	0	0	655	
Negative Brand WOM	Mean	2.23	.00	.07	2.10	
	Std. Deviation	1.699	001	.048	1.595	
	N	655	0	0	655	

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

		Cause	
		Importance	Negative
		Scale	WO
Cause Importance Scale	Pearson Correlation	1	
	Sig. (2-tailed)		
	N	655	

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

	Bootstrap <sup>b</sup>	Bias		0	
		Std. Error		0	
		95% Confidence Interval	Lower	1	
			Upper	1	
Negative Brand WOM	Pearson Corre	Pearson Correlation			
	Sig. (2-tailed)			.000	
	N			655	
	Bootstrapb	Bias		.001	
		Std. Error		.041	
		95% Confidence Interval	Lower	311	
			Upper	147	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

	Pearson			ce Intervals (2- ed) <sup>a</sup>
	Correlation	Sig. (2-tailed)	Lower	Upper
Cause Importance Scale -	232	.000	304	159
Negative Brand WOM				

a. Estimation is based on Fisher's r-to-z transformation.

# **Descriptive Statistics**

			Bootstrap <sup>a</sup>			
					95% Confide	ence Int
		Statistic	Bias	Std. Error	Lower	Up
Cause Importance Scale	Mean	5.12	.00	.07	4.98	
	Std. Deviation	1.681	002	.045	1.584	
	N	655	0	0	655	
Boycott Brand	Mean	2.30	.00	.06	2.18	
	Std. Deviation	1.653	002	.047	1.558	
	N	655	0	0	655	

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

# **Correlations**

				Cause Importance Scale	Boycott
Cause Importance Scale	Pearson Corn	relation		Scare 1	Boycon
1	Sig. (2-tailed				
	N			655	
	Bootstrap <sup>c</sup>	Bias	Bias		
		Std. Error		0	
		95% Confidence Interval	Lower	1	
			Upper	1	
Boycott Brand	Pearson Corn	relation		157**	
	Sig. (2-tailed)			.000	
	N			655	
	Bootstrap <sup>c</sup>	Bias		.000	
		Std. Error		.039	
		95% Confidence Interval	Lower	235	
			Upper	083	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

# **Confidence Intervals**

			95% Confidence Intervals (2-		
	Pearson		tailed) <sup>a</sup>		
	Correlation	Sig. (2-tailed)	Lower	Upper	
Cause Importance Scale -	157	.000	231	082	
Boycott Brand					

a. Estimation is based on Fisher's r-to-z transformation.

# **Descriptive Statistics**

	Bootstrap <sup>a</sup>			
			95% Confide	ence Int
Statistic	Bias	Std. Error	Lower	Up

c. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

Cause Importance Scale	Mean	5.12	.00	.07	4.99	
	Std. Deviation	1.681	004	.045	1.586	
	N	655	0	0	655	
Social Media Engagement	Mean	3.55	.00	.08	3.38	
	Std. Deviation	2.091	002	.034	2.019	
	N	655	0	0	655	

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

# **Correlations**

				Cause	
				Importance	Social N
				Scale	Engage
Cause Importance Scale	Pearson Corr	relation		1	
	Sig. (2-tailed	1)			
	N			655	
	Bootstrap <sup>b</sup>	Bias		0	
		Std. Error	0		
		95% Confidence Interval	Lower	1	
			Upper	1	
Social Media Engagement	Pearson Corr	relation		.469**	
	Sig. (2-tailed)			.000	
	N			655	
	Bootstrapb	Bias		.000	
		Std. Error		.030	
		95% Confidence Interval	Lower	.408	
			Upper	.528	

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

# **Confidence Intervals**

		95% Confidence Intervals (2-		
Pearson		tail	ed) <sup>a</sup>	
Correlation	Sig. (2-tailed)	Lower	Upper	

b. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

Cause Importance Scale -	.469	.000	.407	.527
Social Media Engagement				

a. Estimation is based on Fisher's r-to-z transformation.

# **Descriptive Statistics**

			Bootstrap <sup>a</sup>			
					95% Confide	ence Int
		Statistic	Bias	Std. Error	Lower	Up
Cause Importance Scale	Mean	5.12	.00	.06	4.98	
	Std. Deviation	1.681	001	.043	1.593	
	N	655	0	0	655	
Supported with Gift Card	Mean	.58	.00	.02	.54	
	Std. Deviation	.495	.000	.003	.488	
	N	655	0	0	655	

a. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

				Cause	
				Importance	Supporte
				Scale	Gift C
Cause Importance Scale	Pearson Corn	relation		1	
	Sig. (2-tailed	(t)			
	N		655		
	Bootstrap <sup>c</sup>	Bootstrap <sup>c</sup> Bias			
		Std. Error	0		
		95% Confidence Interval	Lower	1	
			Upper	1	
Supported with Gift Card	Pearson Corn	relation	.188**		
	Sig. (2-tailed	(t	.000		
	N			655	
	Bootstrap <sup>c</sup>	Bias		.000	
	-	Std. Error		.038	
		95% Confidence Interval	Lower	.111	
			Upper	.261	

- \*\*. Correlation is significant at the 0.01 level (2-tailed).
- c. Unless otherwise noted, bootstrap results are based on 1000 bootstrap samples

	Pearson 95% Confidence Intervals tailed) <sup>a</sup>			`
	Correlation	Sig. (2-tailed)	Lower	Upper
Cause Importance Scale -	.188	.000	.113	.260
Supported with Gift Card				

a. Estimation is based on Fisher's r-to-z transformation.

# **Appendix 11 Moral Emotion One way ANOVA Outputs**

ONEWAY MoralEm BY CauS\_N
/STATISTICS DESCRIPTIVES
/PLOT MEANS
/MISSING ANALYSIS
/CRITERIA=CILEVEL(0.95).

# **Descriptives**

## **Total Moral Emotions**

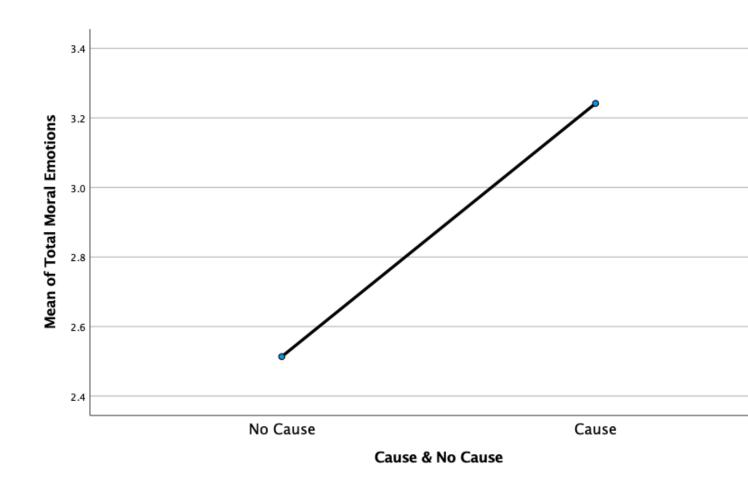
2 0 0002 212	or wr =====	0 01 0 110							
						95% Confidence Interval for			
						Me	ean		
		N	Mean	Std. Deviation	Std. Error	Lower Bound	Upper Bound	Minimum	Max
No Cau	se	119	2.51	1.330	.122	2.27	2.76	1	
Cause		655	3.24	1.166	.046	3.15	3.33	1	
Total		774	3.13	1.220	.044	3.04	3.22	1	

# **ANOVA**

# **Total Moral Emotions**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	53.392	1	53.392	37.562	.000
Within Groups	1097.340	772	1.421		
Total	1150.732	773			

# **Means Plots**



# **Descriptives**

# **Total Moral Emotions**

					95% Confidence Interval for Mean			
			Std.		Lower		Minimu	
	N	Mean	Deviation	Std. Error	Bound	Upper Bound	m	Ma
Controversial	424	3.03	1.082	.053	2.93	3.14	1	
NonControversia	231	3.62	1.219	.080	3.47	3.78	1	
1								
No Cause	119	2.51	1.330	.122	2.27	2.76	1	

								_
COLUMN 1	77.4	2 12	1 220	0.4.4	2 0 4	2.22	4	
Total	1111	3 13	1.220	()44	3 0/1	2 77		
1 Otal	//4	3.13	1.220	.044	J.U <del>4</del>	3.44	1	

# **ANOVA**

## **Total Moral Emotions**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	105.351	2	52.676	38.850	.000
Within Groups	1045.380	771	1.356		
Total	1150.732	773			

# **Post Hoc Tests**

# **Multiple Comparisons**

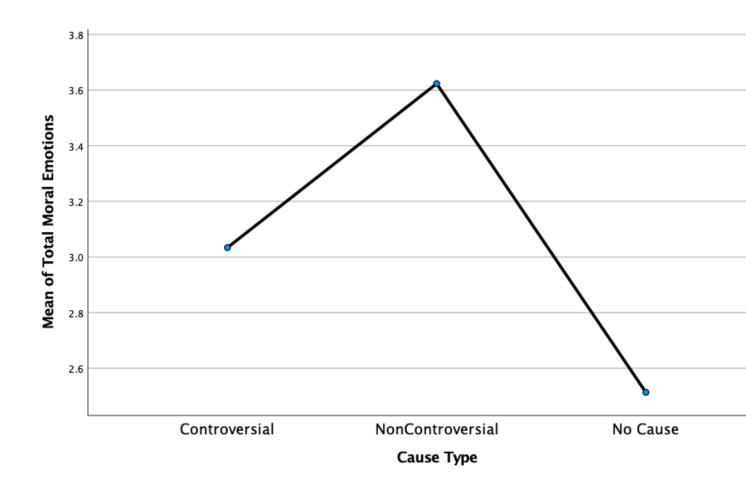
Dependent Variable: Total Moral Emotions

Bonferroni

		Mean			95% Confid	ence Inter
(I) Cause Type	(J) Cause Type	Difference (I-J)	Std. Error	Sig.	Lower Bound	Upper E
Controversial	NonControversial	589*	.095	.000	82	
	No Cause	.520*	.121	.000	.23	
NonControversial	Controversial	.589*	.095	.000	.36	
	No Cause	1.110*	.131	.000	.79	
No Cause	Controversial	520*	.121	.000	81	
	NonControversial	-1.110*	.131	.000	-1.42	

st. The mean difference is significant at the 0.05 level.

# **Means Plots**



# **Appendix 12 Position on Controversial Social Cause Model PROCESS Outputs**

## **Model 8 Elaborative Process**

Model: 8
Y: ElabProc
X: Cau\_Pos
M: MoralEm
W: Cau\_Imp

Sample Size: 424

\*

## **OUTCOME VARIABLE:**

MoralEm

Model Summary

R R-sq MSE F df1 df2 p .412 .169 .979 28.546 3.000 420.000 .000 Model

coeff LLCI ULCI se t p 2.923 .058 50.389 .000 2.809 3.037 constant Cau\_Pos -.043 .024 -1.780.076 -.090 .004 .230 Cau\_Imp .300 .035 8.464 .000 .370 .012 3.403 Int\_1 .042 .001 .018 .067

Product terms key:

Int 1 : Cau Pos x Cau Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .023 11.582 1.000 420.000 .001

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau Imp Effect LLCI **ULCI** se t p -2.289 -.140 .039 -3.628 .000 -.216 -.064 .211 -.034 .024 -1.410 .159 -.081 .013 2.211 .051 .035 1.443 .150 -.018 .120

\*

#### **OUTCOME VARIABLE:**

ElabProc

Model Summary

R R-sq MSE F df1 df2 p .745 .556 .811 130.918 4.000 419.000 .000

Model

coeff LLCI se t ULCI p .140 constant 2.038 14.547 .000 1.763 2.314 Cau\_Pos .157 .022 7.127 .000 .114 .200 .000 MoralEm .516 .044 11.619 .429 .603 Cau\_Imp .227 .035 6.512 .000 .159 .296 .027 Int\_1 .050 .012 4.348 .000 .073

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p

X\*W .020 18.907 1.000 419.000 .000

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	.042	.036	1.185	.237	028	.112
.211	.167	.022	7.629	.000	.124	.210
2.211	.267	.032	8.293	.000	.204	.331

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	.042	.036	1.185	.237	028	.112
.211	.167	.022	7.629	.000	.124	.210
2.211	.267	.032	8.293	.000	.204	.331

Conditional indirect effects of X on Y:

**INDIRECT EFFECT:** 

Cau Pos -> MoralEm -> ElabProc

Cau Imp Effect BootSE BootLLCI BootULCI -2.289 -.072 -.109 .019 -.036 .211 -.041 .005 -.017 .011 2.211 .026 .017 -.009 .060

Index of moderated mediation:

Index BootSE BootLLCI BootULCI Cau\_Imp .022 .006 .010 .034

---

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis:

## Cau\_Imp Cau\_Pos

#### ----- END MATRIX -----

#### Model 8 Emotional Involvement with Ad

Model: 8

Y: AdEmot X: Cau\_Pos M: MoralEm W: Cau\_Imp

Sample

Size: 424

\*

### **OUTCOME VARIABLE:**

MoralEm

**Model Summary** 

R R-sq MSE F df1 df2 p .412 .169 .979 28.546 3.000 420.000 .000

Model

coeff LLCI ULCI se t constant 2.923 .058 50.389 .000 2.809 3.037 -.043 -1.780Cau\_Pos .024 .076 -.090 .004 .300 .230 Cau Imp .035 8.464 .000 .370 Int\_1 .042 .012 3.403 .001 .018 .067

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .023 11.582 1.000 420.000 .001

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

#### BEGIN DATA.

-3.679 -2.289 2.752 -2.289 1.321 2.052 2.321 -2.289 1.912 -3.679 .211 3.111 1.321 .211 2.942 2.321 .211 2.908 -3.679 2.211 3.399 1.321 2.211 3.654 2.321 2.211 3.705

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

#### **OUTCOME VARIABLE:**

AdEmot

## **Model Summary**

R R-sq MSE F df1 df2 p .725 .526 1.954 116.350 4.000 419.000 .000

## Model

c	oeff	se	t p	LLCI	ULC	I
constant	1.722	.218	7.914	.000	1.294	2.149
Cau_Pos	.345	.034	10.099	.000	.278	.412
MoralEm	.682	.069	9.887	.000	.546	.817
Cau_Imp	.218	.054	4.032	.000	.112	.325
Int_1	.064	.018	3.559	.000	.028	.099

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .014 12.670 1.000 419.000 .000

Es sal ...

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W) Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	.199	.055	3.601	.000	.091	.308
.211	.358	.034	10.523	.000	.291	.425
2.211	.485	.050	9.699	.000	.387	.584

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp AdEmot .

## BEGIN DATA.

-3.679	-2.289	2.556
1.321	-2.289	3.553
2.321	-2.289	3.752
-3.679	.211	2.517
1.321	.211	4.309
2.321	.211	4.667
-3.679	2.211	2.486
1.321	2.211	4.913
2.321	2.211	5.399

#### END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH AdEmot BY Cau\_Imp .

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	.199	.055	3.601	.000	.091	.308
.211	.358	.034	10.523	.000	.291	.425
2.211	.485	.050	9.699	.000	.387	.584

Conditional indirect effects of X on Y:

#### INDIRECT EFFECT:

Cau\_Pos -> MoralEm -> AdEmot

Cau_Imp	Effect	Boot	SE Boot	tLLCI	BootULCI
-2.289	095	.026	149	047	
.211	023	.016	056	.005	
2.211	.035	.023	011	.080	

Index of moderated mediation:

Index BootSE BootLLCI BootULCI

Cau\_Imp .029 .008 .013 .046

---

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp Cau\_Pos

----- END MATRIX -----

## **Model 8 Attitude Towards Ad**

Model: 8

Y: Att2Ad2 X: Cau\_Pos M: MoralEm W: Cau\_Imp

Sample Size: 424

\*

#### **OUTCOME VARIABLE:**

MoralEm

**Model Summary** 

R R-sq MSE F df1 df2 p .412 .169 .979 28.546 3.000 420.000 .000

Model

coeff LLCI ULCI se t p 2.923 .058 50.389 .000 2.809 3.037 constant Cau\_Pos -.043 .024 -1.780 .076 -.090 .004 Cau\_Imp .300 .035 8.464 000. .230 .370 Int 1 .042 .012 3.403 .001 .018 .067

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

#### BEGIN DATA.

## END DATA.

#### GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

#### **OUTCOME VARIABLE:**

Att2Ad2

## Model Summary

#### Model

	coeff	se	t p	LLCI	ULCI	
constant	2.549	.178	14.312	.000	2.199	2.900
Cau Pos	s .490	.028	17.531	.000	.435	.545

MoralEm .439 .056 7.784 .000 .328 .550 Cau\_Imp .238 .044 5.374 .000 .151 .326 .029 Int\_1 .057 .015 3.922 .000 .086

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .012 15.386 1.000 419.000 .000

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	.359	.045	7.917	.000	.270	.448
.211	.502	.028	18.017	.000	.448	.557
2.211	.617	.041	15.057	.000	.536	.698

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

### DATA LIST FREE/

Cau Pos Cau Imp Att2Ad2 .

#### BEGIN DATA.

-3.679 -2.2892.016 1.321 -2.289 3.811 2.321 -2.289 4.170 -3.679 .211 2.084 1.321 .211 4.596 2.321 .211 5.098 -3.679 2.211 2.139 1.321 2.211 5.224 2.321 2.211 5.841

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH Att2Ad2 BY Cau\_Imp .

\*\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

LLCI Cau\_Imp Effect **ULCI** se p t -2.289.359 .045 7.917 .000 .270 .448 .211 .502 .557 .028 18.017 .000 .448

```
2.211
          .617
                 .041
                       15.057
                               .000
                                      .536
                                             .698
Conditional indirect effects of X on Y:
INDIRECT EFFECT:
         -> MoralEm
Cau_Pos
                      -> Att2Ad2
 Cau_Imp Effect
                  BootSE BootLLCI BootULCI
  -2.289
          -.062
                       -.096
                              -.030
                 .017
   .211
         -.015
                 .010
                       -.037
                              .004
  2.211
          .022
                 .015
                       -.007
                               .051
  Index of moderated mediation:
             BootSE BootLLCI BootULCI
Cau_Imp
          .019
                 .005
                        .009
                              .029
Level of confidence for all confidence intervals in output:
95.0000
Number of bootstrap samples for percentile bootstrap confidence intervals:
10000
W values in conditional tables are the 16th, 50th, and 84th percentiles.
NOTE: The following variables were mean centered prior to analysis:
    Cau_Imp Cau_Pos
----- END MATRIX -----
Model 8 Attitude Towards Brand
Model: 8
 Y: Att2Bnd2
 X: Cau Pos
 M: MoralEm
 W: Cau_Imp
Sample
Size: 424
**********************************
```

**OUTCOME VARIABLE:** 

## MoralEm

## Model Summary

## Model

	coeff	se	t p	LLCI	ULC	I
constant	2.923	.058	50.389	.000	2.809	3.037
Cau_Pos	043	.024	-1.780	.076	090	.004
Cau_Imp	.300	.035	8.464	.000	.230	.370
Int_1	.042	.012	3.403	.001	.018	.067

### Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

#### BEGIN DATA.

-3.679 -2.289 2.752 1.321 -2.289 2.052 2.321 -2.289 1.912 -3.679 .211 3.111 1.321 .211 2.942 2.321 .211 2.908 -3.679 2.211 3.399 1.321 2.211 3.654 2.321 2.211 3.705 END DATA.

#### GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

#### **OUTCOME VARIABLE:**

Att2Bnd2

## Model Summary

#### Model

C	oeff	se	t p	LLCI	ULC	[
constant	3.090	.179	17.263	.000	2.738	3.441
Cau_Pos	.391	.028	13.916	.000	.336	.446
MoralEm	.295	.057	5.200	.000	.183	.406
Cau_Imp	.209	.045	4.696	.000	.122	.297
Int_1	.062	.015	4.226	.000	.033	.091

#### Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Pos (X)
Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	.249	.046	5.464	.000	.159	.338
.211	.404	.028	14.425	.000	.349	.459
2.211	.528	.041	12.830	.000	.447	.609

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp Att2Bnd2 .

BEGIN DATA.

```
    1.321
    .211
    4.562

    2.321
    .211
    4.966

    -3.679
    2.211
    2.503

    1.321
    2.211
    5.145

    2.321
    2.211
    5.673
```

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH Att2Bnd2 BY Cau\_Imp .

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	.249	.046	5.464	.000	.159	.338
.211	.404	.028	14.425	.000	.349	.459
2.211	.528	.041	12.830	.000	.447	.609

Conditional indirect effects of X on Y:

## INDIRECT EFFECT:

Cau\_Pos -> MoralEm -> Att2Bnd2

Cau_Imp	Effect	Boot	SE Boo	tLLCI	BootULCI
-2.289	041	.012	067	019	
.211	010	.007	025	.003	
2.211	.015	.010	005	.035	

Index of moderated mediation:

Index BootSE BootLLCI BootULCI Cau\_Imp .013 .004 .005 .020

---

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp Cau\_Pos

----- END MATRIX -----

#### **Model 8 Positive Word of Mouth**

Model: 8

Y:PWOM X:Cau\_Pos M:MoralEm W:Cau\_Imp

Sample Size: 424

\*

#### **OUTCOME VARIABLE:**

MoralEm

Model Summary

Model

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor:

Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

#### BEGIN DATA.

-3.679 -2.289 2.752 1.321 -2.289 2.052 2.321 -2.289 1.912 -3.679 .211 3.111 2.942 1.321 .211 2.321 .211 2.908 -3.679 2.211 3.399 1.321 2.211 3.654 2.321 2.211 3.705

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

## **OUTCOME VARIABLE:**

**PWOM** 

## Model Summary

#### Model

C	oeff	se	t p	LLCI	ULC	I
constant	3.487	.216	16.125	.000	3.062	3.912
Cau_Pos	.393	.034	11.582	.000	.326	.460
MoralEm	.304	.069	4.438	.000	.169	.439
Cau_Imp	.094	.054	1.750	.081	012	.200
Int_1	.058	.018	3.290	.001	.024	.093

#### Product terms key:

Int 1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 X\*W .015 10.827 1.000 419.000 .001

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	.259	.055	4.714	.000	.151	.368
.211	.405	.034	11.980	.000	.339	.472
2.211	.522	.050	10.499	.000	.424	.620

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Pos Cau\_Imp PWOM

BEGIN DATA.

-3.679 -2.289 3.239 -2.289 1.321 4.536 -2.289 2.321 4.795 -3.679 .211 2.937 1.321 4.964 .211 .211 2.321 5.370 -3.679 2.211 2.696 1.321 2.211 5.307 2.321 2.211 5.829

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH PWOM BY Cau\_Imp.

\*\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	.259	.055	4.714	.000	.151	.368
.211	.405	.034	11.980	.000	.339	.472
2.211	.522	.050	10.499	.000	.424	.620

Conditional indirect effects of X on Y:

#### INDIRECT EFFECT:

Cau\_Pos -> MoralEm -> PWOM

BootSE BootLLCI BootULCI Cau Imp Effect -2.289 -.043 .015 -.074 -.018 .211 -.010 .007 -.027 .003 2.211 .016 .011 -.005 .038

Index of moderated mediation:

Index BootSE BootLLCI BootULCI Cau\_Imp .013 .005 .005 .023

---

\* ANALYSIS NOTES AND ERRORS \*\*\*\*\*\*\*\*\*\*\*\*\*\*

Level of confidence for all confidence intervals in output: 95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp Cau\_Pos

----- END MATRIX -----

## **Model 8 Buycott**

Model: 8

Y: Buycott X: Cau\_Pos M: MoralEm W: Cau\_Imp

Sample Size: 424

\*

#### **OUTCOME VARIABLE:**

MoralEm

Model Summary

Model

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

## BEGIN DATA.

#### END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

## **OUTCOME VARIABLE:**

Buycott

## Model Summary

#### Model

CO	oeff	se t	р	LLCI	ULCI	
constant	2.046	.185	11.039	.000	1.682	2.410
Cau_Pos	.355	.029	12.184	.000	.297	.412
MoralEm	.502	.059	8.551	.000	.387	.618
Cau Imp	.182	.046	3.948	.000	.091	.273

Int\_1 .075 .015 4.920 .000 .045 .105

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	.183	.047	3.883	.000	.090	.276
.211	.370	.029	12.764	.000	.313	.427
2.211	.520	.043	12.195	.000	.436	.604

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Pos Cau\_Imp Buycott .

## BEGIN DATA.

-3.679 -2.289 2.479 1.321 -2.289 3.395 -2.289 2.321 3.578 -3.679 .211 2.246 1.321 .211 4.097 2.321 .211 4.468 -3.679 2.211 2.059 1.321 2.211 4.659 2.321 2.211 5.179

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH Buycott BY Cau\_Imp .

\*\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	.183	.047	3.883	.000	.090	.276
.211	.370	.029	12.764	.000	.313	.427
2.211	.520	.043	12.195	.000	.436	.604

Conditional indirect effects of X on Y: **INDIRECT EFFECT:** Cau\_Pos -> MoralEm -> Buycott Cau\_Imp Effect BootSE BootLLCI BootULCI -2.289 -.070 .019 -.109 -.035 .211 -.017 .011 -.040 .004 2.211 .026 .017 -.008 .060 Index of moderated mediation: Index BootSE BootLLCI BootULCI .006 .010 .021 .035 Cau Imp Level of confidence for all confidence intervals in output: 95.0000 Number of bootstrap samples for percentile bootstrap confidence intervals: W values in conditional tables are the 16th, 50th, and 84th percentiles. NOTE: The following variables were mean centered prior to analysis: Cau\_Imp Cau\_Pos ----- END MATRIX -----**Model 8 Negative Word of Mouth** Model: 8 Y:NWOM X : Cau\_Pos M: MoralEm W: Cau\_Imp Sample Size: 424

\*

MoralEm

**OUTCOME VARIABLE:** 

Model Summary

R	R-sq	MSE	F	df1	df2	p
.412	.169	.979	28.546	3.000	420.000	.000

## Model

	coeff	se	t p	LLCI	ULC:	[
constant	2.923	.058	50.389	.000	2.809	3.037
Cau_Pos	043	.024	-1.780	.076	090	.004
Cau_Imp	.300	.035	8.464	.000	.230	.370
Int_1	.042	.012	3.403	.001	.018	.067

## Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .023 11.582 1.000 420.000 .001

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

#### BEGIN DATA.

-3.679 -2.289 2.752 1.321 -2.289 2.052 2.321 -2.289 1.912 -3.679 .211 3.111 1.321 .211 2.942 2.321 .211 2.908 2.211 -3.679 3.399 1.321 2.211 3.654 2.321 2.211 3.705

#### END DATA.

## GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

## **OUTCOME VARIABLE:**

**NWOM** 

Model Summary

#### Model

C	oeff	se t	р	LLCI	ULC	
constant	.442	.215	2.058	.040	.020	.863
Cau_Pos	350	.034	-10.397	.000	416	284
MoralEm	.694	.068	10.202	.000	.560	.827
Cau_Imp	137	.053	-2.573	.010	242	032
Int_1	062	.018 -	-3.518	.000	097	027

Product terms key:

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	Se	e t	p	LLCI	ULCI
-2.289	208	.055	-3.815	.000	316	101
.211	363	.034	-10.817	.000	429	297
2.211	487	.049	-9.870	.000	584	390

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp NWOM BEGIN DATA.

```
1.321
          2.211
                  1.599
   2.321
          2.211
                  1.111
END DATA.
GRAPH/SCATTERPLOT=
Cau Pos WITH
                NWOM
                         BY
                                Cau_Imp .
****** OIRECT AND INDIRECT EFFECTS OF X ON Y ****************
Conditional direct effect(s) of X on Y:
  Cau Imp
            Effect
                                      LLCI
                                              ULCI
                     se
  -2.289
          -.208
                  .055
                        -3.815
                                 .000
                                        -.316
                                               -.101
                                        -.429
                                               -.297
   .211
          -.363
                 .034 -10.817
                                 000.
                                               -.390
   2.211
          -.487
                  .049
                        -9.870
                                 .000
                                       -.584
Conditional indirect effects of X on Y:
INDIRECT EFFECT:
Cau Pos
         -> MoralEm
                        -> NWOM
  Cau Imp
           Effect
                   BootSE BootLLCI BootULCI
  -2.289
          -.097
                  .025
                         -.147
                                -.049
   .211
          -.024
                  .015
                        -.051
                                .006
   2.211
           .035
                  .025
                        -.011
                                .089
   Index of moderated mediation:
      Index
             BootSE BootLLCI BootULCI
                  .009
Cau_Imp
           .029
                         .012
                                .048
Level of confidence for all confidence intervals in output:
 95.0000
Number of bootstrap samples for percentile bootstrap confidence intervals:
 10000
W values in conditional tables are the 16th, 50th, and 84th percentiles.
NOTE: The following variables were mean centered prior to analysis:
     Cau_Imp Cau_Pos
```

**Model 8 Boycott** 

----- END MATRIX -----

Model: 8

Y: Boycott
X: Cau\_Pos
M: MoralEm
W: Cau\_Imp

Sample Size: 424

\*

#### **OUTCOME VARIABLE:**

MoralEm

Model Summary

R R-sq MSE F df1 df2 p .412 .169 .979 28.546 3.000 420.000 .000

Model

coeff LLCI ULCI se t p constant 2.923 .058 50.389 .000 2.809 3.037 Cau Pos -.043 .024 -1.780.076 -.090 .004 .300 .035 .230 .370 Cau\_Imp 8.464 .000 Int\_1 .042 .012 3.403 .001 .018 .067

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .023 11.582 1.000 420.000 .001

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

```
BEGIN DATA.
```

```
-3.679
        -2.289
                  2.752
1.321
        -2.289
                 2.052
2.321
        -2.289
                 1.912
-3.679
         .211
                 3.111
1.321
         .211
                 2.942
2.321
         .211
                 2.908
-3.679
         2.211
                 3.399
1.321
         2.211
                 3.654
2.321
         2.211
                 3.705
```

#### END DATA.

## GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

## **OUTCOME VARIABLE:**

**Boycott** 

## Model Summary

#### Model

C	coeff	se	t p	LLCI	ULCI	
constant	.282	.198	1.423	.155	107	.672
Cau_Pos	385	.031	-12.388	.000	447	324
MoralEm	.776	.063	12.353	.000	.652	.899
Cau_Imp	053	.049	-1.073	.284	150	.044
Int 1	071	.016	-4.348	.000	103	039

## Product terms key:

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	Se	e t	p	LLCI	ULCI
-2.289	223	.050	-4.431	.000	323	124
.211	400	.031	-12.906	.000	461	339
2.211	542	.046	-11.883	.000	631	452

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Pos Cau\_Imp Boycott .

#### BEGIN DATA.

```
-3.679
       -2.289
                3.579
       -2.289
                2.462
1.321
       -2.289
                2.238
2.321
-3.679
       .211
               4.097
1.321
        .211
               2.096
2.321
        .211
               1.695
        2.211
-3.679
               4.512
1.321
        2.211
               1.803
```

## 2.321 2 END DATA.

## GRAPH/SCATTERPLOT=

2.211

Cau\_Pos WITH Boycott BY Cau\_Imp .

1.261

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	Se	e t	p	LLCI	ULCI
-2.289	223	.050	-4.431	.000	323	124
.211	400	.031	-12.906	.000	461	339
2.211	542	.046	-11.883	.000	631	452

Conditional indirect effects of X on Y:

#### INDIRECT EFFECT:

Cau\_Pos -> MoralEm -> Boycott

Cau_Imp	Effect	Boot	tSE Boo	tLLCI	BootULCI
-2.289	109	.028	165	054	
.211	026	.016	056	.007	
2.211	.040	.028	011	.099	

Index of moderated mediation:

Index BootSE BootLLCI BootULCI Cau\_Imp .033 .010 .014 .054

---

Level of confidence for all confidence intervals in output:

95.0000

Number of bootstrap samples for percentile bootstrap confidence intervals: 10000

W values in conditional tables are the 16th, 50th, and 84th percentiles.

NOTE: The following variables were mean centered prior to analysis: Cau\_Imp\_Cau\_Pos

----- END MATRIX -----

## **Model 8 Social Media Engagement**

Model: 8

Y: SMEng X: Cau\_Pos M: MoralEm W: Cau\_Imp

Sample Size: 424

\*

## **OUTCOME VARIABLE:**

MoralEm

Model Summary

R R-sq MSE F df1 df2 p .412 .169 .979 28.546 3.000 420.000 .000

Model

coeff se p LLCI ULCI t 2.923 50.389 3.037 constant .058 .000 2.809 -.043 .076 Cau Pos .024 -1.780-.090 .004 .035 .000 Cau Imp .300 8.464 .230 .370 Int\_1 .042 .012 3.403 .001 .018 .067

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .023 11.582 1.000 420.000 .001

-----

Focal predict: Cau\_Pos (X)

## Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

## BEGIN DATA

JOHN DE	1171.	
-3.679	-2.289	2.752
1.321	-2.289	2.052
2.321	-2.289	1.912
-3.679	.211	3.111
1.321	.211	2.942
2.321	.211	2.908
-3.679	2.211	3.399
1.321	2.211	3.654
2.321	2.211	3.705
2.321	2.211	3.705

## END DATA.

## GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

## **OUTCOME VARIABLE:**

**SMEng** 

## Model Summary

R	R-sq	MSE	F	df1	df2	p
.689	.474	2.220	94.439	4.000	419.000	.000

#### Model

(	coeff	se	t p	LLCI	ULCI	[
constant	.168	.232	.725	.469	288	.624
Cau_Pos	010	.036	276	.783	082	.062
MoralEm	.967	.073	13.161	.000	.823	1.112
Cau_Imp	.376	.058	6.516	.000	.263	.490
Int 1	067	019	3 545	000	030	105

## Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

-----

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	165	.059	-2.787	.006	281	048
.211	.004	.036	.116	.908	067	.076
2.211	.139	.053	2.608	.009	.034	.244

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp SMEng

#### BEGIN DATA.

-3.679	-2.289	2.847
1.321	-2.289	2.024
2.321	-2.289	1.860
-3.679	.211	3.166
1.321	.211	3.187
2.321	.211	3.192
-3.679	2.211	3.422
1.321	2.211	4.118
2.321	2.211	4.257

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH SMEng BY Cau\_Imp .

\*\*\*\*\*\* OIRECT AND INDIRECT EFFECTS OF X ON Y \*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

## Conditional direct effect(s) of X on Y:

Cau_Imp	Effect	se	t	p	LLCI	ULCI
-2.289	165	.059	-2.787	.006	281	048
.211	.004	.036	.116	.908	067	.076
2.211	.139	.053	2.608	.009	.034	.244

Conditional indirect effects of X on Y:

#### **INDIRECT EFFECT:**

Cau\_Pos -> MoralEm -> SMEng

```
Cau_Imp
          Effect
                   BootSE BootLLCI BootULCI
  -2.289
          -.135
                  .033
                         -.199
                                -.069
   .211
          -.033
                  .021
                        -.073
                                 .008
   2.211
           .049
                  .033
                         -.015
                                 .114
  Index of moderated mediation:
      Index
             BootSE BootLLCI BootULCI
                  .011
                         .019
Cau_Imp
           .041
                                 .064
******************* ANALYSIS NOTES AND ERRORS ***************
Level of confidence for all confidence intervals in output:
 95.0000
Number of bootstrap samples for percentile bootstrap confidence intervals:
 10000
W values in conditional tables are the 16th, 50th, and 84th percentiles.
NOTE: The following variables were mean centered prior to analysis:
     Cau_Imp Cau_Pos
----- END MATRIX -----
Model 8 Gift Card Supporting Position on Cause
Model: 8
  Y: GCSup
  X: Cau Pos
  M: MoralEm
  W: Cau_Imp
Sample
Size: 424
*************************
OUTCOME VARIABLE:
MoralEm
Model Summary
     R
          R-sq
                  MSE
                           F
                                df1
                                       df2
                                                  .000
   .412
          .169
                                 3.000 420.000
                 .979
                       28.546
```

Model

	coeff	se	t p	LLCI	ULC	I
constant	2.923	.058	50.389	.000	2.809	3.037
Cau_Pos	043	.024	-1.780	.076	090	.004
Cau_Im	o .300	.035	8.464	.000	.230	.370
Int_1	.042	.012	3.403	.001	.018	.067

Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Test(s) of highest order unconditional interaction(s):

R2-chng F df1 df2 p X\*W .023 11.582 1.000 420.000 .001

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Conditional effects of the focal predictor at values of the moderator(s):

Cau_Imp	Effect	se	e t	p	LLCI	ULCI
-2.289	140	.039	-3.628	.000	216	064
.211	034	.024	-1.410	.159	081	.013
2.211	.051	.035	1.443	.150	018	.120

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

#### DATA LIST FREE/

Cau\_Pos Cau\_Imp MoralEm .

#### BEGIN DATA.

-3.679 -2.289 2.752 1.321 -2.289 2.052 2.321 -2.289 1.912 -3.679 .211 3.111 1.321 .211 2.942 2.321 .211 2.908 -3.679 2.211 3.399 1.321 2.211 3.654 2.321 2.211 3.705

END DATA.

GRAPH/SCATTERPLOT=

Cau\_Pos WITH MoralEm BY Cau\_Imp .

\*

**OUTCOME VARIABLE:** 

GCSup

Coding of binary Y for logistic regression analysis:

GCSup Analysis

.00 .00

1.00 1.00

## **Model Summary**

-2LL ModelLL df p McFadden CoxSnell Nagelkrk 553.922 28.421 4.000 .000 .049 .065 .087

#### Model

(	coeff	se Z	Z p	LLC	I ULO	CI
constant	807	.331	-2.440	.015	-1.455	159
Cau_Pos	083	.052	-1.603	.109	184	.018
MoralEm	.324	.106	3.048	.002	.116	.532
Cau_Imp	.225	.082	2.743	.006	.064	.386
Int_1	.025	.027	.920	.358	028	.078

These results are expressed in a log-odds metric.

#### Product terms key:

Int\_1 : Cau\_Pos x Cau\_Imp

Likelihood ratio test(s) of highest order unconditional interactions(s):

Chi-sq df p X\*W .848 1.000 .357

\_\_\_\_\_

Focal predict: Cau\_Pos (X) Mod var: Cau\_Imp (W)

Data for visualizing the conditional effect of the focal predictor: Paste text below into a SPSS syntax window and execute to produce plot.

## DATA LIST FREE/

Cau\_Pos Cau\_Imp GCSup prob BEGIN DATA. -3.679 -2.289 .176 .544 -2.289 -.524 1.321 .372 2.321 -2.289-.663 .340 -3.679 .211 .508 .624 1.321 .211 .121 .530 2.321 .211 .043 .511 -3.679 2.211 .774 .684 .654 1.321 2.211 .637 2.321 2.211 .609 .648 END DATA.

```
GRAPH/SCATTERPLOT=
Cau_Pos WITH
                GCSup BY
                              Cau_Imp .
GRAPH/SCATTERPLOT=
Cau_Pos WITH
                prob BY
                             Cau_Imp .
****** OIRECT AND INDIRECT EFFECTS OF X ON Y ****************
Conditional direct effect(s) of X on Y:
  Cau_Imp Effect
                                       LLCI
                                               ULCI
                     se
                                  p
  -2.289
                        -1.677
                                 .094
          -.140
                  .083
                                       -.303
                                               .024
   .211
          -.077
                 .052
                       -1.503
                                .133
                                       -.178
                                               .024
   2.211
          -.028
                  .076
                        -.361
                                .718
                                       -.177
                                               .122
Conditional indirect effects of X on Y:
INDIRECT EFFECT:
Cau Pos
         -> MoralEm
                        -> GCSup
  Cau_Imp Effect
                   BootSE BootLLCI BootULCI
  -2.289
          -.045
                  .019
                         -.088
                                -.014
   .211
         -.011
                  .008
                        -.030
                                .003
   2.211
           .017
                  .013
                        -.005
                                .046
   Index of moderated mediation:
             BootSE BootLLCI BootULCI
Cau Imp
           .014
                  .006
                         .004
                                .028
Level of confidence for all confidence intervals in output:
 95.0000
Number of bootstrap samples for percentile bootstrap confidence intervals:
 10000
W values in conditional tables are the 16th, 50th, and 84th percentiles.
NOTE: The following variables were mean centered prior to analysis:
     Cau Imp Cau Pos
NOTE: Direct and indirect effects of X on Y are on a log-odds metric.
```

----- END MATRIX -----

# Appendix 13. Post-Hoc Study 1 Discussion Section

Positive and negative moral emotions in response to non-controversial social causes ads.

## Descriptives

	Cause Type			Statistic	Std. Error
Positive Moral Emotions	NonControversial	Mean	4.9199	.10387	
		95% Confidence Interval	Lower Bound	4.7152	
		for Mean	Upper Bound	5.1246	
		5% Trimmed Mean	5.0045		
		Median	5.0000		
		Variance	2.492		
		Std. Deviation	1.57876		
		Minimum	1.00		
		Maximum	7.00		
		Range	6.00		
		Interquartile Range	2.25		
		Skewness	687	.160	
		Kurtosis			.319
Negative Moral	NonControversial	Mean	2.3268	.10932	
Emotions		95% Confidence Interval for Mean	Lower Bound	2.1114	
			Upper Bound	2.5422	
		5% Trimmed Mean	2.1688		
		Median	1.7500		
		Variance	2.761		
		Std. Deviation	1.66152		
		Minimum	1.00		
		Maximum	7.00		
		Range	6.00		
		Interquartile Range	2.25		
		Skewness	1.208	.160	
		Kurtosis	.429	.319	

# **Elaborative Processing by Position on Social Cause**

# **Descriptives**

## **Elaborative Processing**

					95% Confidence			
					Interval for Mean			
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Social Cause	119	3.59	1.345	.123	3.35	3.83	1	6
Non-Controversial	231	4.36	1.216	.080	4.21	4.52	1	6
Controversial - Pro	265	4.24	1.157	.071	4.10	4.38	1	6
Controversial - Against	159	2.88	1.199	.095	2.70	3.07	1	6
Total	774	3.90	1.341	.048	3.81	3.99	1	6

#### **ANOVA**

#### **Elaborative Processing**

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	256.238	3	85.413	57.988	.000
Within Groups	1134.171	770	1.473		
Total	1390.409	773			

#### **Post Hoc Tests**

#### **Multiple Comparisons**

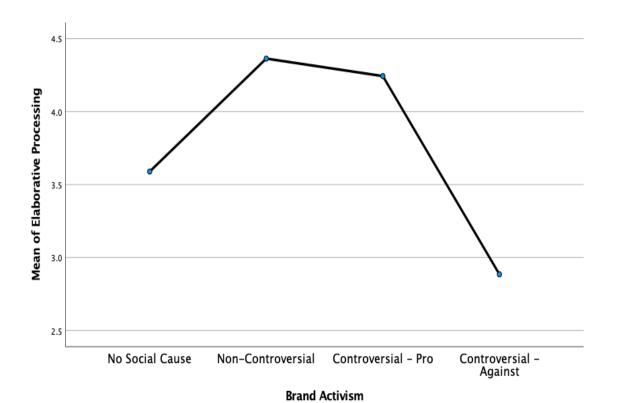
Dependent Variable: Elaborative Processing

Bonferroni

		Mean			95% Confid	ence Interval
		Difference	Std.		Lower	Upper
(I) Social Cause	(J) Social Cause	(I-J)	Error	Sig.	Bound	Bound
No Social Cause	Non-Controversial	774*	.137	.000	-1.14	41
	Controversial - Pro	654*	.134	.000	-1.01	30
	Controversial - Against	.704*	.147	.000	.32	1.09
Non-Controversial	No Social Cause	.774*	.137	.000	.41	1.14
	Controversial - Pro	.120	.109	1.000	17	.41
	Controversial - Against	1.479*	.125	.000	1.15	1.81
Controversial - Pro	No Social Cause	.654*	.134	.000	.30	1.01
	Non-Controversial	120	.109	1.000	41	.17
	Controversial - Against	1.359*	.122	.000	1.04	1.68
Controversial - Against	No Social Cause	704*	.147	.000	-1.09	32
	Non-Controversial	-1.479*	.125	.000	-1.81	-1.15
	Controversial - Pro	-1.359*	.122	.000	-1.68	-1.04

st. The mean difference is significant at the 0.05 level.

#### **Means Plots**



#### **Social Media Engagement by Moral Emotions**

I run a One-Way ANOVA to compare social media engagement intentions by moral emotions sign. As it can be seen in Table 34 and Figure 24, I find a significative difference amongst all groups (MnoME= 1.55, MnegME= 2.67, MposME= 3.45, MdualME= 4.40,  $p \le .05$ ).

#### **Descriptives**

a . 1	3 F 1'	
COCIO	MACIO	Hngagamant
Social	wicuia	Engagement

Docial Media Eligagement								
					95% C	onfidence		
					Interval	for Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Moral Emotions	67	1.55	1.091	.133	1.28	1.81	1	7
Only Negative Moral	89	2.67	1.714	.182	2.31	3.03	1	7
Emotions								
Only Positive Moral	404	3.45	2.004	.100	3.25	3.64	1	8
Emotions								
Dual Moral Emotions	214	4.40	2.029	.139	4.13	4.67	1	8
Total	774	3.46	2.073	.075	3.31	3.60	1	8

#### **ANOVA**

#### Social Media Engagement

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	489.931	3	163.310	44.400	.000
Within Groups	2832.190	770	3.678		
Total	3322.121	773			

#### **Post Hoc Tests**

#### **Multiple Comparisons**

Dependent Variable: Social Media Engagement

Bonferroni

					95% Cor	ifidence
		Mean			Inter	val
(I) Moral Emotions	(J) Moral Emotions	Difference	Std.		Lower	Upper
Sign	Sign	(I-J)	Error	Sig.	Bound	Bound
No Moral Emotions	Only Negative Moral	-1.125*	.310	.002	-1.95	30
	Emotions					
	Only Positive Moral	-1.901*	.253	.000	-2.57	-1.23
	Emotions					
	Dual Moral Emotions	-2.854*	.268	.000	-3.56	-2.14
Only Negative Moral	No Moral Emotions	1.125*	.310	.002	.30	1.95
Emotions	Only Positive Moral	776*	.225	.003	-1.37	18
	Emotions					
	Dual Moral Emotions	-1.729*	.242	.000	-2.37	-1.09
Only Positive Moral	No Moral Emotions	1.901*	.253	.000	1.23	2.57
Emotions	Only Negative Moral	.776*	.225	.003	.18	1.37
	Emotions					
	Dual Moral Emotions	953*	.162	.000	-1.38	52
Dual Moral Emotions	No Moral Emotions	2.854*	.268	.000	2.14	3.56
	Only Negative Moral	1.729*	.242	.000	1.09	2.37
	Emotions					
	Only Positive Moral	.953*	.162	.000	.52	1.38
	Emotions					

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

Table 34. One-way ANOVA Social media engagement by moral emotions sign.

#### **Means Plots**

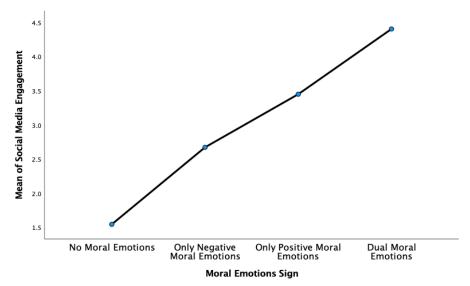


Figure 24. Means Plot Social media engagement by moral emotions sign.

#### Willingness to Sacrifice Money by Moral Emotions

As can be seen in the following tables and figure there is no significant difference in willingness to sacrifice money between conditions (MnME= -0.21, MpME= -0.66, MdualME= -0.27, p > .1). Nevertheless, the difference is significative between no moral emotions and positive, negative, or dual moral emotions (MnoME= -3.25, MnME= -0.21,  $p \le .05$ ; MnoME= -3.25, MpME= -0.66,  $p \le .05$ ; MnoME= -3.25, MdualME= -0.27,  $p \le .05$ ).

#### **Descriptives**

Sacrifice to S	Support
----------------	---------

buernice to bupport								
					95% Co	nfidence		
					Interval f	for Mean		
			Std.	Std.	Lower	Upper		
	N	Mean	Deviation	Error	Bound	Bound	Minimum	Maximum
No Moral Emotions	67	-3.2537	5.81884	.71088	-4.6731	-1.8344	-10.00	10.00
Only Negative Moral	89	2135	6.69883	.71007	-1.6246	1.1976	-10.00	10.00
Emotions								
Only Positive Moral	404	6609	6.47318	.32205	-1.2940	0278	-10.00	10.00
Emotions								
<b>Dual Moral Emotions</b>	214	2710	6.66512	.45562	-1.1691	.6271	-10.00	10.00
Total	774	7261	6.53678	.23496	-1.1873	2649	-10.00	10.00

#### **ANOVA**

Sacrifice to Support

	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	497.480	3	165.827	3.925	.009
Within Groups	32532.453	770	42.250		
Total	33029.933	773			

#### **Post Hoc Tests**

### **Multiple Comparisons**

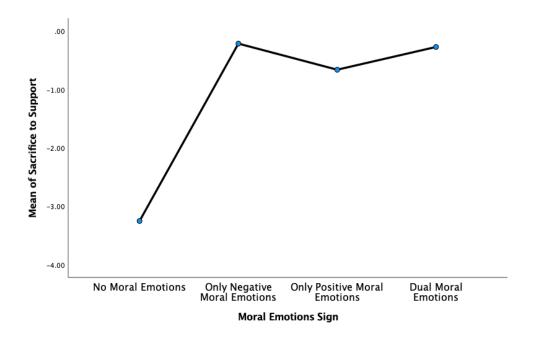
Dependent Variable: Sacrifice to Support

Bonferroni

					95% Cor	ıfidence
		Mean			Inter	val
(I) Moral Emotions	(J) Moral Emotions	Difference	Std.		Lower	Upper
Sign	Sign	(I-J)	Error	Sig.	Bound	Bound
No Moral Emotions	Only Negative Moral Emotions	-3.04025*	1.05134	.024	-5.8211	2594
	Only Positive Moral Emotions	-2.59284*	.85742	.015	-4.8608	3249
	Dual Moral Emotions	-2.98270*	.90996	.007	-5.3896	5758
Only Negative Moral	No Moral Emotions	3.04025*	1.05134	.024	.2594	5.8211
Emotions	Only Positive Moral	.44741	.76112	1.000	-1.5658	2.4606
	Emotions					
	Dual Moral Emotions	.05754	.81985	1.000	-2.1110	2.2261
Only Positive Moral	No Moral Emotions	2.59284*	.85742	.015	.3249	4.8608
Emotions	Only Negative Moral	44741	.76112	1.000	-2.4606	1.5658
	Emotions					
	<b>Dual Moral Emotions</b>	38986	.54955	1.000	-1.8435	1.0638
<b>Dual Moral Emotions</b>	No Moral Emotions	2.98270*	.90996	.007	.5758	5.3896
	Only Negative Moral	05754	.81985	1.000	-2.2261	2.1110
	Emotions					
	Only Positive Moral	.38986	.54955	1.000	-1.0638	1.8435
	Emotions					

<sup>\*.</sup> The mean difference is significant at the 0.05 level.

#### **Means Plots**



#### **Buycott and Boycott Execution**

#### Executed Buycott /Boycott with Cost \* Social Causes Position Crosstabulation

				Social Caus	ses Position		
			No Social Cause	Non- Controversial	Controversial - Pro	Controversial - Against	Total
Executed Buycott	Failed	Count	65	71	102	57	295
/Boycott with Cost		% within Social Causes Position	71.4%	52.2%	57.6%	53.3%	57.7%
	Executed	Count	26	65	75	50	216
		% within Social Causes Position	28.6%	47.8%	42.4%	- Against 57 53.3%	42.3%
Total		Count	91	136	177	107	511
		% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%

#### Executed Buycott /Boycott with Cost \* Social Causes Position \* Potential Buycotter or Boycotter Crosstabulation

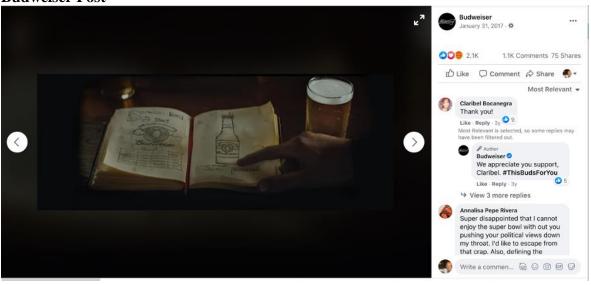
					Social Caus	ses Position		
Potential Buycotter or Bo	pycotter			No Social Cause	Non- Controversial	Controversial - Pro	Controversial - Against	Total
No Boycott nor Boycott	Executed Buycott	Failed	Count	42	44	58	45	189
	/Boycott with Cost		% within Social Causes Position	79.2%	80.0%	85.3%	67.2%	77.8%
		Executed	Count	11	11	10	22	54
			% within Social Causes Position	20.8%	20.0%	14.7%	32.8%	22.2%
	Total		Count	53	55	68	67	243
			% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%
Potential Buycotter	Executed Buycott /Boycott with Cost	Failed	Count	21	20	36	4	81
			% within Social Causes Position	63.6%	29.4%	39.6%	66.7%	40.9%
		Executed	Count	12	48	55	2	117
			% within Social Causes Position	36.4%	70.6%	60.4%	33.3%	59.1%
	Total		Count	33	68	91	6	198
			% within Social Causes Position	100.0%	100.0%	100.0%	00.0% 100.0%	100.0%
Potential Boycotter	Executed Buycott /Boycott with Cost		Count	2	7	8	8	25
			% within Social Causes Position	40.0%	53.8%	44.4%	23.5%	35.7%
		Executed	Count	3	6	10	26	45
			% within Social Causes Position	60.0%	46.2%	55.6%	76.5%	64.3%
	Total		Count	5	13	18	34	70
			% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%
Total	Executed Buycott	Failed	Count	65	71	102	57	295
	/Boycott with Cost		% within Social Causes Position	71.4%	52.2%	57.6%	53.3%	57.7%
		Executed	Count	26	65	75	50	216
			% within Social Causes Position	28.6%	47.8%	42.4%	46.7%	42.3%
	Total		Count	91	136	177	107	511
			% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%

#### Executed Buycott /Boycott with No Cost \* Social Causes Position \* Potential Buycotter or Boycotter Crosstabulation

					Social Caus	ses Position		
Potential Buycotter or Bo	pycotter			No Social Cause	Non- Controversial	Controversial - Pro	Controversial - Against	Total
No Boycott nor Boycott	Executed Buycott	Failed	Count	13	9	9	14	45
	/Boycott with No Cost		% within Social Causes Position	100.0%	27.3%	23.1%	41.2%	37.8%
		Executed	Count	0	24	30	20	74
			% within Social Causes Position	0.0%	72.7%	76.9%	58.8%	62.2%
	Total		Count	13	33	39	34	119
			% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%
Potential Buycotter	Executed Buycott	Failed	Count	11	4	1	2	18
	/Boycott with No Cost		% within Social Causes Position	100.0%	8.2%	2.7%	50.0%	17.8%
		Executed	Count	0	45	36	2	83
			% within Social Causes Position	0.0%	91.8%	97.3%	50.0%	82.2%
	Total		Count	11	49	37	4	101
			% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%
Potential Boycotter	Executed Buycott /Boycott with No Cost	secuted Buycott Failed	Count	4	6	0	3	13
			% within Social Causes Position	100.0%	46.2%	0.0%	21.4%	30.2%
		Executed	Count	0	7	12	11	30
			% within Social Causes Position	0.0%	53.8%	100.0%	78.6%	69.8%
	Total		Count	4	13	12	14	43
			% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%
Total	Executed Buycott	Failed	Count	28	19	10	19	76
	/Boycott with No Cost		% within Social Causes Position	100.0%	20.0%	11.4%	36.5%	28.9%
		Executed	Count	0	76	78	33	187
			% within Social Causes Position	0.0%	80.0%	88.6%	63.5%	71.1%
	Total		Count	28	95	88	52	263
			% within Social Causes Position	100.0%	100.0%	100.0%	100.0%	100.0%

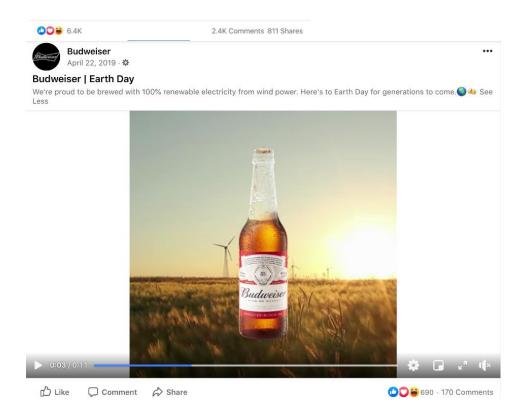
#### Appendix 14. Pre-Selected Social Media Posts

#### **Budweiser Post**





# **Budweiser**

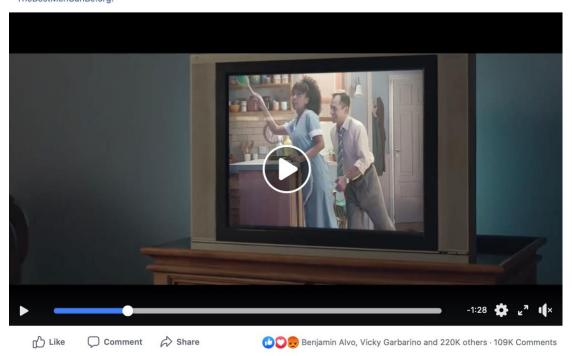


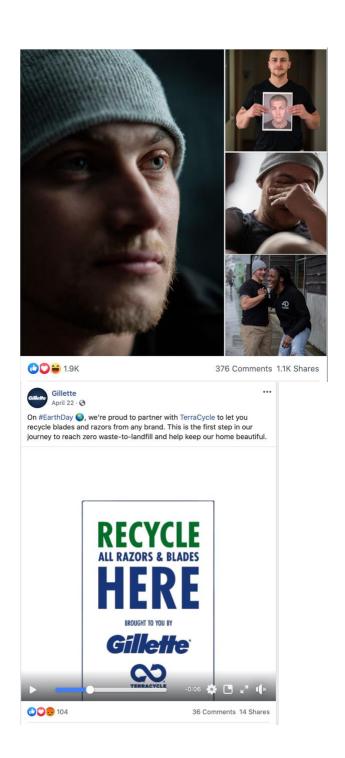


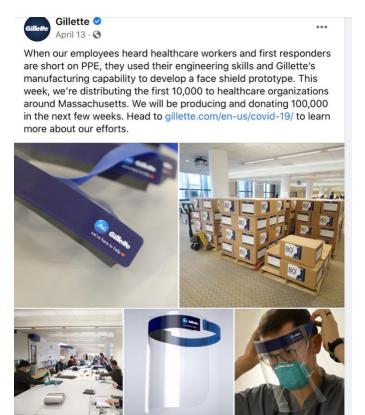
#### Gillette



"Boys will be boys"? Isn't it time we stopped excusing bad behavior? Re-think and take action by joining us at TheBestMenCanBe.org.





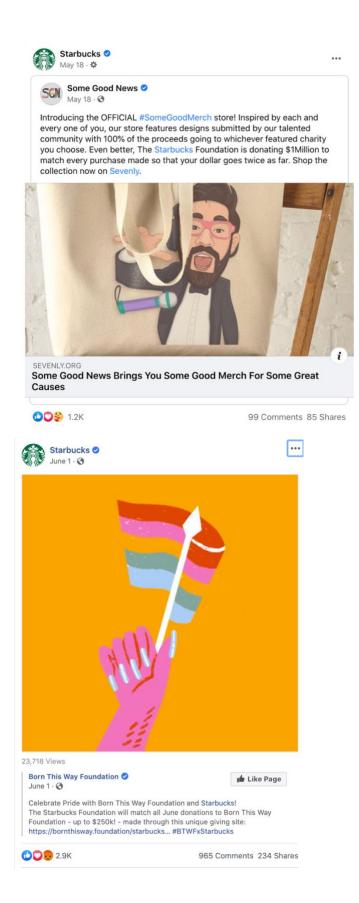


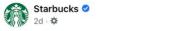
134 Comments 861 Shares

#### **Starbucks**

**₩** 2K

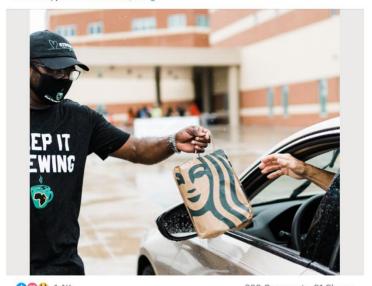


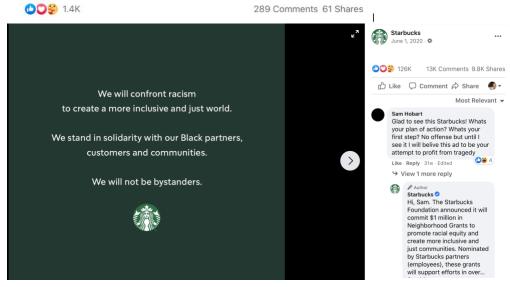




Through innovative mobile food pantries, Feeding America is bringing relief to the millions of Americans who may face hunger due to the impacts of COVID-19.

Starbucks continues to support Feeding America with an additional \$1 million donation to help our neighbors in need. If you are in a position to donate or volunteer, join us at <a href="mailto:sbux.co/Hunger">sbux.co/Hunger</a>

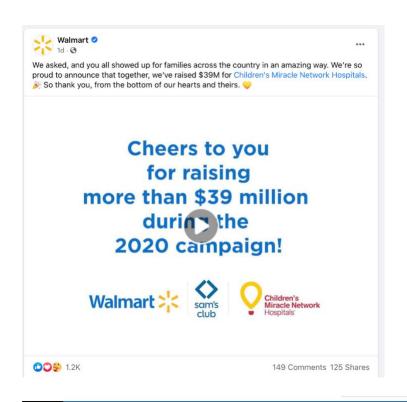




#### Walmart











#### **Appendix 15. Study 2 Marketing Experts Questionnaire**

Introduction: Please respond to the next questions according to your best judgement as a Marketing Expert. You will be asked to evaluate posts on Facebook done by four brands (four posts by each brand) that will appear in an aleatory order. Your responses will help us decide what posts to include in our academic research. Your position/company will be only used to validate you as a Marketing Expert and never mentioned. We will only use aggregated data. Thank you in advance for your help!

Q1: How would you rate this campaign (very good campaign/good campaign/neither good nor bad campaign/bad campaign/very bad campaign)

Q2: Would you consider this campaign (is about a controversial social issue/is a about a non-controversial social issue/ is not about a social cause)

#### **Appendix 16. Study 2 Facebook Posts**

Starbucks Controversial

Pride	25-Jun-20	https://www.facebook.com/Starbucks/posts/10158684565693057
Black Lives Matter	12-Jun-20	https://www.facebook.com/Starbucks/photos/a.152298483056/101586422913380
Non-Controve		100 position in 11 11 11 11 11 11 11 11 11 11 11 11 11
Starbucks		
Feeding		https://www.facebook.com/Starbucks/posts/10158436037328057
America	16-Apr-20	integration with the cooking of the cooking posters and the cooking of the cookin
Branding		
How to make coffee	15 Apr 20	https://www.facebook.com/Starbucks/posts/10158432172388057
	15-Apr-20 29-Jun-20	*
Cold Brew		https://www.facebook.com/Starbucks/photos/a.152298483056/101586894878580
Iced Matcha	24-Jun-20	https://www.facebook.com/Starbucks/posts/10158681444678057
Dragon Drink	13-Jul-20	https://www.facebook.com/Starbucks/posts/10158742933228057
First Drink	16-Jul-20	https://www.facebook.com/Starbucks/posts/10158753443413057
Starbucks	10-341-20	https://www.facebook.com/starbucks/posts/10130733443413037
App	21-Jul-20	https://www.facebook.com/Starbucks/posts/10158767194288057
Breakfast		•
Sandwich	17-Jul-20	https://www.facebook.com/Starbucks/posts/10158754737913057
Refresher	29-May-20	https://www.facebook.com/Starbucks/posts/10158593115248057
S'mores	22-May-20	https://www.facebook.com/Starbucks/posts/10158569072813057
Shades of		
Summer	21-May-20	https://www.facebook.com/Starbucks/posts/10158568396373057
Walmart		
Controversial		
Pride 2020	17-Jun-20	https://www.facebook.com/walmart/photos/a.385715789235/1015871661863423
Black Lives	10 1 00	1 // 6 . 1 . 1 / . 205715700225/1015070105212022
Matter	12-Jun-20	https://www.facebook.com/walmart/photos/a.385715789235/1015870185312923
Non-Controve	ersial	
Feeding America	10-Aug-20	https://www.facebook.com/walmart/videos/289647275662414
Branding	10-Aug-20	https://www.facebook.com/wannaru/vidcos/26/04/2/3002414
Father's Day	21-Jun-20	https://www.facebook.com/walmart/photos/a.385715789235/1015872900882923
Chef	21-Juii-20	https://www.facebook.com/wannaru/photos/a.383/13/89233/10138/2900882923
Serrano	20-Jun-20	https://www.facebook.com/watch/live/?v=981960178885810&ref=watch_permal
College		<u>-i</u>
Shopping	11-Aug-20	https://www.facebook.com/walmart/posts/10158882614414236
S'mores	6-Jul-20	https://www.facebook.com/walmart/photos/a.385715789235/1015877990637423
Camp	8-Jul-20	https://www.facebook.com/walmart/posts/10158785437464236
Painted		
Mask	11-Jun-20	https://www.facebook.com/walmart/photos/a.385715789235/1015869783822423
Heroes	27-May	https://www.facebook.com/walmart/photos/a.385715789235/1015864989005423

#### Prescriptions

App 26-May https://www.facebook.com/walmart/posts	/10158647232494236
---	--------------------

Seniors 19-May-20 <a href="https://www.facebook.com/walmart/photos/a.385715789235/1015862365849423">https://www.facebook.com/walmart/photos/a.385715789235/1015862365849423</a>

Snacks 15-May-20 https://www.facebook.com/walmart/photos/a.385715789235/1015861053608423

# **Appendix 17 Chi-Square Test Engagement Proportions**

#### **Starbucks**

### **Case Processing Summary**

	Cases					
	Valid		Missing		Total	
	N	Percent	N	Percent	N	Percent
Impact * Campaign	21792	100.0%	.600	0.0%	21792.600	100.0%

### **Impact \* Campaign Crosstabulation**

		Campaign			
			Branding		
			Starbucks	Pride Starbucks	Total
Impact	Positive	Count	15665	3252	18917
		% within Campaign	89.0%	77.6%	86.8%
		Adjusted Residual	19.6	-19.6	
	Neutral	Count	917	137	1054
		% within Campaign	5.2%	3.3%	4.8%
		Adjusted Residual	5.3	-5.3	
	Negative	Count	1019	802	1821
		% within Campaign	5.8%	19.1%	8.4%
		Adjusted Residual	-28.1	28.1	
Total		Count	17601	4191	21792
		% within Campaign	100.0%	100.0%	100.0%

			Asymptotic Significance (2-
	Value	df	sided)
Pearson Chi-Square	798.701 <sup>a</sup>	2	.000
Likelihood Ratio	662.317	2	.000

N of Valid Cases	21792	
1 V OI V alla Cases	21172	

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 202.70.

#### **Crosstabs**

# **Case Processing Summary**

	Cases					
	Valid		Missing		Total	
	N	Percent	N	Percent	N	Percent
Impact * Campaign	125339	100.0%	0	0.0%	125338.600	100.0%

# **Impact \* Campaign Crosstabulation**

		Campaign			
				Branding	
			BLM Starbucks	Starbucks	Total
Impact	Positive	Count	57709	15665	73374
		% within Campaign	53.6%	89.0%	58.5%
		Adjusted Residual	-88.5	88.5	
	Neutral	Count	11505	917	12422
		% within Campaign	10.7%	5.2%	9.9%
		Adjusted Residual	22.5	-22.5	
	Negative	Count	38524	1019	39543
		% within Campaign	35.8%	5.8%	31.5%
		Adjusted Residual	79.3	-79.3	
Total		Count	107738	17601	125339
		% within Campaign	100.0%	100.0%	100.0%

			Asymptotic
			Significance (2-
	Value	df	sided)
Pearson Chi-Square	8008.600a	2	.000
Likelihood Ratio	9601.448	2	.000
N of Valid Cases	125339		

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 1744.39.

#### **Crosstabs**

### **Case Processing Summary**

Cases Missing Valid Total N Percent Percent N Percent Impact \* Campaign 73566 100.0% 0 73565.600 0.0% 100.0%

# **Impact \* Campaign Crosstabulation**

		P	5 0-0886668666		
			Camp	oaign	
			Branding	Controversial	
			Starbucks	Starbucks	Total
Impact	Positive	Count	15665	31514	47179
		% within Campaign	89.0%	56.3%	64.1%
		Adjusted Residual	78.9	-78.9	
	Neutral	Count	917	5797	6714
		% within Campaign	5.2%	10.4%	9.1%
		Adjusted Residual	-20.7	20.7	
	Negative	Count	1019	18654	19673
		% within Campaign	5.8%	33.3%	26.7%
		Adjusted Residual	-72.0	72.0	
Total		Count	17601	55965	73566
		% within Campaign	100.0%	100.0%	100.0%

			Asymptotic Significance (2-
	Value	df	sided)
Pearson Chi-Square	6418.308a	2	.000
Likelihood Ratio	7608.558	2	.000
N of Valid Cases	73566		

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 1606.36.

#### **Crosstabs**

### **Case Processing Summary**

Cases Missing Valid Total N Percent Percent N Percent Impact \* Campaign 24086 100.0% 0 24085.600 0.0% 100.0%

### **Impact \* Campaign Crosstabulation**

		P	5 0-088008080	••	
			Camp	paign	
			Branding	Feeding America	
			Starbucks	Starbucks	Total
Impact	Positive	Count	15665	5331	20996
		% within Campaign	89.0%	82.2%	87.2%
		Adjusted Residual	14.0	-14.0	
	Neutral	Count	917	15	932
		% within Campaign	5.2%	0.2%	3.9%
		Adjusted Residual	17.8	-17.8	
	Negative	Count	1019	1139	2158
		% within Campaign	5.8%	17.6%	9.0%
		Adjusted Residual	-28.4	28.4	
Total		Count	17601	6485	24086
		% within Campaign	100.0%	100.0%	100.0%

			Asymptotic Significance (2-
	Value	df	sided)
Pearson Chi-Square	1061.926a	2	.000
Likelihood Ratio	1129.800	2	.000
N of Valid Cases	24086		

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 250.93.

#### Walmart

USE ALL.

COMPUTE filter\_\$=(BrandCode=2 & (PostCode=5 or PostCode=1)).

VARIABLE LABELS filter\_\$ 'BrandCode=2 & (PostCode=5 or PostCode=1) (FILTER)'.

VALUE LABELS filter\_\$ 0 'Not Selected' 1 'Selected'.

FORMATS filter\_\$ (f1.0).

FILTER BY filter\_\$.

EXECUTE.

**CROSSTABS** 

/TABLES=Impact BY Campaign

/FORMAT=DVALUE TABLES

/STATISTICS=CHISQ

/CELLS=COUNT COLUMN ASRESID

/COUNT ROUND CELL.

#### **Crosstabs**

#### **Notes**

Output Created		31-MAY-2021 22:49:45
Comments		
Input	Data	/Users/karinusachfranck/Docu ments/PHD/Thesis
		Research/Field
		Research/FacebookFreqTable.
		sav
	Active Dataset	DataSet7
	Filter	BrandCode=2 &
		(PostCode=5 or PostCode=1)
		(FILTER)
	Weight	FreqEngagement

	Split File	<none></none>
	N of Rows in Working Data File	6
Missing Value Handling	Definition of Missing	User-defined missing values are treated as missing.
	Cases Used	Statistics for each table are based on all the cases with valid data in the specified range(s) for all variables in each table.
Syntax		CROSSTABS /TABLES=Impact BY Campaign /FORMAT=DVALUE TABLES /STATISTICS=CHISQ /CELLS=COUNT COLUMN ASRESID /COUNT ROUND CELL.
Resources	Processor Time	00:00:00.01
	Elapsed Time	00:00:00.00
	Dimensions Requested	2
	Cells Available	524245

# **Case Processing Summary**

Cases Valid Missing Total N N Percent N Percent Percent Impact \* Campaign 100.0% 0 22260.600 22261 0.0% 100.0%

			Camp		
		Branding			
			Walmart	Pride Walmart	Total
Impact	Positive	Count	5080	10871	15951
		% within Campaign	82.6%	67.5%	71.7%

		Adjusted Residual	22.3	-22.3	
	Neutral	Count	358	1305	1663
		% within Campaign	5.8%	8.1%	7.5%
		Adjusted Residual	-5.8	5.8	
	Negative	Count	715	3932	4647
		% within Campaign	11.6%	24.4%	20.9%
		Adjusted Residual	-21.0	21.0	
Total		Count	6153	16108	22261
		% within Campaign	100.0%	100.0%	100.0%

	-		Asymptotic Significance (2-
	Value	df	sided)
Pearson Chi-Square	521.133a	2	.000
Likelihood Ratio	562.442	2	.000
N of Valid Cases	22261		

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 459.66.

### Crosstabs

### **Case Processing Summary**

	Cases					
	Valid		Missing		Total	
	N	Percent	N	Percent	N	Percent
Impact * Campaign	47826	100.0%	0	0.0%	47825.600	100.0%

			Cam		
				Branding	
			BLM Walmart	Walmart	Total
Impact	Positive	Count	17993	5080	23073
		% within Campaign	43.2%	82.6%	48.2%

		Adjusted Residual	-57.7	57.7	
	Neutral	Count	2696	358	3054
		% within Campaign	6.5%	5.8%	6.4%
		Adjusted Residual	1.9	-1.9	
	Negative	Count	20984	715	21699
		% within Campaign	50.4%	11.6%	45.4%
		Adjusted Residual	57.0	-57.0	
Total		Count	41673	6153	47826
		% within Campaign	100.0%	100.0%	100.0%

	•		Asymptotic Significance (2-
	Value	df	sided)
Pearson Chi-Square	3500.257a	2	.000
Likelihood Ratio	3894.906	2	.000
N of Valid Cases	47826		

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 392.91.

#### **Crosstabs**

### **Case Processing Summary**

	Cases					
	Valid Missing			Total		
	N	Percent	N	Percent	N	Percent
Impact * Campaign	35043	100.0%	.100	0.0%	35043.100	100.0%

		-	Camp		
			Branding	Controversial	
			Walmart	Walmart	Total
Impact	Positive	Count	5080	14429	19509
		% within Campaign	82.6%	49.9%	55.7%
		Adjusted Residual	46.8	-46.8	

	Neutral	Count	358	2004	2362
		% within Campaign	5.8%	6.9%	6.7%
		Adjusted Residual	-3.2	3.2	
	Negative	Count	715	12457	13172
		% within Campaign	11.6%	43.1%	37.6%
		Adjusted Residual	-46.3	46.3	
Total		Count	6153	28890	35043
		% within Campaign	100.0%	100.0%	100.0%

	•		Asymptotic Significance (2-
	Value	df	sided)
Pearson Chi-Square	2317.696 <sup>a</sup>	2	.000
Likelihood Ratio	2622.068	2	.000
N of Valid Cases	35043		

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 414.73.

### **Crosstabs**

# **Case Processing Summary**

	Cases					
	Valid		Missing		Total	
	N	Percent	N	Percent	N	Percent
Impact * Campaign	8743	100.0%	.600	0.0%	8743.600	100.0%

			Camp		
		Branding Feeding America			
			Walmart	Walmart	Total
Impact	Positive	Count	5080	2199	7279
		% within Campaign	82.6%	84.9%	83.3%

		Adjusted Residual	-2.7	2.7	
	Neutral	Count	358	9	367
		% within Campaign	5.8%	0.3%	4.2%
		Adjusted Residual	11.6	-11.6	
	Negative	Count	715	382	1097
		% within Campaign	11.6%	14.7%	12.5%
		Adjusted Residual	-4.0	4.0	
Total		Count	6153	2590	8743
		% within Campaign	100.0%	100.0%	100.0%

	-		Asymptotic Significance (2-
	Value	df	sided)
Pearson Chi-Square	145.385a	2	.000
Likelihood Ratio	203.901	2	.000
N of Valid Cases	8743		

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 108.72.

### Crosstabs

# **Case Processing Summary**

	Cases						
	Valid		Missing		Total		
	N	Percent	N	Percent	N	Percent	
Impact * Campaign	8743	100.0%	.600	0.0%	8743.600	100.0%	

			Cam		
			Branding		
			Walmart	Walmart	Total
Impact	Positive	Count	5080a	2199 <sub>b</sub>	7279

		% within Campaign	82.6%	84.9%	83.3%
		Adjusted Residual	-2.7	2.7	
	Neutral	Count	358a	9 <sub>b</sub>	367
		% within Campaign	5.8%	0.3%	4.2%
		Adjusted Residual	11.6	-11.6	
	Negative	Count	715 <sub>a</sub>	382 <sub>b</sub>	1097
		% within Campaign	11.6%	14.7%	12.5%
		Adjusted Residual	-4.0	4.0	
Total		Count	6153	2590	8743
		% within Campaign	100.0%	100.0%	100.0%

Each subscript letter denotes a subset of Campaign categories whose column proportions do not differ significantly from each other at the .05 level.

**Chi-Square Tests** 

	•		Asymptotic Significance (2-
	Value	df	sided)
Pearson Chi-Square	145.385a	2	.000
Likelihood Ratio	203.901	2	.000
N of Valid Cases	8743		

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 108.72.

# **Appendix 18 Chi-square Test Negative Comments Starbucks**

#### **Crosstabs**

### **Case Processing Summary**

	Cases					
	Valid		Missing		Total	
	N	Percent	N	Percent	N	Percent
NegativityType * Campaign	876	100.0%	.144	0.0%	876.144	100.0%

#### **NegativityType \* Campaign Crosstabulation**

	8	· - · J - J P · · · · · · · · · · · · · · · · · ·			
			Campaign		
			Branding		
			Starbucks	Pride Starbucks	Tota
NegativityType	On Topic	Count	256	216	
		% within Campaign	51.8%	56.5%	53
		Adjusted Residual	-1.4	1.4	
	Other Topics	Count	238	166	
		% within Campaign	48.2%	43.5%	46
		Adjusted Residual	1.4	-1.4	
Total		Count	494	382	
		% within Campaign	100.0%	100.0%	100

# **Chi-Square Tests**

			Asymptotic		
			Significance (2-	Exact Sig. (2-	Exact Sig. (1-
	Value	df	sided)	sided)	sided)
Pearson Chi-Square	1.933a	1	.164		
Continuity Correction <sup>b</sup>	1.748	1	.186		
Likelihood Ratio	1.935	1	.164		
Fisher's Exact Test				.172	.093
N of Valid Cases	876				

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 176.17.

#### **Crosstabs**

# **Case Processing Summary**

	Cases					
	Valid		Missing		Total	
	N	Percent	N	Percent	N	Percent
NegativityType * Campaign	17892	100.0%	.329	0.0%	17892.329	100.0

b. Computed only for a 2x2 table

### **NegativityType \* Campaign Crosstabulation**

U				
		Camp	oaign	
			Branding	
		BLM Starbucks	Starbucks	Tota
On Topic	Count	12511	256	12
	% within Campaign	71.9%	51.8%	71
	Adjusted Residual	9.7	-9.7	
Other Topics	Count	4887	238	5
	% within Campaign	28.1%	48.2%	28
	Adjusted Residual	-9.7	9.7	
	Count	17398	494	17
	% within Campaign	100.0%	100.0%	100
	On Topic	On Topic  Count  % within Campaign  Adjusted Residual  Other Topics  Count  % within Campaign  Adjusted Residual  Count  Count	Camp           BLM Starbucks           On Topic         Count         12511           % within Campaign         71.9%           Adjusted Residual         9.7           Other Topics         Count         4887           % within Campaign         28.1%           Adjusted Residual         -9.7           Count         17398	Campaign           Branding           BLM Starbucks           On Topic         Count         12511         256           % within Campaign         71.9%         51.8%           Adjusted Residual         9.7         -9.7           Other Topics         Count         4887         238           % within Campaign         28.1%         48.2%           Adjusted Residual         -9.7         9.7           Count         17398         494

### **Chi-Square Tests**

			Asymptotic		
			Significance (2-	Exact Sig. (2-	Exact Sig. (1-
	Value	df	sided)	sided)	sided)
Pearson Chi-Square	94.843 <sup>a</sup>	1	.000		
Continuity Correction <sup>b</sup>	93.863	1	.000		
Likelihood Ratio	86.357	1	.000		
Fisher's Exact Test				.000	.000
N of Valid Cases	17892				

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 141.50.

#### **Crosstabs**

### **Case Processing Summary**

	Cases						
	Valid		Missing		Total		
	N	Percent	N	Percent	N	Percent	
NegativityType * Campaign	8909	100.0%	0	0.0%	8908.934	100.0%	

# **NegativityType \* Campaign Crosstabulation**

b. Computed only for a 2x2 table

			Camp		
			Branding	Controversial	
			Starbucks	Starbucks	Tota
NegativityType	On Topic	Count	256	5785	e
		% within Campaign	51.8%	68.7%	67
		Adjusted Residual	-7.8	7.8	
	Other Topics	Count	238	2630	2
		% within Campaign	48.2%	31.3%	32
		Adjusted Residual	7.8	-7.8	
Total		Count	494	8415	8
		% within Campaign	100.0%	100.0%	100

	Value	df	Asymptotic Significance (2- sided)	Exact Sig. (2-sided)	Exact Sig. (1-sided)
Pearson Chi-Square	61.228a	1	.000		
Continuity Correction <sup>b</sup>	60.455	1	.000		
Likelihood Ratio	57.668	1	.000		
Fisher's Exact Test				.000	.000
N of Valid Cases	8909				

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 159.03.

### **Crosstabs**

### **Case Processing Summary**

	Cases						
	Valid		Missing		Total		
	N	Percent	N	Percent	N	Percent	
NegativityType * Campaign	1055	100.0%	.240	0.0%	1055.240	100.09	

### **NegativityType \* Campaign Crosstabulation**

Campaign	Tota
- · · · · · · · · · · ·	

b. Computed only for a 2x2 table

			Branding Starbucks	Feeding America Starbucks	
NegativityType	On Topic	Count	256	102	
		% within Campaign	51.8%	18.2%	33
		Adjusted Residual	11.5	-11.5	
	Other Topics	Count	238	459	
		% within Campaign	48.2%	81.8%	66
		Adjusted Residual	-11.5	11.5	
Total		Count	494	561	1
		% within Campaign	100.0%	100.0%	100

			Asymptotic		
		1	Significance (2-	Exact Sig. (2-	Exact Sig. (1-
	Value	df	sided)	sided)	sided)
Pearson Chi-Square	132.599a	1	.000		
Continuity Correction <sup>b</sup>	131.103	1	.000		
Likelihood Ratio	135.496	1	.000		
Fisher's Exact Test				.000	.000
N of Valid Cases	1055				

a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 167.63.

#### Walmart

#### **Crosstabs**

### **Case Processing Summary**

	Cases								
	Va	lid	Missing		Total				
	N	Percent	N	Percent	N	Percent			
NegativityType * Campaign	2109	100.0%	0	0.0%	2108.120	100.0%			

# ${\bf Negativity Type * Campaign \ Crosstabulation}$

b. Computed only for a 2x2 table

		Campaign			
			Branding		
			Walmart	Pride Walmart	Tota
NegativityType	On Topic	Count	56	791	
		% within Campaign	16.1%	44.9%	40
		Adjusted Residual	-10.0	10.0	
	Other Topics	Count	291	971	1
		% within Campaign	83.9%	55.1%	59
		Adjusted Residual	10.0	-10.0	
Total		Count	347	1762	
		% within Campaign	100.0%	100.0%	100

	Value	df	Asymptotic Significance (2-sided)	Exact Sig. (2-sided)	Exact Sig. (1-sided)
Pearson Chi-Square	99.738 <sup>a</sup>	1	.000	220000)	
Continuity Correction <sup>b</sup>	98.545	1	.000		
Likelihood Ratio	110.549	1	.000		
Fisher's Exact Test				.000	.000
N of Valid Cases	2109				

a. 0 cells (0.0%) have expected count less than 5. The minimum expected count is 139.36.

### **Crosstabs**

# **Case Processing Summary**

	Cases								
	Va	lid	Missing		Total				
	N	Percent	N	Percent	N	Percent			
NegativityType * Campaign	10437	100.0%	0	0.0%	10436.412	100.0			

# **NegativityType \* Campaign Crosstabulation**

b. Computed only for a 2x2 table

			Camp		
				Branding	
			BLM Walmart	Walmart	Total
NegativityType	On Topic	Count	8324	56	8
		% within Campaign	82.5%	16.1%	80
		Adjusted Residual	30.6	-30.6	
	Other Topics	Count	1766	291	2
		% within Campaign	17.5%	83.9%	19
		Adjusted Residual	-30.6	30.6	
Total		Count	10090	347	10
		% within Campaign	100.0%	100.0%	100

	Value	df	Asymptotic Significance (2-sided)	Exact Sig. (2-sided)	Exact Sig. (1-sided)
Pearson Chi-Square	933.513a	1	.000	,	,
Continuity Correction <sup>b</sup>	929.324	1	.000		
Likelihood Ratio	695.065	1	.000		
Fisher's Exact Test				.000	.000
N of Valid Cases	10437				

a. 0 cells (0.0%) have expected count less than 5. The minimum expected count is 68.39.

#### **Crosstabs**

# **Case Processing Summary**

	Cases							
	Va	lid	Missing		Total			
	N	Percent	N	Percent	N	Percent		
NegativityType * Campaign	6273	100.0%	0	0.0%	6272.266	100.0%		

# **NegativityType \* Campaign Crosstabulation**

b. Computed only for a 2x2 table

			Camp		
			Branding	Controversial	
			Walmart	Walmart	Tota
NegativityType	On Topic	Count	56	4558	۷
		% within Campaign	16.1%	76.9%	73
		Adjusted Residual	-24.9	24.9	
	Other Topics	Count	291	1368	1
		% within Campaign	83.9%	23.1%	26
		Adjusted Residual	24.9	-24.9	
Total		Count	347	5926	ć
		% within Campaign	100.0%	100.0%	100

	Value	df	Asymptotic Significance (2- sided)	Exact Sig. (2-sided)	Exact Sig. (1-sided)
Pearson Chi-Square	622.473a	1	.000		
Continuity Correction <sup>b</sup>	619.352	1	.000		
Likelihood Ratio	537.212	1	.000		
Fisher's Exact Test				.000	.000
N of Valid Cases	6273				

a. 0 cells (0.0%) have expected count less than 5. The minimum expected count is 91.77.

### **Crosstabs**

### **Case Processing Summary**

	Cases						
	Valid Missing Tota					tal	
	N	Percent	N	Percent	N	Percent	
NegativityType * Campaign	536	100.0%	0	0.0%	535.374	100.0%	

b. Computed only for a 2x2 table

# **NegativityType \* Campaign Crosstabulation**

	O					
			Cam	Campaign		
			Branding	Feeding America		
			Walmart	Walmart	Tota	
NegativityType	On Topic	Count	56	147		
		% within Campaign	16.1%	77.8%	37	
		Adjusted Residual	-14.1	14.1		
	Other Topics	Count	291	42		
		% within Campaign	83.9%	22.2%	62	
		Adjusted Residual	14.1	-14.1		
Total		Count	347	189		
		% within Campaign	100.0%	100.0%	100	

	Value	df	Asymptotic Significance (2- sided)	Exact Sig. (2-sided)	Exact Sig. (1-sided)
Pearson Chi-Square	197.576ª	1	.000	22000)	25000)
Continuity Correction <sup>b</sup>	194.965	1	.000		
Likelihood Ratio	204.260	1	.000		
Fisher's Exact Test				.000	.000
N of Valid Cases	536				

a. 0 cells (0.0%) have expected count less than 5. The minimum expected count is 71.58.

b. Computed only for a 2x2 table